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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday February 23 1987

D 8523 B

Mao's words return
with a
lesson, Page 3

Syrian forces enter Beirut in peace bid

SYRIAN troops, backed by columns of tanks, entered West Beirut in a decisive move by Damascus to assert its authority on war-weary Lebanon and bring to an end the war of the militias.

The US, in a notably muted response, said external forces could not restore order in Lebanon. Israel said it would react after watching the situation.

The Palestine Liberation Organisation, which has been attempting to reassert its military presence in Lebanon, vigorously condemned the Syrian move.

Syrian military authorities ordered all militias to get off the streets and release their hostages.

US 'will pay full UN share' NatWest set for £1bn profit

The US is to resume paying its full contribution to the cost of the United Nations as a result of reforms undertaken by the organisation, according to the American ambassador to the UN, General Vernon Walters.

General Walters said the Reagan Administration will request from Congress the full \$200m the US is assessed to contribute. He said the US will also arrange to pay off the debt for the contribution not paid last year.

Israeli blast

The Palestine Liberation Organisation claimed responsibility for a bomb attack beside Jerusalem's Damascus Gate in which police said 17 people were injured, 12 of them border policemen. The PLO claimed between seven and 10 Israelis were killed.

Soviet test alert

US scientists, in the Soviet Union to monitor nuclear testing, said they were told to turn off their seismic equipment, which they said Soviet colleagues told them is normal procedure prior to a nuclear test. The Soviet Union has observed an 18-month unilateral test freeze.

Afghan peace bid

Pakistan Foreign Minister Sahabzada Yaqub Khan arrived in Moscow for talks with his Soviet counterpart, Eduard Shevardnadze, which he said will focus on a timetable for the withdrawal of Soviet troops from Afghanistan.

Reporter held

Police in the South African tribal homeland of Transkei said they had detained Agence France Presse journalist Graham Brown, 39, but gave no details of charges.

Airbus trials start

The first prototype of the European consortium-built Airbus A320 airliner took off from Toulouse airport to complete a successful first three-hour test flight.

Swedish party vote

Mr Olof Johansson was elected leader of the Swedish Centre Party after having held the post provisionally since Mrs Karin Söder resigned the post in January for health reasons.

Oil price talks

The oil ministers of Saudi Arabia, Kuwait, the United Arab Emirates and Qatar, which produce about 40 per cent of Opec's oil, met in Doha to discuss ways of propping up the oil price without further output cuts.

Mozambique raid

The Mozambique news agency said anti-government rebels killed at least 50 people in a raid on five tea-processing factories in the northern province of Zambezia.

Blow to Botha

Two leading South African academics at Stellenbosch University resigned from the ruling National Party saying that they did not think its leaders were serious about reforming apartheid.

Andy Warhol dies

Andy Warhol, the pop artist, died in his sleep of a heart attack at New York Hospital after having been admitted on Friday for gall bladder surgery. He was 58. **Obituary, Page 13**

The Seven



US: Baker UK: Lawson Germany: Stoltenberg Japan: Miyazawa France: Balladur Canada: Wilson Italy: Goria

Paris accord seeks stability

BY PHILIP STEPHENS AND GEORGE GRAHAM IN PARIS

LEADING Western industrial nations yesterday agreed to seek to stabilise exchange rates at around current levels and suggested that they would intervene jointly in currency markets to prevent a renewed slide in the dollar's value.

The accord, endorsed by the US, Japan, West Germany, France, Britain and Canada at the weekend talks in Paris, was reinforced by a series of specific commitments from each nation to strengthen economic policy co-ordination.

In particular, the US, Japan and West Germany agreed to settle - for the time being at least - the sharp differences over economic and exchange rate policies which have contributed to the recent turmoil on foreign exchange markets.

West Germany and Japan pledged new measures to boost the growth rates of their economies, while the US reaffirmed its determination to reduce its budget deficit.

The aim is to gradually reduce the substantial US trade deficit and the parallel surpluses in Japan and West Germany, without a further major depreciation in the dollar's value.

The accord was marked by Italy's refusal to participate in the meeting yesterday after it emerged that the key details had been worked out on Saturday by the finance ministers of the Group of Five. Neither Italy nor Canada participate in meetings of the Five.

Ministers and central bankers at the talks, however, claimed a substantial achievement in resolving many of the policy differences which have soured relations between them in recent months.

Mr Edouard Balladur, the French

Finance Minister and host at the gathering, appeared delighted with the results. "We are not at the end of the road. Not everything is rebuilt. But we are on the right track," he said.

Mr James Baker, the US Treasury Secretary, said that the efforts represented another step forward in achieving closer and more effective co-operation. "These measures, and the continued co-operation of us all, will foster greater stability of exchange rates around current levels."

Mr Baker appears to have agreed that in return for the West German and Japanese agreements to promote faster growth in their economies, the US Administration will stop talking the dollar down.

The Bonn and Tokyo governments expressed clear satisfaction with the accord, although they acknowledged that the commitment

to hold exchange rates at current levels was not open ended.

Mr Kichiro Miyazawa, Japan's Finance Minister, said that the agreement could be seen as the second stage of co-operation which began with the so-called Plaza agreement in September 1985. Then governments had agreed to act in order to push down the value of the dollar, now they agreed to stabilise it.

This communiqué released at the end of the talks said that exchange rate changes since the Plaza accord had brought currency values "with-in ranges broadly consistent with underlying economic fundamentals."

It added that ministers agreed further substantial exchange rate shifts among the currencies could damage growth and adjustment prospects in their countries. In current circumstances, therefore, they agreed to co-operate closely to foster stability of exchange rates around current levels.

The ministers made it clear, however, that they had not set firm targets or reference zones for their currencies. Mr Nigel Lawson, Britain's Chancellor of the Exchequer, said that there was a private consensus on the circumstances under which they would intervene in the markets, but no move to abandon the system of floating exchange rates. "This is a practical agreement that a period of stability is desirable," he said, adding that such a consensus was not necessarily "eternal."

Senior British officials said that the accord was significant because of a shift in the US view on the dollar, involving a commitment to intervene in foreign exchange markets.

Continued on Page 16

Italians threaten to cancel June summit

BY JOHN WYLES IN ROME AND GEORGE GRAHAM IN PARIS

THE ITALIAN Government warned yesterday that it might cancel this year's World Economic Summit in Venice following its exclusion, along with Canada, from Saturday's monetary talks among the Group of Five finance ministers from the leading Western industrialised countries.

Mr Giovanni Goria, the Italian Treasury Minister, pulled out of yesterday's planned Group of Seven talks in Paris in protest at being excluded from a dinner organised on Saturday by Mr Edouard Balladur, the French Finance Minister.

The Group of Five (G5), established in the early 1970s as a largely informal group, consists of the five countries whose currencies make up the Special Drawing Rights (SDR) and was intended to help governments co-ordinate economic policy, following the breakdown of the Bretton Woods agreement.

The Group of Seven, a much more formal grouping, dates from the decision to hold annual World Economic summits and includes the G5 members, Italy and Canada.

Believing that the dinner was a clear breach of last year's Tokyo summit agreement covering Italian and Canadian participation in such talks, Mr Bettino Craxi, the Italian Prime Minister, yesterday demanded "clarification" of the Tokyo understanding.

"Without such a clarification it is evident that the summit in Venice cannot take place in the form and at the time envisaged," said a thunderous note put out by the Prime Minister's office in the early afternoon.

This declaration implies that Rome may not be satisfied by anything less than confirmation of its interpretation of the Tokyo agreement and an apology by the Five for ignoring it. Certainly, government officials were stressing yesterday that Italy could not be expected to host a summit in June except as a full member of the club.

Mr Craxi's wrath has been stirred by the evident failure of his own personal diplomacy and the subsequent damage he might suffer during a highly volatile phase in Italian domestic politics.

It was the Prime Minister's strenuous lobbying in alliance with Canada which persuaded the other five heads of government from the US, West Germany, France, the UK and Japan to agree in Tokyo to "request" the Group of Five finance ministers to include Canada and Italy in their

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Brazil moves to allay debt fears

BY IVO DAWNAY IN RIO DE JANEIRO

THE BRAZILIAN Government was yesterday attempting to allay fears that its decision on Friday to suspend interest payments on medium and long-term foreign debt would provoke a confrontation with its commercial bank creditors.

In meetings with overseas bankers and journalists, officials emphasised that the move was aimed only at preserving the country's \$3.9bn foreign exchange reserves until a "just" resolution of the rescheduling talks, which are now imminent.

Finance ministers of the leading industrial nations meeting in Paris yesterday sought to minimise the immediate threats posed by Brazil's action. Ministers said the Brazilian move - temporarily suspending debt repayments - did not yet threaten the solvency of US banks, and they envisaged no immediate need for action. The omis, US officials said, was on the commercial

banks to settle the matter directly with Brazil.

However, several bankers left a meeting with Mr Francisco Groso, the central bank president, on Saturday convinced that the unilateral and indefinite suspension would inevitably sour the climate of the negotiation.

The decision would make forthcoming debt rescheduling talks with commercial creditor banks "very much more difficult," one banker said.

Bankers have also noted clear signs of alarm in Brazil over possible retaliation by creditors. Mr Aureliano Chaves, the Mines and Energy Minister, revealed that last week he ordered Brazilian oil tankers to be escorted by the navy.

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Reagan's political leadership comes under further strain

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan's ability to halt the steady erosion in his capacity to provide effective political leadership will be tested again this week with the expected public revelation of a damaging presidential report into the Iran arms scandal.

He also faces the probable resignation of Mr Donald Regan, the White House Chief of Staff, who has been feuding with Mrs Nancy Reagan, the President's wife.

White House officials have already conceded that the report of the Tower Commission appointed by Mr Reagan in November last year to look into the operations of the National Security Council in the wake of the Iran arms dealings, will be highly critical of the NSC. There is also widespread speculation in Washington that, although the Commission's fiercest criticism will be levelled at former National Security Adviser Admiral John Poindexter and his assistant Lt Col Oliver North, others, including Mr Regan, will be singled out for blame.

If this proves to be the case Mr Regan, who is widely perceived to have failed the President and the country by clinging to his office in the face of pleas from all sides to quit, will find it impossible to stay.

The Washington Post, which reported last week that Mr Regan and the president's wife were not on speaking terms, said that Mr Regan appears to have lost his long struggle to keep his job. It quoted unnamed sources as saying that the Chief of Staff was "hanging by his fingernails."

Mr Reagan's political prestige has been eroded by his apparent inability to act decisively to resolve the White House conflicts. In addition there have been damaging new allegations about the Iran/Contra arms scandal and revelations about the efforts of inexperienced White House officials to shape US foreign policy through covert operations, often in the face of opposition from senior officials such as Mr Casper Weinberger, the Defence Secretary, and Mr George Shultz, Secretary of State.

Last week the White House did not deny allegations that officials had tried to cover up the extent of Mr Reagan's involvement in the decision-making process leading up to the Iran arms deal, saying only that the President was not aware of any attempt to cover up.

Senator Robert Byrd, the Democratic majority leader in the Senate on Saturday bluntly accused White House officials, who he did not name, of lying. "I think there has been a great deal of lying and cover up," he said. There were also reports that Mr Reagan had altered significantly his initial testimony to the Tower Commission on the background to the affair.

Yesterday Mr Seymour Hersh of the New York Times reported that the real objective of the air strike against Libya last year was not the stated objective of striking at guerrilla and military facilities, but an effort to assassinate Col Muammar Gaddafi, the Libyan leader.

Separately the Washington Post reported yesterday that Lt Col North, the White House official fired in November for his part in the Iran arms dealings and the alleged transfer of profits from the arms sales to the Contra rebels in Nicaragua, sought to destroy documents and internal messages just before Justice Department officials launched the investigation which the department said uncovered the diversion of funds.

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THE PARIS MEETING

Consensus rests on players carrying out their pledges

BY PHILIP STEPHENS IN PARIS

THE FRENCH are already dubbing it the Louvre or Paris accord, hoping it will supplant September 1985's Plaza agreement in the folklore of the foreign exchange markets. In the event, the final act was marred by the walk-out of the Italian delegation. But the carefully-orchestrated theatre at the French Finance Ministry was clearly designed to reinforce the impression that this was as momentous an occasion as that at New York's Plaza Hotel. Finance Ministers gathered again to smile for the cameras as they presented a communiqué that was deliberately drafted in the style of the original accord. As at the Plaza, each gave a commitment on the role its Government would play in fostering sustained economic growth and restoring calm to the foreign exchange markets.

Mr Nigel Lawson, Britain's Chancellor, was moved to call the latest deal the "linear descendant" of the Plaza. Mr James Baker, US Treasury Secretary, the architect of that deal, expressed himself "very pleased" with its successor, though shied away from calling it Plaza 2.

The only superficial difference was that on this occasion Canada joined the original five — the US, Japan, West Germany, Britain and France. Italy's pledge of co-operation was hastily deleted from the penultimate draft of the communiqué.

The similarities with September 1985 were to a considerable extent contrived. Then the Finance Ministers launched their plan to drive down the dollar on an unsuspecting world after weeks of quiet and secret negotiations between senior officials.

Yesterday's accord followed months of frequently public hickering over the appropriate rate for the US currency between those same countries after the almost complete breakdown of the Plaza consensus last autumn. As late as Friday night, some participants were uncertain that a substantive deal could be clinched. Against that background, the outcome was better than most ministers had hoped for. Mr Lawson, who was accused by other governments of being obstructive in the preparations for the meeting, could justly claim that his insistence on thorough preparation had paid off.

Pragmatic

As one way player put it: "I think we have a pretty good agreement. It is pragmatic and flexible but much better than I expected. It will work I hope for the time being, though not perhaps for eternity."

"Work" in that context means that it may persuade the foreign exchange markets to stop pushing down the value of the dollar.

The essence of the accord is that Mr Baker will refrain from talking down the value of the US currency. At the same time he will redouble his efforts to persuade the US Congress to cut the US budget deficit.

In return, West Germany and Japan have promised more to stimulate their economies — the Bonn government by adding to the tax cuts already scheduled for early next year, and the Japanese by pushing through their present budget and preparing a further programme to stimulate domestic demand. Assuming that the policy

commitments are met, the communiqué says, then exchange rates are now in ranges "broadly consistent with underlying economic fundamentals." Central banks will therefore co-operate to foster stability at around current levels.

For the medium term, governments are pledged to further develop performance indicators for the key areas of their economies, which will act as guidelines for policy. The indicators, first mooted at last year's Tokyo summit, cover, in particular, growth, inflation, current account and trade balances, budget performance, monetary conditions and exchange rates.

The consensus behind the communiqué is founded on a common diagnosis of the action needed to bring down the US current account deficit to manageable levels and to reduce the parallel surpluses in Japan and West Germany.

To tackle that imbalance, and the major threat of protectionism it poses, domestic demand in the US will have to grow less fast than its economy as a whole. In Japan and West Germany the reverse will be needed.

There is also a common acknowledgment that the key instrument in achieving this is now fiscal policy.

Interest rates in West Germany and Japan are now — in nominal terms at least — close to or only fractionally above historic lows, suggesting little if any further room for manoeuvre.

For his part Mr Baker has made it clear that he is not prepared to try to close the trade gap by raising interest rates and driving the US economy into recession.

The medium-term prescription then is a tightening of fiscal policy in the US, accompanied by a parallel relaxation in the surplus countries.

It is less than obvious how evenly the medicine will be shared. Despite the more confident and cordial mood displayed by finance ministers yesterday Mr Baker was complementary about the Bonn government, Mr Lawson about the Japanese — the accord is far from watertight.

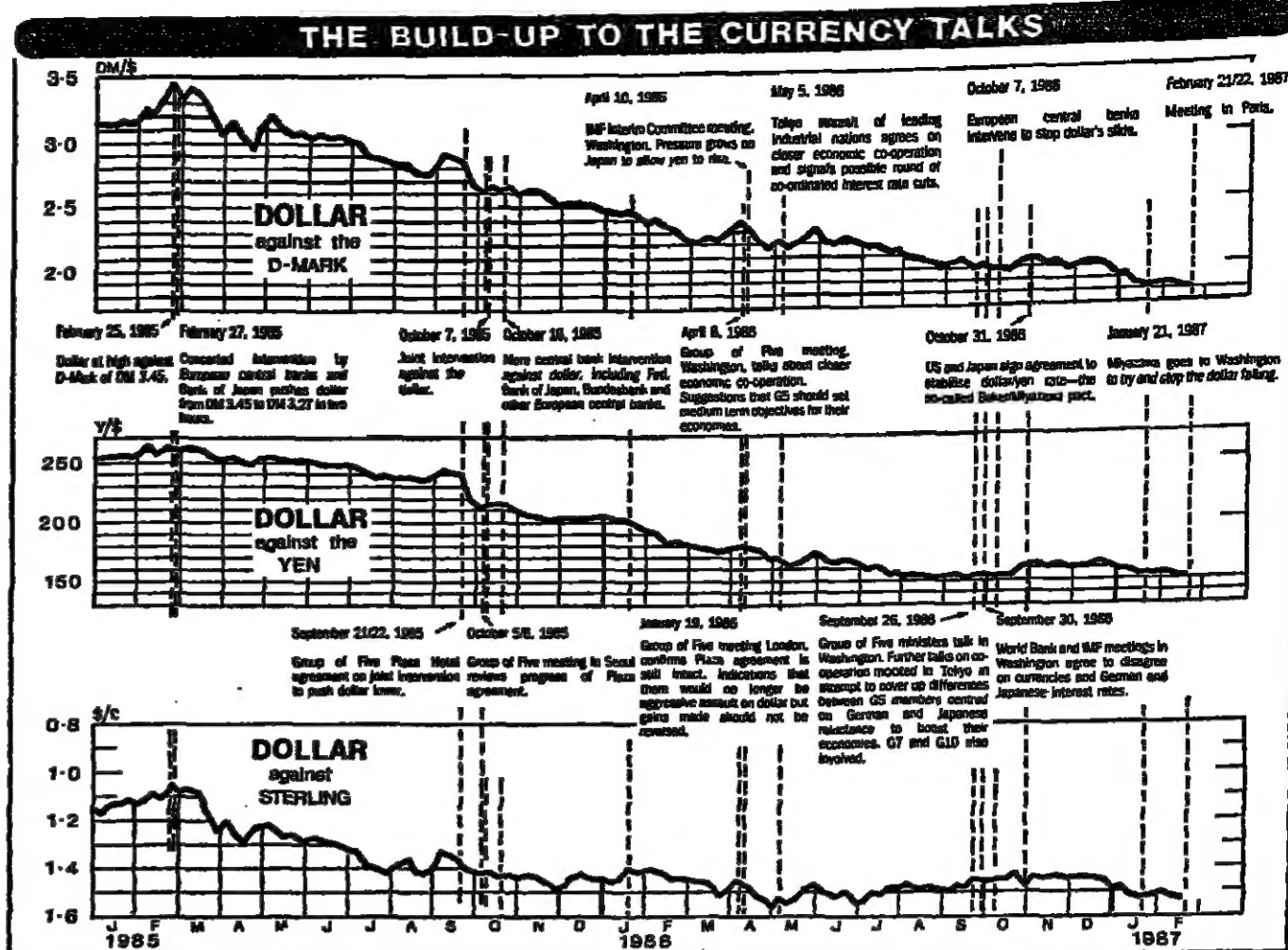
Mr Edouard Balladur, the French Finance Minister, though delighted with the progress of the talks, said as much: "We are not at the end of the road. Not everything is rebuilt. But we are on the right track."

The communiqué itself also suggests that the consensus on stabilising exchange rates is not necessarily permanent, but dependent on each of the players carrying out its pledges. In other words, Mr Baker might feel able to withdraw his support if there is not concrete evidence of faster growth in Japan and West Germany.

The commitment on intervention is also not wholly transparent. Mr Lawson said that there was a clear, if private, understanding between governments on when they would intervene. Asked if that included the US he replied: "Of course."

Mr Baker, however, was less forthcoming: "We never comment about intervention," he said. Senior officials at the talks had left himself an opening to begin talking the dollar down against if his counterparts do not deliver on their promises.

The ministers have thus held back from establishing permanent or even semi-permanent



"reference zones" for their currencies. "This is not a different system, this is a practical agreement on whether the period of stability is desirable," Mr Lawson commented.

How long that period of stability lasts is likely to depend on whether the West German and Japanese economies do begin to show signs of reviving over coming months. Without such indications the markets may want to test the strength of this weekend's accord — and whether the US is really prepared to seek to hold up its currency while it is running a current deficit of over \$120bn.

Reduction of large trade imbalances to be given high priority

THE communiqué issued after the meeting yesterday read as follows: Ministers of Finance and Central Bank Governors of six major industrialised countries met in Paris to conduct multilateral surveillance of their economies in the framework of the Tokyo Economic Declaration of May 6 1986 pursuant to which the group of seven Finance Ministers was formed. The ministers and governors, using a range of economic indicators, reviewed current economic developments and prospects. The managing director of the IMF participated in the discussions.

The ministers and governors were of the view that further progress had been made since the Tokyo summit in their efforts to achieve a sustainable, non-inflationary expansion. Their national economies are now in the fifth year of expansion, and the prospects are for continued growth this year, although the level of unemployment remains unacceptably high in some countries. A high degree of price stability has been attained, and there have been substantial reductions in interest rates. Exchange rate

adjustments have occurred which will contribute importantly in the period ahead to the restoration of a more sustainable pattern of current accounts.

Progress is being made in reducing budget deficits in deficit countries, and fundamental tax reforms are being introduced to improve incentives, increase the efficiency of economies, and enhance the prospects of higher growth. Other important structural reforms are also being carried forward, including deregulation of business to increase efficiency and privatisation of government enterprises to strengthen reliance on private entrepreneurs and market forces.

These positive developments notwithstanding, the ministers and governors recognise that the large trade and current account imbalances of some countries pose serious economic and political risks. They agreed that the reduction of the large unsustainable trade imbalances is a matter of high priority, and that the achievement of more balanced global growth should play a central role in bringing about such a reduction.

To this end, each country has agreed to the following undertakings.

The Government of Canada's policy is designed to sustain the current economic expansion through its fifth year and beyond. In the budget for 1987-88, the Government has cut the fiscal deficit for the third successive year and remains committed to further progressive reduction. It will continue with its policy of regulatory reform, privatisation and liberalisation of domestic markets. It will vigorously pursue trade liberalisation bilaterally with the United States and multilaterally within the Uruguay round. Monetary policies will continue to aim at the reduction of inflation and be consistent with orderly exchange markets.

The Government of France will reduce the central government budget deficit by 1 per cent of GNP from 1986 to 1988 and in the same period will implement a tax cut programme of the same order of magnitude (1 per cent of GNP) with substantial tax rate cuts for corporations and individuals. It will pursue in 1987 its privatisation programme (with a projected \$6bn to \$7bn sale of assets) and reinforce the liberalisation of the French economy, especially of labour and financial markets.

The Government of Germany will pursue policies to diminish further the share of public expenditures in the economy and to reduce the tax burden for individuals and corporations. Short-term interest rates, although already at a very low level in international comparison, have further dropped substantially during the last few weeks. Monetary policy will be directed at improving the conditions for sustained economic growth while maintaining price stability.

The government of Japan will follow monetary and fiscal policies which will help to expand domestic demand and thereby contribute to reducing the external surplus. The comprehensive tax reform, now before the Diet, will give additional stimulus to the vitality of the Japanese economy. Every effort will be made to get the 1987 budget approved by the Diet so that its early implementation be ensured. A comprehensive economic programme will be prepared after the approval of the 1987 budget by the Diet, so as to stimulate domestic demand, with the prevailing economic situation duly taken into account. The Bank of Japan announced that it will reduce its discount rate by 1 per cent on February 23.

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Bonn squabbling threatens commitments

BY PETER BRUCE IN BONN

MR GERHARD Stoltenberg, West Germany's Finance Minister, may have some explaining to do today when he meets other members of the governing coalition in Bonn.

The opportunity will be yet another attempt, after January's general election, to find formal agreement among the three coalition parties on the partial outlines of a DM 40bn tax reform planned for the 1990s.

The explanation will have to do with how Mr Stoltenberg managed, at the troubled meeting in Paris yesterday, to promise to make additions to a DM 9bn tax cut planned for January next year.

Although the pledge was not surprising, it is nevertheless widely believed that the only way to increase next year's cut is to draw down on monies targeted for the DM 40bn reform.

But the coalition parties, Chancellor Helmut Kohl's CDU, to which Mr Stoltenberg belongs, Mr Franz Josef Strauss's CSU and the liberal FDP led by Mr Martin Bange-

mann, the Economics Minister, are still embroiled in a heated row over how to make the 1990 reform — meaning that Mr Stoltenberg may have put the cart before the horse.

In the bland wording of the Paris communiqué, Bonn's commitment to "diminish further the share of public expenditures in the economy and to reduce the tax burden for corporations and individuals with a comprehensive tax reform" has an almost fairytale quality.

In the real West Germany, a row about cutting corporate tax and the top marginal rate of income tax, which both stand at 50 per cent, has been rumbling now for three weeks. The CSU and the FDP want them cut. But because the CDU, the coalition leader, did badly in the general election, some of its leaders have got cold feet about appearing to be too concerned with the rich.

Somewhat, the coalition will agree on something, but spiritually, the CDU's heart is

not in tax reform. When the tricky question arises of how to finance a DM 40bn reform by slashing the country's DM 120bn a year subsidy bill, it can be relied upon to become even more squeamish.

Between now and the next general election in 1991 there are 11 important state elections

scheduled in the West German Länder. Two of particular concern to the CDU are in April and May. If the CDU fails to take Hesse and loses the Rhineland-Palatinate, then it loses its slim majority in the Bundestag, the upper house in Parliament, and with it the ability to make laws.

There is less certainty, however, over whether part of any such reduction will come before the Budget on March 17.

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Zia traps Gandhi leg before wicket

By John Elliott in New Delhi

PAKISTAN YESTERDAY scored a diplomatic victory over neighbouring India when its President, General Zia ul-Haq, invited himself to a Test Match between the two countries outside New Delhi and announced his mission was "Cricket for peace, not war."

While India batted its way towards a possible victory in its third Test against Pakistan, President Zia demonstrated his diplomatic skills in the game of diplomatic nerves played by the two countries by insisting self-deprecatingly, but ambiguously, that he really could "not differentiate between a goody and a tail-spin."

India had been caught on the wrong foot by Gen Zia's self-invitation which he published four weeks ago when the two countries' armies were facing each other provocatively across their common border.

But his request to see the cricket could not be turned down. So, distrustful but out-maneuvred, Mr. Rajiv Gandhi, India's Prime Minister, greeted President Zia with adequate but restrained cordiality when he arrived in Delhi on Saturday night.

There was none of the usual diplomatic pageantry of a 21-gun salute, guards of honour, and lines of assembled ambassadors to greet the President, just Mr. Gandhi, his wife and two cabinet ministers.

Only Mr. K. P. S. Menon, India's Foreign Secretary, managed a quip and a smile when asked by reporters whether the President was on a state or official visit.

"It is an unofficial, private and cricketing visit," he declared as General Zia arrived in Pakistan International Airlines jet, accompanied by more than 60 members of his family, staff and senior officials.

Mr. Gandhi hosted a low-key dinner, and saw him off early yesterday morning to fly to the cricket in the pink Rajasthan city of Jaipur, barely 100 miles from the tense border area where India's controversial army manoeuvres, called "brass tacks," are taking place.

In Jaipur, amid tight security and protected by a bullet-proof screen, President Zia watched the cricket for a few hours. It was the second day of a five-day Test, and play finished with India scoring 459 for eight wickets. President Zia saw Mohammed Asharuddin, the only Muslim in India's Hindu-dominated team, score a century.

During 40 minutes of private talks before dinner on Saturday night, the two leaders agreed that good progress had been made on reducing border tensions. They also decided that a limited programme of bilateral meetings on trade and other matters should be accelerated.

But whatever the outcome of either the Test Match or these accident-prone bilateral meetings, it was President Zia, with pictures of him and Mr. Gandhi embossed on other splashed across yesterday's newspaper front pages, who won the day's diplomatic laurels.

Robert Thomson reports from Peking on the powerful resurgence of the country's conservative forces

Mao's words return with a lesson for China's modernisers

STUDENTS prodding bowls of Chinese dumplings, rice and pork in the dining hall of the Peking Iron and Steel Institute in recent days have had their digestion inspired by the revival of recorded messages of the thoughts of Mao Tse-tung, the late Great Helmsman.

The renewed emphasis on Mao's teachings is a sign of the political turmoil that, according to some diplomats, has set back the country's development several years, and has seen serious challenges to the authority of the new Communist party leader, Zhao Ziyang.

China's paramount leader, Deng Xiaoping, is toying and frowning to such an extent that it is difficult to know where he stands. Yet there is no doubt that he has lost prestige with the demise of Hu Yaobang as

party general-secretary. Deng had originally promoted his long-time friend to that post, despite strong conservative opposition, and then fell out himself with the hapless Hu.

Deng has also seen the undermining of his plan for an orderly succession, which he attempted to institutionalise by encouraging elderly officials to retire. Instead, a clutch of septuagenarians and octogenarians is leading the conservative charge and, at best, the succession question will be settled by a compromise that compounds the country's crippling lack of direction.

Conservative officials have cornered much newspaper space in recent days, despite Zhao's attempt to set precise boundaries for the drive against "bourgeois liberalisation," by

Party control over individuals and the country as a whole is at the heart of the conservative drive. Slogans such as "Get rich through labour" have been replaced with exhortations to be thrifty

which the party means Western influence. Zhao had wanted the campaign limited to party members, but conservatives, who are more orthodox in their devotion to Marxism, are extending the drive to the military universities, and even during casual conversations.

Slogans such as "Get rich through labour" have been replaced by exhortations to be "thrifty" and "selfless." The individual is to sacrifice him or herself on behalf of what the party defines as the state's interests.

The interpretation of Marxism is also at the heart of the struggle. Hu Yaobang and friends believed that Marxism could be "enriched" and drew a faint party line that was frequently crossed by academics and artists.

However, Peng Zhen, a senior conservative, and his friends are demanding that clear guidelines be drawn, based on orthodox Marxism, so that the Chinese people will not misunderstand Marx.

Conservatives are also emphasising themes such as "self-reliance," which is also an echo of Maoist thinking. A typical tack by an official wanting to make this point is to make the right noises about the need for an "open door" policy, but then stress, as has the President, that there is a grave danger that "our

industry will not be able to grow" if foreign products are allowed into the country. Chinese financial agencies are waiting for the political dust to settle. Foreign business people based here have noticed a marked fall in the confidence of import and export corporations.

Conservatives have also stepped up their attack on agricultural policy, and called for the introduction of more controls on farmers to ensure that they use all available fertile land and to stop them "wasting" their money. A forum organised by the People's Daily newspaper concluded that "farmers have spent a lot of money building new homes and many of them even use their hard-earned money to build temples and

tombs and carry out superstitious activities."

If the conservatives get their way, and most diplomats are not sure which way the political wind will turn, China's economic reforms are likely to stall, as the party will almost certainly strangle the individual initiative and confidence that reformers have worked so hard to develop in the past seven years.

Conservative officials have repeatedly said that "stability and unity" are their foremost concerns, and yet their drive has ensured that Chinese policies will be a confusing and messy business for a long time to come. And, of course, the Chinese people are foremost among those bewildered by the confusion and goings of the Communist party.

Ghana to pursue economic reform despite criticism

By Peter Blackburn, recently in Accra

A TOP LEVEL Ghanaian government team starts important talks today in Washington with the World Bank and the International Monetary Fund concerning the continuation of a four-year economic recovery programme.

The talks follow last Friday's presentation of the 1987 budget, seen as a signal of the Government's determination to continue Africa's most far-reaching economic reform programme despite strong labour criticism.

The team, led by the chairman of Ghana's Committee of Secretaries, Mr. P. V. Obeng, and the Finance and Planning Secretary, Dr. Kwesi Botchway, will start talks with the World Bank on an estimated \$150m structural adjustment withdrawal should conclude a performance review of last October's SDR \$1.5m (567m) one-year standby agreement with the IMF.

"We shall continue the adjustment programme. But we must make the pace with the rest of the world and take more account of the social consequences," Mr. Obeng said in an interview in Accra.

The budget, originally expected in January, has abolished the two-tier foreign exchange rate system introduced last September, raised the daily minimum wage by 24 per cent and introduced production incentives designed to create new jobs.

Imports of oil and essential drugs, official debt service and cocoa exports formerly traded at the first tier rate of Cedis 90 to the dollar will now be traded at the second tier rate applicable to all other transactions. This is fixed by weekly foreign auctions and is currently Cedis 150 to the dollar.

The most immediate effect of the abolition of the two-tier system is a 27 per cent increase in fuel prices. A gallon of premium grade petrol has been increased to Cedis 190 from Cedis 150.

Import duty and purchase tax on consumer vehicles have been abolished and duty on spare parts reduced to 10 per cent from 30 per cent. These measures are designed to limit the increase in the cost of trans-

port which would in turn affect food prices and accelerate inflation, analysts say.

No mention was made of an increase in cocoa producer prices. Under the two-tier system, cocoa farmers had been subsidising oil imports, defence and planning secretary Dr. Botchway pointed out. "This cannot be allowed to continue, since it would otherwise mean going back to the days when cocoa farmers provided cheap foreign exchange that was dissipated without being replenished," he said.

The Government has increased the daily minimum wage by 24 per cent to Cedis 112 from Cedis 90. This is in line with last year's official inflation rate and IMF guidelines, analysts say. The country's powerful unions have argued that inflation is effectively much higher. They have been pressing for a minimum wage of Cedis 150 per day which would have maintained the traditional parity with the dollar.

However Cedis 150 per day is still insufficient to feed a worker, the unions point out. The Government has sought to mitigate union opposition by supplementing workers' incomes through more tax relief and increased housing, food and other allowances.

In an effort to restore confidence in the banking system, the Government has announced that Cedis 50 notes issued after the December 1981 revolution can be redeemed immediately with full interest.

About 60 per cent of the country's money circulates outside the banking system and this has contributed to an acute liquidity squeeze, according to bankers. The budget also provides further incentives for industry and non-traditional exports. The corporate tax rate has been cut to 45 per cent from 50 per cent and duties on industrial raw materials reduced.

Real gross domestic product grew by 8.3 per cent in 1986, the third successive year of rapid growth. Further growth of at least 5 per cent is forecast this year, while inflation is targeted at 15 per cent, down from 123 per cent in 1983.



President P. W. Botha: double blow

Senior members quit Botha's party

SOUTH AFRICAN President, Mr. P. W. Botha, faced further disaffection within his National Party yesterday after two leading academics resigned in protest at the slow pace of apartheid reform. Renter reports from Johannesburg.

The resignations of Mr. Sampe Terreblanche, one of the party's most eminent theoreticians, and law professor James Fourie were announced as the party geared up for a white-only general election on May 8.

Both are on the staff of Stellenbosch University, a National Party stronghold and seat of learning for the Afrikaner community. Their resignations followed a con-

frontation with Mr. Botha last Friday, when the President, who is Chancellor of Stellenbosch University, tried to pacify critics at a heated three-hour meeting.

In his resignation statement, Mr. Terreblanche said: "I have become convinced that the Government does not possess the will or the vision to bring about appropriate reforms."

For many years I placed my academic freedom and integrity at risk in order to lend credibility to the Government's alleged reforms."

Mr. Terreblanche, a political economist and vice-chairman of the state-run South African Broadcasting Corporation, said

it was clear the party had no plans for further reform of apartheid. As a social scientist he had tried to make the Government aware of its racial dilemma "but without the necessary success."

In a separate statement directed at Mr. Botha, Mr. Fourie said: "I cannot be part of the National Party under its present leadership."

Mr. Terreblanche was a close adviser to the Minister of Constitutional Development and Planning, Mr. Chris Heunis, who faces a strong challenge in the election from South Africa's former ambassador to Britain, Mr. Denis Worrall, another National Party rebel. Mr

Worrall is standing against Mr. Heunis in the wealthy wine-growing constituency of Helderberg in what South African newspapers call the most crucial election contest since the party came to power in 1948.

The minister was the architect of the Government's apartheid reforms, which Mr. Worrall and other National rebels have attacked as ineffective.

Mr. Worrall is receiving financial backing for his election campaign from wealthy Cape wine growers dismayed at the Government's stalled reform strategy.

Dragonair boosts capital to HK\$400m in routes fight

By Kevin Hamlin in Hong Kong

DRAGON AIRLINES is doubling its paid-up capital to HK\$400m (\$51m) in a share-raising exercise that shows it will continue to wage war with the Hong Kong Government and Cathay Pacific Airways over the right to the Territory's air traffic.

"This is evidence of the commitment of shareholders in the company's future and will give Dragonair the enlarged financial base to continue with fleet growth and route expansion," said Sir Yue-Kong Fao, the shipping tycoon who is also the airline's chairman and controlling shareholder.

The Territory's aviation policy, which allows only one Hong Kong airline to operate on one route, was reaffirmed just five days ago by Mr. Piers Jacobs, the Financial Secretary. The policy has blocked Dragonair's attempts to gain access to lucrative routes now served

by Cathay Pacific.

The capital injection will be administered by existing shareholders in roughly equal proportion to their current holdings. The main shareholders are Sir Yue-Kong, with about 35 per cent, Hongkong Macao International Investments, a consortium comprising many leading businessmen as well as the Bank of China, with 25 per cent, and Mr. Ronald Chao, the textile baron, with 25 per cent.

Dragonair ordered two McDonnell Douglas MD11 long-haul aircraft last December. They are valued at HK\$1.5bn and are due to join the fleet in 1992. It now operates two Boeing 737s, a third is due for delivery next month and a fourth in September.

It recently began scheduled services to three destinations in Thailand, and operates additional charter flights to China and regional destinations on an ad hoc basis.

Dragonair was recently awarded licences to operate scheduled services to 14 destinations in China, four destinations in Japan, Guam, Dhaka and Kathmandu.

The airline is now losing about HK\$2m a month, and Mr. Stephen Miller, general manager, says it will not become profitable until four aircraft are operating with "reasonable levels of utilisation."

Israeli crackdown on smugglers raises unholy diplomatic row

By Andrew Whitley in Jerusalem

THE ISRAELI authorities have seized heroin and gold worth \$1m (\$560,000) from a car carrying the Greek Orthodox patriarch of Jerusalem, from Jordan into the occupied West Bank.

Security sources say 5 kg of heroin and a large quantity of gold was found in the car of Theodoros I, a Greek national who heads the church in the Middle East. Pleading diplomatic immunity, His Beatitude, as the cleric is known, was released but his Arab driver was arrested.

The haul, on the Allenby Bridge across the Jordan River, highlights the drive Israel launched recently against a flourishing cross-border smuggling business.

It also casts an embarrassing light on those said to be the principal couriers: high-ranking clergyman and other foreigners with the traditional right to cross the river in both directions without challenge from border police.

Last November, Archbishop Shahan Adjemian, a prominent Armenian clergyman also known to have been a courier, was arrested on corruption charges and providing gun licences to the Arabs in the occupied territories.

Since Israel captured the West Bank from Jordan in 1967, large quantities of dollars and gold bullion have been taken across the Allenby, the only permitted crossing point between the territories and Jordan. At its peak, in 1984, the

Seventeen people, including 12 Israeli border policemen, were injured yesterday in an explosion outside Damascus Gate of Jerusalem's Old City, Renter reports.

The explosive device, responsibility for which was claimed by the Palestine Liberation Organisation, was hurled into the street or nearby brush during the change of shifts between two patrols of border policemen.

"At this time it's not clear to us yet if we're talking about a hand-grenade explosion or a bomb blast," the police said. Most of the casualties appeared to have been slightly wounded by shrapnel.

Security forces took 70 Arabs into custody for questioning. A PLO spokesman said the attack was carried out by the "All Abu Thauk" unit.

daily flow is believed to have exceeded 100kg of gold. Hard currency is the essential oil for the wheels of the moneychanger-based financial system in the occupied territories. And, before the Israeli shakedown public confidence 18 months ago, it also met the apparently insatiable demand in Israel for black market dollars.

One Palestinian businessman, former kingpin in the trade, said most of the gold was smuggled through Israel and

the Gaza Strip into Egypt. Whereas Israel and the occupied territories consume only about 7kg of gold a day, the Egyptian demand is estimated to have been as high as 150kg.

Israel has been the transit route from Jordan, where bullion can be imported freely, to the important jewellery market in Egypt. Going the other way through the "Gaza Pipeline" are Egyptian pounds needed to pay expatriate Egyptian labourers working in Jordan and the Gulf states.

Despite periodic half-hearted crackdowns, in the past the Israeli authorities apparently preferred to turn a blind eye to the stream of Israeli-registered, white registration-plate cars — those with diplomatic immunity — returning loaded from Jordan across the border.

What precipitated the about-face seems to have been mounting concern that the smugglers are now bringing in drugs and weapons, which reach the hands of potential terrorists. Just over a week ago Israeli security forces announced they had cracked a ring of Arab truck drivers who had been smuggling guns and explosives into the West Bank.

An extra consideration for the Israelis now is to promote the recently-reopened commercial banks in the occupied territories, a first fruit of the burgeoning, co-operation with Jordan over the region's administration.

DKB ECONOMIC REPORT

February 1987; Vol. 16, No. 2

Weakness of manufacturers will continue due to low overall demand

Due to the yen's rapid appreciation, a structural adjustment in Japanese industry is now in progress. These adjustments reveal stagnation in the manufacturing sector with generally favourable effects on the non-manufacturing sector. Among non-manufacturers, more industries are benefiting rather than suffering as a direct result of the yen's appreciation. Therefore, the prospects are good for continued growth in these areas. However, there is increasing concern for the plight of the manufacturing sector.

Inventory Liquidation

Excessive inventories in the manufacturing sector are being adjusted due to several factors including stringent market conditions, a decline in shipments resulting from decreased

overseas demand and a decrease in the growth of equipment investments. As a result, the index of producers' inventories of finished goods indicated a 3.2 per cent drop in November 1986 from the same month of the previous year. Moreover, the index of producers' inventory-sales ratio, having reached its peak last summer, is tending to decline. Accordingly, there has been a comparative improvement in the inventory surplus situation which has partially resolved the earlier inventory glut. Overall recovery in this sector will, however, depend on future demand trends.

As for overseas demand, full-scale adjustments in export volume are being realised. Export volume in November dropped 7.7 per cent from the previous year. This represents the biggest drop in exports

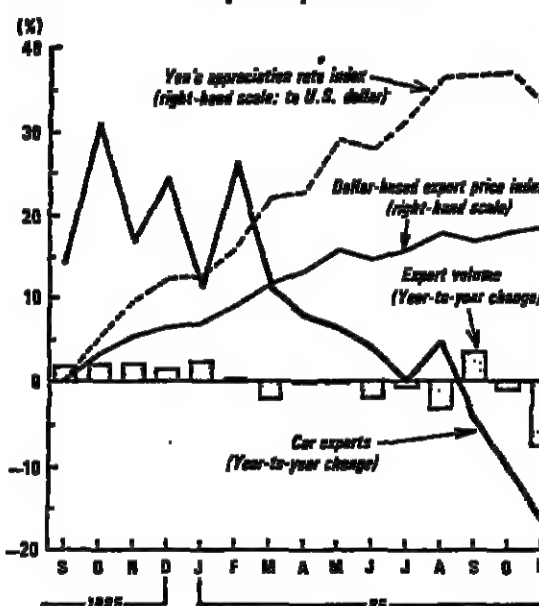
related to the yen's appreciation since the Group of Five (G5) meeting in September 1985. The increase in the dollar value of export prices has been one factor contributing to this decline. Another special factor has been the decrease in vehicle exports, which represent 20 per cent of Japan's total export volume. Due to voluntary restraints applied to the EC market, vehicle exports decreased 17 per cent compared to the same month the previous year. Japanese companies that rely on exports have attempted to minimize the increase in export prices by holding to an approximate 50 per cent price shift ratio in order to maintain their existing market share.

Effect of strong yen

The effect of the yen's appreciation, however, was so extensive that from September 1985 to November 1986, export prices in dollar terms increased by 27.7 per cent. Recent declines in export volume have been influenced by such factors as weakened international competitiveness due to price increases that directly affected actual export volume. In addition, business activity in the U.S., Japan's biggest export market, is expected to be stagnant, especially during the first half of this year. Thus, export volume is projected to bottom out during the latter half of fiscal 1986.

In the face of these difficult conditions on overseas demand, further expansion in domestic demand will be necessary for smooth business recovery. Currently strong household expenditures, however, cannot be expected to show further growth because of modest increases in household income. Similarly, corporate equipment investments are not expected to expand, although the prospects for investment in research and development have been seen

Increase in Dollar-Based Export Prices and Drop in Export Volume



Source: Ministry of Finance. Note: Indexes are based on September 1985 figures as 100.

to be the keys to survival.

In addition, growth in government demand is not promising, as revealed in the fiscal 1987 budget presented at the end of 1986. A policy of fiscal austerity will be continued. The pattern set over the last five years of keeping general expenditures below the previous year will be maintained. General accounting will be held to low growth for the first time in 22 years.

Slow recovery

Specific measures maintain

the volume for public works by encouraging fiscal investment and loans, and local government and private financing, but these measures lack real strength.

Even with the current emphasis on the expansion of the domestic market, recovery will be slow and without any specific leading factors. Thus, manufacturers have slowed the decline in business activity through inventory adjustments, but significant recovery cannot be expected until the current stringent conditions.

Plant and Equipment Investment (Year-to-year percentage change)

	FY1985	FY1986 (projection)
Manufacturing industry	+13.2	-8.1
Production expansion	+5.9	-21.1
Streamlining and saving of labour	+6.3	-5.5
New product development, advances info new businesses, and R&D	+24.9	+11.0
Energy-saving measures	+2.0	+9.9
Maintenance, pollution prevention, welfare, etc.	+23.4	-13.7
Non-manufacturing industry	+4.5	+15.2

Source: Bank of Japan.

Talk it over with DKB. The international bank that listens.

DAI-ICHI KANGYO BANK

The next DKB monthly report will appear March 23.

COPENHAGEN HANDELSBANK A/S

(Aktieselskabet Kjøbenhavns Handelsbank)

The Annual General Meeting of Shareholders in Copenhagen Handelsbank A/S will be held on Monday, March 16, 1987, at 5.00 p.m. at "Cirkusbygningen", Jernbanegade 8, DK-1608 Copenhagen V., Denmark.

At its meeting today the Shareholders' Council of Copenhagen Handelsbank A/S decided to recommend to the Annual General Meeting of Shareholders that a dividend of 15 per cent be declared for 1986. The key figures from the Profit and Loss Account for 1986 are as follows:

	1986	1985	1984
Interest received, etc.	9,385.7	8,558.8	7,923.6
Interest paid, etc.	-6,981.2	-6,343.1	-5,803.0
Net income from interest and commission	2,404.5	2,215.7	2,120.6
Other ordinary income	729.9	752.8	636.7
Profit before expenses, etc.	3,134.4	2,978.5	2,757.3
Salaries and pensions	-1,359.0	-1,222.0	-1,260.5
Other expenses	-635.2	-631.3	-608.6
Profit before provisions and depreciation, etc.	1,140.2	1,025.2	888.2
Provisions for bad and doubtful debts	-308.5	-276.0	-229.3
Depreciation of machinery, etc.	-205.7	-144.6	-163.2
Profit before extraordinary income and expenses	626.0	604.6	495.8
Extraordinary income and expenses (including revaluation of conversion pools)	+257.3	+252.7	-258.5
Revaluation of securities	-1,699.2	-1,692.9	-2,481.0
Profit before taxation	-785.9	-835.6	-2,718.2
Taxation	-34.7	-14.4	-1,285.0
Net profit for the year	-820.6	-850.0	-4,003.2
Plus transfers from:			
Investment fund	311.0	154.2	
Extra reserve fund	50.0	40.0	
Reserve fund	900.0		
Available for distribution	439.8	1,627.4	
which the Council recommends be allocated as follows:			
Dividend	217.0	197.2	
Handelsbank Benevolent Fund	2.0	2.0	
Handelsbank Welfare Fund	1.0	1.0	
Handelsbank Foundation	1.0	1.0	
Statutory Reserve Fund	0.0	218.2	
Extra Reserve Fund	0.0	900.0	
To be carried forward to next year	218.8	311.0	
	439.8	1,627.4	

In connection with the 18th official property valuation the book value of the Bank's real property has been increased by DKK 242.0 million which has been transferred to the revaluation fund.

Following the allocations the shareholders' funds stand at DKK 5,594.3 million. The subordinated loan capital amounts to DKK 2,746.4 million.

Hence, the total capital funds amount to DKK 8,340.7 million at the end of 1986.

Agenda

- The Board of Directors will render:
- The Annual Accounts incorporating the Balance Sheet, the Profit and Loss Account with Notes, the Annual Report and the Consolidated Accounts with their recommendation for the approval of the Profit and Loss Account and the Balance Sheet, and their recommendation for the discharge from their obligations of the Board of Directors and Management.
 - The recommendation of the Shareholders' Council for the appropriation of the amount at disposal according to the Annual Accounts.
 - The unanimous recommendation of the Shareholders' Council to raise the limit on the authority vested in the Board of Directors to increase the share capital of the Bank. It is proposed that the existing limit of 113.5 million Danish kroner be raised by 212 million Danish kroner and extended until March 16, 1992. It is further proposed that the Board of Directors be empowered to apply such increase, in full or in part, as consideration for the Bank's take-over of existing enterprises and to make such shares as are issued in relation thereto carry proportionate dividend from the date of the take-over.

Copenhagen, February 18, 1987.

Board of Directors

COPENHAGEN HANDELSBANK A/S

(Aktieselskabet Kjøbenhavns Handelsbank)

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Forward is a supplier of specialist services to the electronics industry. Its principal activity is the manufacture of technologically advanced printed circuit boards. The other activities of the Group include the provision of finishing and testing facilities and research and development of printed circuit board technology.

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23rd February 1987

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OVERSEAS NEWS

Ivo Dawmay on reaction to the suspension of interest payments Brazil puts banks in debt dilemma

BRAZIL HAS adopted a strong confrontational stance in unilaterally suspending interest payments on its medium and long-term foreign debt.

This is the view of many observers in spite of assurances to the contrary from President Jose Sarney and Mr. Dilson Funaro, the Finance Minister. One Brazil-based foreign banker quipped at the week end after a lengthy briefing of 200 overseas bank representatives with Mr. Francisco Gros, the Central Bank president, saying: "Everybody is very, very negative vis-à-vis the fourth coming negotiations (with the commercial banks). It is going to make everything very much more difficult."

This view is being widely shared for three principal reasons. First, the open-ended nature of the action. The banking community believes that, by making the suspension indefinite, Brazil is attempting to put pressure on creditors to agree to a deal on its terms.

US banking regulations require loans to be written down, in effect as losses, if interest is not paid over a period of 90 days. Mr. Funaro clearly believes that these, and other creditor banks' national banking laws, mean the pressure is on those with exposure in Brazil to reach a rapid deal.

"Now it is the banks who have an interest in negotiating as quickly as possible," he said last Friday.

The second confrontational element in the move lies in Brazil's outline terms for a deal. While arguing that all is to be debated, President Sarney's speech last Friday insisted that nothing could be agreed that might "compromise our economic growth."

BY DAVID GARDNER IN MEXICO CITY

MEXICO expects the \$7.7bn (£5bn) new credit agreed with its international bank creditors last September to be signed on March 15, in spite of market anxiety over Brazil, finance officials in Mexico City said.

Disbursement of the huge loan had been held up for four months by opposition from about 80 smaller creditors, most of them US regional banks, but officials in Mexico believe that too much political capital was invested in the Mexican rescue package by the Mexican Government, the banks and the US financial authorities for any one of them to wish to see it

undone now. Mr. Gustavo Petricoli, the Mexican Finance Minister, said on Friday that Mexico had "firm promises" on all but the "insignificant quantity" of \$300m of the syndication. He argued that there was no reason why Brazil's temporary interruption of full debt service, which he compared to similar suspensions by Mexico in 1982, Brazil itself in 1983 and Argentina in 1984, should have repercussions for other major Latin American debtors.

He wished Brazil every success in the new negotiations with its bankers, suggesting

that it might be able to achieve a deal similar to the refinancing package Mexico agreed with its creditors last autumn. Other officials remarked that they would be watching closely to see if Brazil could now get better terms.

Mexico, which has a foreign debt of \$103bn, is not facing foreign exchange restrictions as severe as Brazil's, officials say. Gross international reserves have risen to well over \$7bn, from \$4.5bn at the beginning of September, and are currently increasing at a rate of \$150m a week, central bank officials say. This is largely the result

of the recovery in oil prices, an increase in Mexico's non-oil exports, and the repatriation of capital brought about by a domestic credit squeeze which continues to be severe.

Mexico last year lost export revenue of \$8.2bn as a result of the oil price collapse but by the end of December non-oil exports had risen 37.4 per cent over their level 12 months previously. Mexico was able to repay, just over a week ago, the remainder of the \$1.1bn bridging finance provided last August by Western governments and central banks.

By contrast he spoke positively about the changes underway in the Soviet Union, describing Mr. Mikhail Gorbachev, the Soviet leader, as "trying to humanise the system."

He felt cautiously hopeful about the future of US-Soviet relations, including arms control agreements, "if Gorbachev carries the day internally."

He also felt cautiously hopeful about this week's UN-sponsored indirect talks in Geneva between Pakistan and the Communist regime in Afghanistan. Stressing that on this point he was voicing his personal opinion, he said: "I would say the United States would be perfectly willing to accept a deal that would involve UN forces moving into Afghanistan, Soviet forces withdrawing, the UN forces supervising a plebiscite, and a guarantee of Afghan neutrality by the major powers."

The US, he said, would see such influence as it had to get the Afghan Mujahideen (resistance fighters) to accept this.

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Dilson Funaro: debt supreme

More specifically, with any International Monetary Fund programme already ruled out, he gave undertakings that employment and recession would not be acceptable.

Yet even with the most attractive debt agreement possible, many economists believe recession is already inevitable given the serious problems facing the economy.

Sao Paulo has just recorded the first increase in unemployment for nearly three years. Fiop, the state's powerful industrialists' federation, is projecting a 30 per cent fall in output in the first two months of this year, admittedly from a high base.

All foreign bankers agree that none of the major creditors can envisage any new money for Brazil without steps to right its economy. Many smaller banks will resist all efforts to provide new cash.

There is a strong feeling among critics of the Government that the debt issue is being used as a political diversion from the pressing economic issues. President Sarney is anxious to attempt to restore some of the prestige, popularity and political muscle

that has deserted him with the return of monthly inflation in double digits, they say.

The suggestion in his highly emotional address that those that criticised the Government were guilty of treason has been greeted with widespread annoyance from politicians.

Moreover, while all parties have backed the suspension, congressmen in the main coalition party, the Brazilian Democratic Movement, PMDB, have categorically refused to give the Government a free hand on economic policy.

Many politicians are likely to oppose measures to squeeze the money supply, put ceilings on state sector investment and restrain subsidies either as too little or too much. Reports from the National Security Council meeting that preceded the announcement also suggest that the claims of total government unity are less than certain.

Mr. Celso Furtado, a highly respected former Planning Minister, is said to have sought assurances that all the possible ramifications of the move have been prepared for, citing various awkward scenarios. The reply, it is claimed, was uncertain.

Although many bankers can accept the suspension of interest payments as a necessary step, there is serious concern over the manner in which it was done.

A senior banker said last week: "While Washington may have considerable sympathy with Brazil's economic difficulties, the US Government is not going to watch impassively if its major banks are seriously threatened."

The belief is widespread that Brazil is set on a high-risk course.

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S Korea may buy 160 Tornado aircraft

By Peter Bruce in Bonn

PANAVIA, the British, West German and Italian consortium that builds the Tornado fighter-bomber, is trying to sell up to 160 of the aircraft to South Korea.

Theoretically, such a deal could be worth \$4.5bn (£2.6bn), but serious talks with Seoul are apparently quite recent. The South Koreans only began in 1985 to look for a new strike aircraft.

US producers are also competing for the order, which will not replace aircraft but add to South Korea's overall air capability, with the F-16, the F-35 and, more recently, the F-15.

People close to the negotiations suggest that the possibility of a South Korean order for Tornado is more promising than a current effort to sell to the Japanese, who want a similar number of aircraft.

The aircraft is popular with Japanese air staff, but the surplus in Japanese trade with the US has become so politically critical that Tokyo would be loathe not to use a major military order to soothe ruffled feathers in Washington.

The Japanese search for an aircraft, however, has been going on since 1979 and although the South Koreans may see their requirement as more urgent, no early decision should be expected.

With developing countries in particular, political decisions to buy aircraft like the Tornado are often thwarted by financing difficulties. One West German official noted wryly that Seoul would probably hold out "until we offer to give them the aircraft."

Jordan is also considering buying 40 Tornados. The British have been negotiating with Amman for some five years. King Hussein has already downed Tornados and it is possible that, angered by US sales of weapons to Iran and the US decision not to sell the F-16 to Jordan, he may decide this year to buy the Panavia aircraft.

Richard Johns writes: General Cemil Caha, Turkey's Air Force Commander is visiting the UK this week and will fly in a Tornado based at RAF Hillingdon, near Bury St Edmunds, on Friday.

Turkey has made it clear that it would like to purchase 40 of the aircraft but would require assistance with financing.

Ankara says that it is stretched by the cost of the 120 F16s which it is buying from General Dynamics of the US and is building under license.

It is understood that one of General Caha's aides is to have discussions with Marconi about the possibility of the company supplying it with "electronic support measures" (ESM) for the F16s.

Canada unveils immigrant curbs

Canada has reversed its traditionally unquestioning hospitality towards refugees in response to hardening public opinion against a rapidly rising tide of immigration with dubious claims to refugee status, Bernard Simoes reports from Toronto.

Mr. Benoit Bouchard, Employment and Immigration Minister, unveiled measures last Friday which for the first time enable the authorities to turn back people claiming refugee status at Canadian border posts. The new curbs include transit visa requirements and stricter application of refugee processing rules.

Mr. Bouchard said the measures are designed to "better help refugees who need our protection while deterring abuse of our refugee determination system." Church and human rights groups criticised the new curbs as an erosion of Canada's humanitarian traditions.

Egypt-Sudan charter

THE Prime Ministers of Egypt and Sudan have signed a charter giving guidelines for future relations and, in effect, shelving a controversial pact aimed at gradual integration of the two countries, Reuters reports from Cairo.

Mr. Sadeq al-Mahdi of Sudan and Mr. Atef Sedki of Egypt signed the Brotherhood Charter in Cairo last Friday.

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Gulf states 'to align currencies'

KUWAIT's central bank Governor said yesterday that Gulf Arab states were likely to introduce a unified currency grid, broadly similar to the European Monetary System (EMS), within a year, Reuters reports from Kuwait.

The alignment was the first step towards creating a common Gulf currency, envisaged in the United Economic Agreement of the six-nation Gulf Co-operation Council (GCC), Sheikh Salem Abdul-Aziz al-Saud al-Sabah said.

"It is already decided, finalised (by monetary authorities). It is only a matter of approval," he said.

He said formal approval would be sought when heads of state of the GCC, grouping Bahrain, Kuwait,

Oman, Qatar, Saudi Arabia and the United Arab Emirates (UAE), held their annual summit in November.

Sheikh Salem said the governors of GCC central banks and monetary authorities agreed last month to link their currencies to a "common base."

Once each had chosen a base value at which to link its currency to the common peg, the exchange rate would be allowed to fluctuate about 7% per cent either way.

Unlike the EMS, where currencies rise or fall within set margins against each other, GCC exchange rates would be tied only to the peg.

Sheikh Salem said the peg had been chosen but remained "strictly

confidential" until the formal go-ahead was given.

Regional economists have narrowed the choice of a peg down to a unit tied to the dollar, on which GCC states are heavily reliant as most oil sales are denominated in the US currency, or a basket of currencies.

They say this could be either the International Monetary Fund's Special Drawing Right (SDR) or a hybrid international currency basket tailored to Gulf trade.

Different systems now apply in the six GCC states. Oman's rial has been pegged officially to the US dollar since 1973 and Kuwait's dinar is linked to a financial and trade-weighted basket of currencies.

NatWest pre-tax profit expected to exceed £1bn

BY DAVID LASCELLES, BANKING EDITOR

NATIONAL Westminster Bank, the UK's largest clearing bank, is widely expected to set a record tomorrow by becoming the first bank in the UK to make profits of over £1bn (£1.52bn) before tax.

NatWest's landmark results will open the Big Four cleaner's 1986 reporting season, which market analysts predict will show total profits rising by 20-25 per cent, one of the sharpest increases in this economic cycle. Barclays is due to report on Thursday and Lloyds on Friday. Midland Bank will announce its results on March 4.

The improvement will reflect the continued buoyancy of the UK economy and the profitability of the banks' lending operations. Although the healthier state of UK business has removed some of the pressure on banks to make big provisions against loan losses, they are expected to maintain these at cautious levels, particularly in view of the continuing seriousness of the Third World debt problem.

The results may also give some

clue as to the profitability of the new securities and investment banking operations which the banks established last year for the deregulation of the City of London.

Barclays have been warning that the high cost of setting these up will have largely offset whatever profits they earned in their first months in operation. Since the Big Bang only occurred on October 27, the new subsidiaries were in business for two months of the period covered by the results.

NatWest, which overtook Barclays in size last year, earned £462m in the first half and is thought to have exceeded this level in the second half of the year, mainly because of the benefits of its record £714m rights issue last April. If analysts are correct in their predictions of £1bn total, this will represent a rise of some 25 per cent, and a striking achievement for Mr Philip Wilkinson, the bank's chief executive, who retires next summer. The only other bank in the world to have earned bigger profits

is Citicorp, the largest bank in the US.

Barclays is expected to turn in a more mediocre performance. Profits may be up by 8 to 10 per cent to around £300m because the bank's business has been growing more slowly and margins have been squeezed.

These will also be the last results reported by Sir Timothy Bevan, the executive chairman, who is due to retire in May.

Analysts are expecting Lloyds Bank to record a profit increase of between 20 and 25 per cent to some £700m, with much of the rise coming from non-lending business. Midland's results should also confirm that it has finally recovered from the Crocker National Bank disaster with an increase of 30 to 25 per cent to about £430m. However, the new chief executive, Sir Kit MacMahon, is expected to announce a rights issue to replenish the reserves depleted by Crocker's losses.

Midland Bank, Page 8

Pressure mounts to support Westland

By David Buchan

POLITICAL pressure is increasing for the UK Defence Ministry to make an early decision to buy helicopters from Westland in order to tide Britain's only helicopter maker over a two-year gap in its order book.

The Ministry of Defence (MoD) confirmed yesterday that a decision on future procurement of troop-carrying helicopters was due next month.

A ministry spokesman said the issue was not seen as being a rescue for Westland, but he said it was natural that ministers from other departments, notably the Department of Trade and Industry, would also want to discuss the company's future.

Westland has publicly warned that, unless it wins MoD orders to cover a barren period in its order book between 1988 and 1990, it will have to make further redundancies in the production and design teams of the helicopter division, which accounts for 60 per cent of group turnover.

Pre-election pressure on the Government to avoid reminding the electorate of the wider government row over Westland in the winter of 1985-86 have led senior Westland executives to say privately that the MoD will in the end place some orders.

Westland reported a £26.4m pre-tax profit in the year ending last September, compared with a £35m loss the previous year. It also received a £75m capital injection a year ago when Sikorsky of the US and Fiat of Italy took shareholdings following the defeat of the rival all-European partnership bid championed by Sir Michael Heseltine, who resigned as defence secretary over the Government's handling of the Westland issue.

But Westland has currently no helicopter orders to fulfil between the end of 1988 and 1991, when it is due to start producing the Anglo-Italian EH 101 helicopter. Its helicopter division lost 750 employees last year. The company has warned of further redundancies, perhaps through "rationalising" research and development work with Sikorsky and Fiat.

Westland says the MoD should advance helicopter procurement it is thinking of making and buy earlier rather than later so as to help maintain an indigenous UK helicopter manufacturing capability.

The MoD, for its part, says it is loath to be rushed into buying the wrong aircraft just to bail Westland out.

Philip Bassett reports on an imported change in working practices Annualised hours trend increases

BLUE CIRCLE, the UK's largest cement manufacturer, in 1985 needed to change its working practices to raise productivity, in order to justify new investment.

Part of the package it negotiated with its unions attacked the company's high overtime despite a nominal working week of 39 hours, actual weekly working hours were in excess of 50 - high cost, vulnerable to industrial action, socially and morally difficult to maintain at a time of high unemployment.

The solution the company chose was annualised hours - looking at working hours not in terms of days, or weeks, but over a whole year.

Blue Circle moved from a four-shift system, based on 39 hours a week to a seven-shift system based on hours ranging from 2,028 to 2,251 a year. The move was central to greater labour flexibility, a common pay-rate system, harmonisation of status, cashless pay and use of contract labour.

The result was a 30 per cent reduction in required manning levels, a 15 per cent reduction in unit labour costs, average pay increases for manual workers of 13 per cent while working about 8 hours less a week, and output per employee rising by 35 per cent.

The startling figures in this case study are given by the Industrial Society today in the first full-length study of the extent, use

Percentage of companies with annualised hours schemes

	%
Reduced unit costs	33
Reduced overtime	33
Reduced absenteeism	16
Labour flexibility	24
Increased productivity	24
Changed holiday arrangements	24
Employee benefits	10
Returns to profitability	4

Source: Industrial Society

and impact of annualised hours in the UK, published to coincide with a society conference this week on the issue.

The trend was first noted as far back as 1956 and developed in Sweden, but even by 1984 very few employers in the UK operated in this way.

Now, according to the survey, the trend has greatly increased. The Industrial Society says that of the 49 companies now with such arrangements, and 94 actively considering their introduction, some 4m employees in Britain now have their working time organised in this manner.

Companies surveyed by the society included BP Chemicals, Mars, Gulf Oil, Kellogg, Imperial Tobacco, Pilkington, Vickers Medical, Wiggins Teape, Boots and Duracell.

Annualised hours have tended to feature mainly in continuous process industries, especially in paper industry following a ground-breaking agreement there in 1982, warmly supported by the main print union, Sogat '82.

The survey confirms that 26 of the companies with such a system are continuous process, though significantly, almost half of those considering it are not.

The basic formula of annualised hours is relatively simple. In a company with a 39-hour week, the calculation is number of weeks in a year (52.2) x 39, less the number of holidays and bank holidays (23 + 8/5, all x 39), giving 1,778.

Most companies currently working this way introduced annualised hours some two to five years ago - the impact of the paper industry's scheme.

Requirements to reduce working time are the main reason for companies moving to annual hours - 73 per cent of operatives covered by the system are on a nominal basic working week of 39 hours or less. But the benefits - especially in the reduction of overtime - are seen by companies concerned as considerable.

Disadvantages include the complexity of shift rotas required, scheduling holidays, increase in sickness absence, inter-shift communication and a disinclination by

employees to work "payback" hours sometimes required by the system. But American Can, after bringing it in at its Runcorn plant, recorded increased employment and a large reduction in overtime; Duxon and Low, a Tayside textile company, saw its overtime bill cut by half; absence levels drop from 6 per cent to 4.2 per cent and labour turnover from 12 to 15 per cent to 8 to 10 per cent; and Thames Board, a Unilever subsidiary, saw an end to its annual shutdown with overtime reduced by 50 per cent and 30 new jobs.

The system is not without controversy. Unions representing 1m council manual workers are looking sceptically at proposals currently being considered by local authority employers for a move towards annualised hours as part of a package of labour flexibilities.

But the use of the idea - though still small - is clearly increasing. While it has palpable disadvantages - 8 per cent of companies, according to the survey, saw no reduction in overtime or in their unit costs - the benefits to employers, employees and more broadly, through its job creation possibilities, may accelerate that increase still further.

Annual Hours: a study of annual hours arrangements in the UK by G. Desmond and T. Vida-Hall. New Series No. 6, Industrial Society, 3 Carlton House Terrace, London SW1Y 5DG. £15.

British manufacturers 'responding well to more competitive pound'

BY JANET BUSH

BRITISH manufacturers are now responding well to the more competitive pound, lower oil prices and improved productivity and are more optimistic than they have been for some considerable time about output prospects.

This upbeat message emerged from the Confederation of British Industry, the employers' federation's February monthly trends inquiry published today which suggested that substantially more than a third of manufacturers expected output to rise over the next four months following a sharp rise in order books this month.

On a less sanguine note, the inquiry turned up evidence that some manufacturers might respond to the recovery in output by raising prices for domestic orders.

Sir Terence Beckett, director general of the CBI, welcomed the better performance by manufacturing industry but warned against complacency in the face of extremely competitive world markets.

"I would caution against headlines which describe Britain as booming. Output is certainly better than it has been for a very long time. But world markets remain keenly competitive, and companies will have to work very hard indeed to increase their sales," he said.

Sir Terence urged manufacturers to ensure that their costs were kept under control so that British goods were not priced out of world markets as they had been in the past.

In a separate analysis of the outlook published today, the London Business School predicted that

manufacturing output would rise quite quickly this year, continuing the trend which emerged late last year as export began to respond to the lower exchange rate.

The LBS forecasts a 4 per cent rise in manufacturing output both this year and next. Import penetration is expected to pause in the first half of 1987 although the trend remains upward. Exports are expected to rise by the same amount as manufacturing output.

Despite improved export performance and strengthening invisible earnings, the current account is expected to widen to £2.3bn this year. From 1988 onwards, however, it is forecast to return to balance as export growth will be in line with that of imports.

Officials investigate Good Relations sale

BY PAUL CHEESERIGHT

DEPARTMENT of Trade and Industry officials from the companies investigation branch have interviewed senior executives of Good Relations, the public relations company, at least three times in recent weeks.

They have been investigating the sale, in 1985, of 11.18 per cent of the company's equity by Miss Maureen Smith, then the vice-chairman, to Mr Christopher Moran, an insurance broker who was expelled from Lloyds in 1982, and the subsequent placing of the shares on the market by Simon and Coates, the stockbrokers.

This series of transactions led to a London Stock Exchange inquiry, which made no criticism of Good Relations and found there were no grounds for making a case against Miss Smith or Mr Moran for insider dealing.

But the stock exchange chided Miss Smith for not informing the Good Relations board of her intention to sell, Mr Moran for not disclosing to Simon and Coates the source of the shares and Simon and Coates for failing to establish where the shares originally came from.

Disclosure of a fresh round of inquiries, this time by the DTI, is seen in the City as evidence of increasing activity by official investigators into allegations of improper trading practices and of a desire by the Government that its machinery for control of the City is seen to be working.

The Government has come under severe political pressure in the aftermath of the Guinness takeover of Distillers, and inspectors are examining charges that Guinness acted illegally to manipulate upwards its own share price.

The DTI yesterday refused to

confirm or deny an inquiry into the Good Relations share transactions but noted that investigations were taking place all the time and did not necessarily mean that those investigated were guilty of an offence.

The purpose of the investigation was not immediately apparent yesterday. "I have no idea what it's about at all and haven't been contacted," Miss Smith said.

But the DTI investigators have visited the offices of Good Relations twice and have also made telephone inquiries at the company.

They have new powers under the Financial Services Act to demand the production of documents and to compel co-operation from individuals under pain of court action. These powers can be used retrospectively.

Since the Smith-Moran-Simon and Coates share transactions, Miss Smith has left Good Relations, and Good Relations itself has merged with Lowe Howard-Spink Marschall, the advertising company.

● The City of London Police, under Superintendent John Todd, said it was investigating possible fraud on the Eurobond market. It has been suggested that \$25m worth of business is under examination, but no details of the inquiry have been made public.

● Mr Geoffrey Collier, the former securities chief at Morgan Grenfell, the London merchant bank, today appears at the Wimbledon Magistrates Court in London to answer charges of insider dealing. The charges have been made by the Department of Trade and Industry.

The initial summons covered alleged offences last November, related to share dealing in AR, the engineering company.

Research in drugs supported

By Lynton McLain

RESEARCH and development in pharmaceuticals is entering a new phase in which its work can be targeted more precisely through developments in information technology and biotechnology, but "it is vital that Government and the industry take steps to ensure that in the course of this change the UK is not disadvantaged compared with its competitors."

This is one of the conclusions in a report by the Pharmaceuticals Economic Development Committee on research and development, published today.

The pharmaceutical industry was trying hard to exploit the potential of the advances in technology, automation and of instrumentation that have occurred in the past 10 years.

"However, it is a cause of great concern that much of this advanced equipment has to be purchased from abroad," the committee says in its report.

Techniques to identify and analyse individual genes, to synthesise new or modified ones and to transfer genes, and have them become active, in foreign organisms were available.

These techniques already permit the synthesis of a commercial scale of human hormones and molecules that profoundly affect brain and behaviour.

Companies in the UK pharmaceutical industry are urged by the committee to review their involvement in biotechnology.

Pharmaceuticals - Focus on R&D, Pharmaceuticals Economic Development Committee, NEDO, Millbank Tower, Millbank, London, SW1P 4QQ, £7.

Alliance mounts final by-election effort to capture Tory votes

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

WITH three days left before polling in the Greenwich by-election, the Alliance campaign team is mounting a final onslaught to capture the collapsing Conservative vote and to try and snatch the seat from Labour.

The latest opinion polls suggest the final result could be uncomfortably close for Labour, which is defending a majority of 1,211. A telephone survey conducted for the Sunday Express newspaper at the weekend put Mrs Rosie Barnes, the Alliance candidate, less than 5 per cent behind Labour's Mrs Deirdre Wood. The Conservatives are given 17.5 per cent. The size of the Labour lead reflects the result of a National Opinion Poll carried out last week.

A Mori poll published in yesterday's Sunday Times newspaper suggested, however, that Labour still retained a larger lead, putting its support at 46 per cent, against 37 per cent for the Alliance and 16 per cent for the Conservatives.

Opponents of Mrs Wood, who was forced to call a weekend press conference to comment on newspaper revelations concerning her late father's death from alcoholism, yesterday criticised attempts to introduce smear tactics into the campaign. Mr John Antcliffe, the Tory

candidate, said he was appalled at the latest attack on Mrs Wood's family, which represented "an indefensible intrusion" into her private life. The Alliance said the issue was irrelevant.

Disappointment in the Conservative camp at the party's failure to emerge as the leading contender for the London seat will, however, be tempered with the results of two other weekend polls, suggesting the party had the capacity to take Tory seats in any significant number and that it was not wrong in principle for people to vote tactically in order to express themselves

servatives, at 39 per cent, two percentage points ahead of Labour, with the Alliance at 23 per cent.

Mr David Steel, the Liberal leader, said yesterday it was almost certain that the Alliance was not going to have a "fair slice" of seats in the next House of Commons because of the unfairness of the existing electoral system.

He claimed on "Weekend World" that there were no signs the Labour party had the capacity to take Tory seats in any significant number and that it was not wrong in principle for people to vote tactically in order to express themselves

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UK NEWS

Saving face over spot checks on high-technology imports

THE BRITISH Government has long faced an embarrassing decision over how to respond to the US request to be allowed to make spot checks on companies importing high-technology goods from the other side of the Atlantic.

Last week's statement on the issue by Mr Paul Channon, Trade and Industry Secretary, was a compromise that will broadly satisfy both the US Government and UK industry, but, almost inevitably, the Government failed to complete the task of silencing its political opponents as well.

Mr Paddy Ashdown, Liberal MP for Yeovil, has long argued that US assertion of extra-territorial rights for its controls on high-technology exports reflects not just a national security purpose but also an attempt by large US computer companies to dominate the world market in high-technology products.

As such they are an unwarranted intrusion on the national sovereignty rights of other countries, and the Secretary of State's decision to allow inspections at all was a cave-in on UK sovereignty. To argue otherwise was "a question of semantics," he said.

In his statement Mr Channon said the Government was prepared "exceptionally" to allow US auditors to inspect UK companies, but only at the request of the UK company itself. The Government firmly rejected the concept of extra-territorial export controls such as those the US was seeking to apply, he added.

The statement was the culmination of talks with the US that go back to the autumn of 1985 when the Reagan Administration first requested permission to inspect UK companies in connection with a planned simplification of its own export controls. These are designed to prevent sensitive high-technology passing into the hands of the Soviet bloc.

The checks are to be made on larger companies which are eligible to become approved consignees under the system. Such a status obviates the need for US export and re-export licences to be obtained for each specific piece of equipment.

Peter Montagnon reports on an embarrassing wrangle with US about sovereignty

First, the inspections themselves will not be very frequent, not least because the Department of Commerce lacks the resource to undertake more than a handful a year.

Second, the audit can only take place after the company concerned has sought permission from the UK Government itself.

Third, the US inspectors will confine their activities to checking that the company itself has adequate control procedures in place to prevent leakage of sensitive high-technology US-origin products to Communist countries.

These conditions were laid down by Mr Channon only after extensive talks with the US, which is understood to have agreed to abide by them in return for the right to make inspections. They are tougher than those the US originally wanted to accept - at one stage it was seeking full lists of customers from the UK companies concerned.

The hope is that they will be sufficient to prevent a repeat of the so-called System case in which System, a small UK computer concern which was eventually acquired by Control Data of the US, was accused of floating US rules on re-export of technology and fined. The only possible penalty following from an audit of the type now envisaged would be loss of the special "approved consignee" status, Mr Channon said last week.

An even greater hope is that arguments like the current one over sovereignty as well as much of the attendant harassment that many UK companies say they have faced over US export controls will anyway soon become a thing of the past.

Earlier this month Mr Malcolm Baldrige, US Secretary of Commerce, announced that export controls on high-technology products were to be eased. UK firms say they are still awaiting details of what this will mean in practice, but they will no doubt leave a sigh of relief if what one called the "Mazda-thine" controls imposed by the US for more than 10 years really do start to be unwound.

New engine 'beats EEC exhaust standards'

By John Griffiths

THE EEC's pending strict new car exhaust emission standards are claimed to have been met, with a wide margin, by a Ford Escort-installed engine combustion system developed by Sonex Research of the US and AE of the UK.

The International Automotive Testing Laboratory, a US federal government-registered emission test facility in Pennsylvania, carried out the test programme, which is currently being replicated at the Motor Industry Research Association's facilities at Nuneaton, in the Midlands.

The results showed a reduction in hydrocarbons and nitrogen oxides to 30 per cent below the level required by the legislation and 25 per cent less carbon monoxide, according to the laboratory.

This was achieved without catalytic converter and with no loss of power, the test statistics showed.

Fuel consumption was affected - but in two, opposed, ways: at a constant 56mph, fuel consumption was 28.5 per cent better than in a standard car but 27 per cent worse in the more important urban test cycle.

Commenting on the results, Dr Andrew Fournier, chairman and president of Sonex, said that Sonex was now working with a European fuel systems producer, as yet unnamed, to improve the fuel consumption figures.

AE, a major UK vehicle components producer with an acknowledged expertise in combustion technology, first disclosed that it was working on the system last summer.

The claimed advantage of the system, which depends on a radical piston design, is that it provides a low-cost, generic solution to exhaust emissions from car engines compared with catalytic converters or "lean-burn" technology.

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TVS expected to join French channel bidding

BY RAYMOND SHODDY

TELEVISION SOUTH (TVS) is expected to announce today that it is bidding for a slice of TF-1, the French first television channel now being privatised by the French Government.

TVS is a member of the consortium put together by Hachette, the largest French publishing company, which is due to put its bid in for 50 per cent of TF-1 this evening.

In all, 50 per cent of TF-1 is on offer to corporate investors at a price of FFr 3tn (£322m), with 40 per cent going to individual shareholders and 10 per cent to staff.

TVS, which already has an exhibition business in France, is seeking 3.5 per cent of the Hachette consortium.

Granada Television, one of Brit-

ain's big five commercial ITV companies will decide later today whether or not to take up a 3.5 per cent stake in the venture.

Granada's decision is likely to turn on whether it can negotiate management deals with Hachette to help with the development of advertising sales.

One problem for Granada is that it does not formally know who all the other investors in the Hachette consortium are.

Mr Robert Maxwell, publisher of Mirror Group Newspapers, is another investor looking seriously at trying to buy a stake in TF-1. Mr Maxwell is understood to be talking to Bouygues, the large construction group which is also expected to bid for TF-1.

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- ☐ 26-29 Aug 1987 2nd Pan Pacific Computer Conference
- ☐ 9-11 Sep 1987 VI World Congress on Direct Selling
- ☐ 14-18 Sep 1987 World Conference of Operating Room Nurses
- ☐ 28 Sep-2 Oct 1987 7th World Congress of Food Science and Technology
- ☐ 4-8 Oct 1987 1987 World Real Estate Congress

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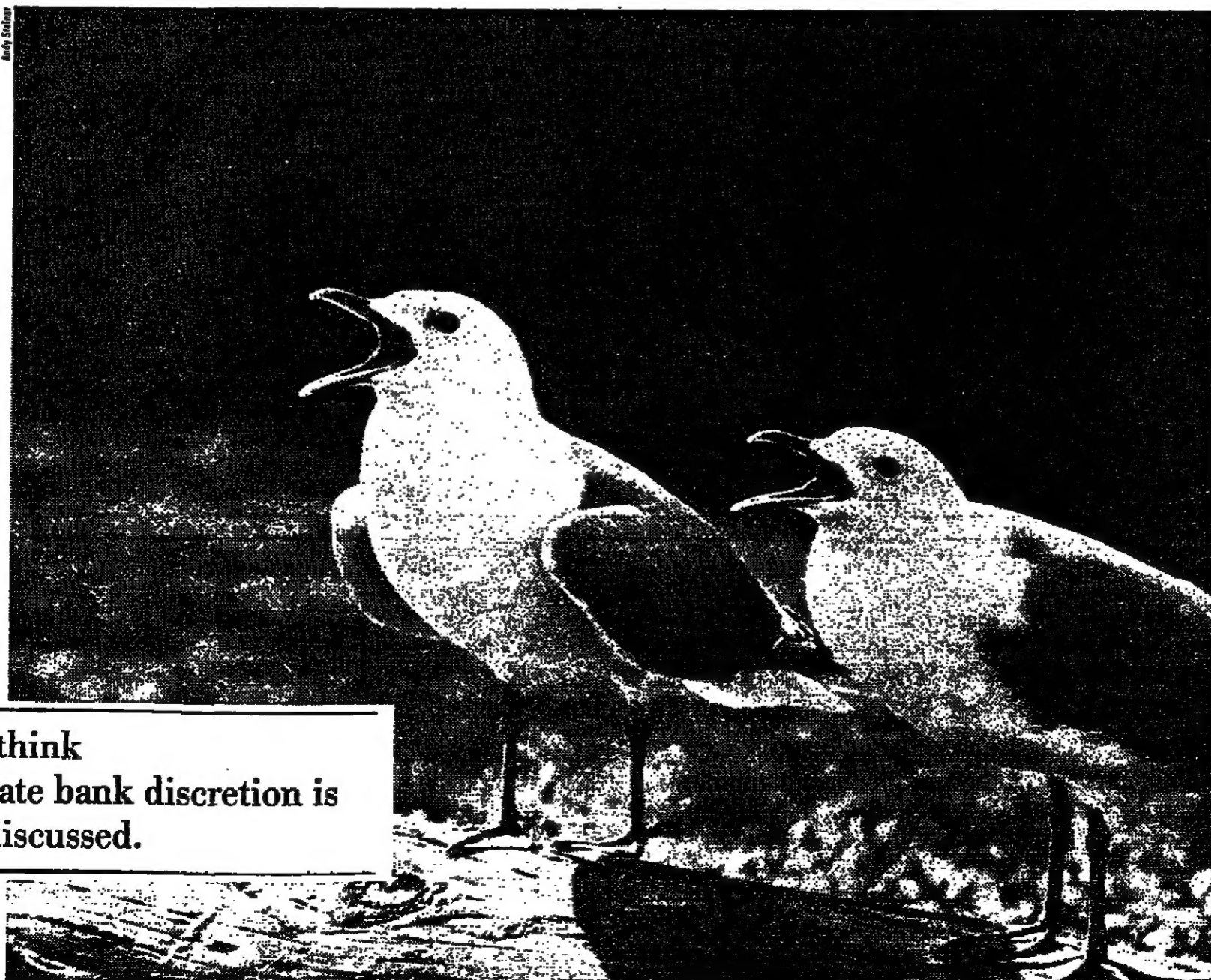
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A FINANCIAL TIMES CONFERENCE

Technology in the Securities Markets - The Next Five Years

Hotel Inter. Continental, London
8 & 9 April, 1987

The Big Bang in the London Stock Market last year focused attention on the extent to which the securities industry depends on technology. The systems now in place are only a first step towards automation in stock dealing. In the next five years profound changes are expected and it is to review the next phase that the Financial Times is arranging a second conference on Technology in the Securities Markets. The meeting will be chaired by Mr Patrick Mitford-Stade, Chairman of the Information Services Board, The Stock Exchange and Mr Ian Steers, Vice Chairman, Wood Gundy Inc. The speakers include:

Mr Richard Lawson
Deputy Chairman
The Securities Association

Mr Gordon Pepper
Director and Senior Adviser
Midland Montagu

Mr Paul Coombes
Principal
McKinsey & Company, Inc

Mr George Hayter
Divisional Director of Information Services
The Stock Exchange

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Technology in the Securities Markets - The Next Five Years

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UK NEWS

New family of nuclear stations 'to employ 25,000'

BY DAVID FISHLOCK, SCIENCE EDITOR

THE "small family" of new British nuclear stations planned by the Central Electricity Generating Board will provide 25,000 jobs for 15 years, according to nuclear industry estimates.

Parliament debates today the report of Sir Frank Layfield's public inquiry into the Sizewell B project, seen by the CEBG as the first of a series of four or more nuclear stations based on the US Westinghouse pressurised water reactor.

The Layfield report, published last month, gave unequivocal support to the project, declaring the system both safe and economically very competitive.

Tonight's debate by MPs will be followed by another next Monday in the House of Lords.

The Government is then expected to give the CEBG approval to start construction of the £1,550m Sizewell B station in Suffolk, south-east England.

Despite the fact that the design is based on a nuclear reactor licensed from the US, no more than 3 per cent of the capital cost will be spent overseas, says the British Nuclear Forum, the industry's trade association.

Contracts which could have delayed a start to the project have already been put out by the CEBG, on the understanding that no manufacture would begin until the project received government approval.

These "long-lead" contracts, worth about £122m, concern the pressure vessel and other parts specific to the nuclear steam supply system. But other contracts worth £235m for major station components have also been negotiated.

They include a £100m contract with British Pipework Associates for high-integrity steel pipe, and a

£20m contract with GEC for two 680 MW turbine-generators.

Another substantial contract, worth an estimated £81m, is for fabrication of the reactor's primary circuit, by British companies under contract to Westinghouse.

The UK Atomic Energy Authority has two contracts totalling £31m for the validation of reactor components, materials and welds. Weir, in Glasgow, has a £7m contract for the main feedwater pumps.

The British Nuclear Forum says 95 major contracts have still to be placed by the CEBG if the project proceeds. They include the main civil engineering contracts, control, cables, switching and sub-stations.

Mr Jim Corner, the forum's director, who is also secretary general of Foratom, the federation of European nuclear trade associations, says there is considerable interest throughout Europe in Britain's decision over Sizewell B.

Mr Corner said the impact of the Windscale public inquiry and Britain's decision in 1978 to proceed with this £1.5bn nuclear project had been profound in Europe, "not least because of respect for the British judicial system."

Mr Corner said a positive decision by Britain in support of the PWR would be welcomed in Europe, which was still traumatised by the Chernobyl explosion last April.

● Balfour Beatty, part of BIOC, and the West German nuclear company Nukem have formed a joint venture, WasteChem, to pursue radioactive waste management and nuclear plant decommissioning. As a collaboration, the partners have already undertaken the decommissioning of a radioactively contaminated building, including handling of two-tonne waste packages.

Midland Bank launches division for investment

BY DAVID LASCELLES, BANKING EDITOR

A NEW investment banking division operating under the name of Midland Montagu is launched today by the Midland Bank. The division includes all Midland's securities and capital markets operations, as well as its treasury and merchant banking business.

The chief executive is Mr Ernst Brutsche, who previously headed Midland's treasury division and has been responsible for developing Midland's investment bank.

Midland Montagu has a staff of about 3,000 people and capital of between £250m and £300m. Its component parts include Samuel Montagu, Midland's merchant banking arm, Greenwell & Co, the stockbroking firm which Midland bought for the Big Bang deregulation of the City of London, and Midland's treasury division and investment management business.

It will be housed in new quarters near completion in the redeveloped Billingsgate fish market. The Midland Montagu name has been incorporated in a new livery designed by Wolff Olins, the design consultants.

Mr Brutsche said the group had been designed around clients' needs rather than Midland's own corporate structure. He described Midland Montagu as a series of separate businesses with strong reputations in their own fields.

Midland is the last of the Big Four clearing banks to complete its Big Bang structure. The bank has blamed the delay on the complexity of the changes as well as technological problems.

Men and matters, Page 14

APPOINTMENTS

Co-op Insurance Society chief general manager

Mr Arthur Duval, chief general manager of the CO-OPERATIVE INSURANCE SOCIETY, will retire on May 30. Immediately following Mr Duval's retirement, Mr Alan Sneddon will become the society's chief general manager, Mr Peter Johnson will become deputy chief general manager and actuary (non-life) and Mr David Holles will become deputy general manager and actuary (life). Mr N. C. (Ches) Allen, deputy general manager (agency) will retire on February 21. Mr Fred Corsey will then become assistant general manager (agency control and administration) and Mr Frank Hennessey will become assistant general manager (agency sales and training).

Mr Harold Keating will be retiring as regional chairman of BRITISH GAS WEST MIDLANDS on June 26 after 29 years' service in the industry. He will be succeeded by Mr Cedric Brown, currently responsible for development of the Morecambe gas field. Mr Tony Haynes will be retiring as regional chairman, British Gas East Midlands, on May 7 after 38 years in the industry. He will be succeeded by Mr David Atkinson, British Gas HG director of finance.

Mr Peter Hayward has been appointed to the boards of EXCO CAPITAL MARKETS and Exco Futures.

Mr Anders Oqvist has been appointed managing director of THORSMAN & COMPANY (UK). He was appointed managing director of Thorsman (Mexico) in 1984 and remains a director of that company.

The following were elected to the executive committee of the ISSUING HOUSES ASSOCIATION for the current year: Lord Rockley (Kleinwort Benson), chairman; Mr A. A. N. McKenna (Samuel Montagu and Co); deputy chairman; Mr W. L. Banks (Robert Fleming and Co); Mr A. H. C. Broadbent (J. Henry Schroder Wess and Co); Mr J. M. Hignett (Lazard Brothers and Co); Mr D. O. Korne (Lloyds Merchant Bank); Mr J. P. de Bieck van Kesteren (Brown, Shindler and Co); Mr D. Reed (Country); Mr A. W. Sorkin (Dambros); and Mr M. E. Valentine (S. G. Warburg and Co).

Mr Nigel R. Marks, marketing manager, and Mr John D. Fatman, divisional development manager, have been appointed to the management board of TAYLOR WOODROW MANAGEMENT CONTRACTING, while TWMC general manager Mr John McKenna has been promoted to full director of Taylor Woodrow Construction, parent company of the management contracting division.

PICKFORDS TRAVEL has appointed Mr Michael Wigmore as its financial director. He was previously financial controller of Pickford's parent company, the employee-owned National Freight Consortium.

BEAZER PROPERTY, holding company of the property division of the Beazer Group, has changed its board structure following the recent merger with French Kier Property Investments. The division has two main operating subsidiaries: LOMBARD & ULSTER has appointed Mr Alan J. Gordon as director of finance division. He was director and financial controller. He is also a director of subsidiary JCB Credit. Mr Gerry J. Sims becomes director of banking services. He was director of finance division.

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23rd February 1987

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A rapidly-growing producer of electronic equipment for factory automation

How should the company design its distribution system in order to achieve more rapid penetration of the Japanese market?

Some of the leading companies represented in previous programs were: BP, Ciba-Geigy, Coca-Cola, Corning Glass, Henkel, Eastman Kodak, IBM, ICI, NCR, Nestle, Procter & Gamble, Deutsche Bank, Hoover Ltd.

Admission is selective in order to achieve a balanced representation of marketing activities and companies. The fee of \$3,000 covers tuition, meals, excellent hotel accommodation, and instructional materials for the one-week session. Interested companies are encouraged to apply by April 15, 1987.

For information, please call or telex:

Professor Robert Buzzell
Faculty Chairman
Multinational Marketing Management Program
Harvard Business School
Telephone: 617 495-6021
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February 23, 1987, London
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INTL. COMPANIES and FINANCE

Toshiba seeks a bigger European market share with megabit chip

BY TERRY DOODSWORTH

JAPANESE semiconductor companies have scored very few firsts in Western Europe. Late into the market behind the big US companies, hard-pressed to break into the tight distribution organisation set up by the Americans, and slow to invest in local production, their European businesses have lagged well behind their increasingly significant role in the global industry. But all that is beginning to change.

The most notable demonstration of this shift in emphasis came recently on the outskirts of Braunschweig, near Hanover, where the medieval buildings of the town centre juxtapose uneasily with the low-slung, high-tech factories of a nascent semiconductor industry. Here, Toshiba has just gone into full-scale assembly of its one megabit memory chip, the most powerful storage device yet developed by the industry, and first introduced in Japan a little over a year ago.

No other plant in Europe is yet producing a one megabit product, and although Siemens, the West German electronics group, is well on the way to the commercial launch of a similar device, it too will be using Toshiba technology.

Toshiba's move in Braunschweig, where it has invested DM 60m (\$33m), and manufactures about 1.5m chips a year, is evidence of a new determination to improve its position in Western Europe. According to Dataquest, the market research group, it was ranked at number 15 only in the European semiconductor industry in 1986, with sales of \$110m. To catch up with Philips, the Netherlands-based market leader, it would have to increase its turnover eight-fold, and it is only a quarter the size of Texas Instruments, the leading US company in the region.

These figures are completely at odds with Toshiba's position worldwide, where it is now creeping into second place in the industry behind NEC, its Japanese rival. Mr Tsuyoshi Kawanishi, the vigorous, bustling head of Toshiba's international semiconductor business, makes no bones about the fact that the company now sees Europe as a major growth area. "Our target in Europe should be to approach our world ranking position," says one of his colleagues from Braunschweig. "We have a target of moving into the first five semiconductor companies in the region in the next five years."

The strategy developed by Toshiba to meet this objective is one of product-led expansion. Only three years ago, when the 64K memory chip was the industry standard, Toshiba was regarded as an average performer. But it forced its way

Company	Estimated 1986 revenues in Europe, \$m				Total
	Integrated circuits	Discrete	Opto-electronics	Other	
Philips-Signetics	549	238	25	0	802
Signetics	109	0	0	0	109
Texas Instruments	448	27	13	0	488
Motorola	275	146	4	0	425
Siemens*	192	125	40	0	357
Thomson†	196	101	3	0	290
SGS Semiconductors	192	52	0	0	244
National Semiconductor	233	2	1	0	236
ITT	115	100	0	0	215
Intel	214	0	0	0	214
NEC	193	4	1	0	198
AMD	172	0	0	0	172
Telefunken Electronic	52	68	44	0	164
Hitachi	151	4	3	0	158
Toshiba	82	20	8	0	110
Fairchild	95	7	0	0	102
44	15	0	0	0	59
Plessey	0	0	11	0	11
Fujitsu	70	0	0	0	70
Ferranti	53	13	0	0	66
Analog Devices	45	0	0	0	45
Monolithic Memories	46	0	0	0	46
Hewlett-Packard	0	5	41	0	46
Semikron	0	43	0	0	43
Matra-Harris	40	0	0	0	40
Harris	38	0	0	0	38

* Includes Litronic (US). † Includes Mostek (US).

Source: Dataquest

into the limelight by launching a 256K product regarded in the industry as a particularly clever design, and has followed this achievement by a rapid jump into the one megabit era, where it was first of the blocks with full-scale production in Japan. It now claims to hold 90 per cent of the world market in this sector (excluding internally-produced chips by companies such as IBM), and claims to be well ahead on development of the four megabit chip.

Underpinning the group's expansion are three main elements. First, Toshiba has been investing extremely heavily in the semiconductor sector of its business. Despite its broad product base, with interests in consumer electronics, heavy electrical equipment and materials, about half of the group's capital investment and one-third of its research and development budget has gone into semiconductors in recent years, says Mr Kawanishi.

Within this allocation, the group has concentrated heavily on memory chip devices "because they are at the core of technological development". Second, it has maintained a relatively wide spread of products. Its concentration on leadership in the memory chip market, for example, it has a strong interest in discrete chips, specialised devices which

are less sensitive to the variations in demand which characterise the boom-or-bust memory business.

It has also pushed hard into the market for semi-custom chips—Application Specific Integrated Circuits—which many experts regard as the big growth area of the next few years. It already has three design offices where customers can develop semiconductor products to their own specifications, located in Düsseldorf, Stockholm and the UK. A fourth is now being added at Braunschweig.

Third, Toshiba is using its product advances and production technology expertise as a bait in the formation of alliances with overseas companies that can offer technology and markets in return. One example of this approach is the licensing deal with Siemens, which will give the West German company a quick route into one megabit production. Another, potentially more significant development, is the more recent agreement with Motorola, the largest US semiconductor manufacturer.

Although not quite finalised as yet, the agreement brings together two leading groups in a joint venture which commits them to exchange technology in the sectors they know best—they will build a jointly-owned plant in Japan to make

Motorola's microprocessor and Toshiba's one megabit memory. The factory will be jointly-managed, though largely staffed by Japanese, and Motorola is being promised the use of the Toshiba sales force in Japan.

The industry is divided on which—if either—of the two companies will win from this arrangement. But it will undoubtedly enable Toshiba to learn more about microprocessor technology, the one major field of semiconductor production where American companies have an undisputed lead; and it will give the Japanese group's marketing arm a substantial boost.

Once the new plant is up and running, its product portfolio will be able to boast two of the most advanced products in the two key semiconductor markets. Its own one megabit chip in the memory market which provides the raw storage capacity in electronic products, and the microprocessor which performs the most complex thinking functions.

"Having the microprocessor to sell will be enormously useful," says one of the group's European salesmen.

Even with the help of this agreement, however, analysts believe that Toshiba will have its work cut out to meet its targets in Europe. One factor working against it is that the European market is less biased towards memory products than Japan because of the weakness of the local consumer electronics industry. Indeed, according to Dataquest, the Japanese companies as a whole lost market share in Europe in 1986, slipping from 11.2 per cent to 11.3 per cent.

Another challenge will be the intensifying competition from indigenous electronics companies, which have invested heavily over the past few years in an effort to forestall the deterioration in their semiconductor position. Finally, there is the question of distribution. Toshiba is faced with a costly programme in building up a sales force able to stand up to the rival American and indigenous groups throughout the region.

On the other hand, the Japanese company is prepared for the long haul. It is not as yet, it concedes, making any profit out of its Braunschweig plant, but this is not deterring its continued investment in growth. About 70 per cent of the memory products it sells in Europe now come from the plant, and eventually the company is planning to go over to complete fabrication in the facility as well as assembly and test work.

When it does, it will probably be much closer to its top five target than it is today.

Italian banks warned on corporate lending

BY ALAN FRIEDMAN IN MILAN

THE BANK of Italy has warned the country's bankers against excessive corporate lending at interest levels which fall below money market rates.

In a meeting held late last week Mr Carlo Azeglio Ciampi, governor of the central bank, told senior executives of Italy's top 11 banks that excessive lending for "financial" rather than industrial purposes was sending an alarming jump in the growth rate of credit in the system.

On a seasonally adjusted basis, the period between last July and the start of this year saw credit expand at a rate of

between 15 and 20 per cent. This compared with a 1986 growth rate of 10 per cent — against a target of 7 per cent — and a 1987 target of 7 per cent.

Loans have been increasing in part because companies going public on the bourse have sought "bridging finance" to supply them with funds which are raised by means of share issues, but not actually paid over for several months. This phenomenon is not seen as problematic by the central bank.

The Bank of Italy is, however, concerned about the arbitrage which is occurring as companies

borrow large amounts from banks at rates of 10 per cent or less—well below the prime of 13 per cent and even below interbank rates. The funds are then channelled back into deposit accounts which pay interest of 11 or 12 per cent.

The banks justify the practice as providing spin-off business and fee income. More than 50 per cent of corporate lending is now at rates below prime, which in any case has never been very relevant for big Italian companies.

• Banca Commerciale Italiana (CI), the Milan-based commercial bank which is Italy's

second biggest state-owned institution, has formed a merchant banking subsidiary, to be called Fincomit.

The new company, which plans to take advantage of recently announced government guidelines to engage in corporate finance, the purchase of equity stakes in companies, mergers, stock market listings and other activities, has an initial capital of L50n (\$3.8m).

The Bank of Italy has not yet announced detailed guidelines on merchant banks, including minimal capital requirements.



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23rd February, 1987
By: The Chase Manhattan Bank, N.A., London, Agent Bank

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THE MONDAY PAGE

An elusive vision of democratic socialism



JOHN LLOYD

IT IS ten years since the death of Anthony Crosland, widely regarded as the leading theorist of social democracy, or democratic socialism as he came to call it, since the war. In *The Future of Socialism* (1956), again in *Socialism Now* (1974) and in essays and pamphlets, Crosland laid down markers for the three central goals of British socialism: these were greater equality, greater

concern for social welfare and the erosion of class differences.

The *Future of Socialism* was written at a time when these goals seemed to many evidently right; when the consensus was growing that Britain's malaise was less that it did not produce enough but that it was inequalitarian and class-ridden. Crosland's writing frequently evokes the freer, more mobile, apparently classless society of the US.

His legacy was a complex one: he strongly advocated state action to promote equality—especially in education where, as Education Secretary from 1965-67, he laid the foundations of the comprehensive system. But at the same time his work and his political practice is shot through with a defence of individualism, brusquely dismissing the top-down, we-know-best socialism which he identified with the Fabian tradition, even though he was a long time member of the Fabian executive.

That legacy has been under sustained attack since his

death. From the left, his one-time Oxford pupil, Tony Benn, developed a version of socialism which identified Crosland as gradualist and elitist, according little place both to the struggle from "below" and the engine of the state to effect irreversible change in the structure of ownership and the balance of social power.

From the right, simultaneously, came a prolonged and much more successful assault on the notion of egalitarianism. This identified the aims of democratic socialism with those of state socialist societies and conflated human freedom and the freedom of the market to the point where intervention in the latter was held to mean a dilution of the former.

The second of these strands still runs strongly in political discourse and practice, and has been partly responsible for the rift in the left which produced the Social Democratic Party in 1980.

The first, the "alternative left" view associated with

Mr Benn has lost much of its impetus at parliamentary and Labour leadership level, but has transformed itself into a complex political strategy threatening to Crosland's socialism. It substitutes for Crosland's all-inclusive egalitarianism a view of a "socialist constituency" composed of groups identified as much by racial and sexual definition as by class; while male trade unionists and the state are both part of "the enemy".

This new constituency, whose best organiser to date has been Mr Ken Livingstone, when leader of the Greater London Council, takes it as axiomatic that the corporate blocs of which capitalism was once composed—with capital and labour squaring up to each other in disciplined manner—has disintegrated. It is in turn means (as Dr John Barry and Mr Scott, Lack of the University of Lancaster argue in a forthcoming book *The End of Organised Capitalism*) that issues of sexual and racial equality, not to say power, will become more salient

than the issues of class. Crosland saw as predominant.

The reception of Mr Roy Hattersley's recent book, *Choose Freedom*, shows how narrow the base for democratic socialist argument has become. Mr Hattersley, who devoted the first and most vigorously-argued part of his work to a rescue of the concept of freedom from the purely market-based embrace of the right, has been reviled on the left for selling the pass to Thatcherist values and on the right for being a Leninist. In Keresky's clothing. It is hard to find a hearing for the mixture of state action and libertarianism which is what Crosland proposed.

It is not that it is not proposed. Mr Neil Kinnock and Mr Hattersley, in their differing styles, do it continually. Mr Kinnock has a view of society at least as libertarian, and as distrustful of statism, as Crosland; in a recent interview with the *New Statesman*, he responded to a question on how he would seek

to re-invigorate British industry by saying that "in a free society there's no way in which that can be dictated from the top... the electorate are adults... if they don't take advantage (of a more favourable climate for business) there's no law I can pass that requires them to." Crosland's intellectual heritage has taken root in Labour's leadership—though that leadership has to articulate it in harder times politically than any Crosland had to face.

It is proposed because there is, on the left, no alternative to the central elements of Crosland's vision. The radical coalition view, which is now the main content for support within the left, sets out a political stall which assumes a constant round of bargaining between groups and then between groups and the state—on the tacit assumption that a state power does hold the ring, and in the end provides funds to meet the groups' demands. It is, in short, a strategy of opposition which cannot assume power without

being untrue to its own tenets.

The Crosland vision is certainly no longer misty-eyed: two decades and more of comprehensive schooling have not laid to rest the debate of private versus state schooling, because many who can afford to do so assert the right to buy the privileges for their children which private education demonstrably buys. Privately educated students account for around 50 per cent of entrants to Oxford and Cambridge, a proportion which has grown in recent years.

Yet it is still an immensely potent vision. The view, now being revived and extended, that greater equality leads to greater freedom for the greater freedom for the greater number—and, concomitantly, that the assertion of privilege by the better off leaves the worse off less equal, therefore less free—holds no less force today than it did in the fifties. The case for strong state action to act as an engine on an economy and industry relentlessly slipping behind these of advanced states

which do subject them to the momentum of planning, and of objectives set between the state and industry, is certainly no less than in the easily confident days in which Crosland produced his testament.

The fact that there are more hairdressers and fewer welders than in Crosland's days does not mean that action at national level to assist their living standards is less required—on the contrary, hairdressers are less well paid and less well organised to assist themselves than were welders. The disorganisation of modern capitalism does not require less coherence and less organisation from the state if our society is not to become fragmented into dangerously hostile groupings—it needs more. Ten years after his death, more than thirty years after the publication of *The Future of Socialism*, Crosland's ideas remain still in the future—and still worthy of achievement.

Polity Press.
John Lloyd is editor of the *New Statesman*.

INTERVIEW

Freedom rules, OK

Anatole Kaletsky talks to Milton Friedman, father of monetarism

LOOKING OUT at the panorama of glistering blue waters, soaring suspension bridges and graceful skyscrapers from Professor Milton Friedman's apartment on top of Russian Hill in San Francisco, it is easy to see in his adulation of the free enterprise system.

As beautiful and dignified as any town in Europe, San Francisco does not hold up to public view the squalor, naked poverty and brashness that stands as a reproach against the workings of the invisible hand in cities like New York, Los Angeles or Mr Friedman's former home Chicago.

This is appropriate enough. For Mr Friedman, father of monetarism and prophet of laissez faire economics, sees nothing about free enterprise that is worth reproaching.

He does not deny, of course, that there are disadvantaged people in every society, that there is widespread poverty in the US or unemployment in Britain. He is totally convinced that government intervention only exacerbates these problems; that even the disadvantaged will generally be better off in a society with less government and freer markets.

He gives an example: "Why are the number of homeless increasing in the US? It's not an accident—it is because the incentive to be homeless has become greater."

But a person would have to start out at an extraordinary low level of happiness to respond to such incentives by voluntarily becoming homeless. Surely high unemployment and the spread of poverty in the last decade must be part of the answer?

Professor Friedman is adamant. Homelessness is caused by government incentives and

intervention. The combination of rent controls and welfare subsidies for the homeless with the income taxes required to pay for them, have aggravated the problem they were designed to solve.

Why is the standard of health care for the poor declining? Like homelessness, this is inevitable as long as health is funded through government and not the market. In any society, those people who must pay the taxes to support a health system for the benefit of others will resist, and eventually avoid, the levels of taxation required.

He also attributes unemployment to too much government. The tightening of economic policies around the world since 1979 was an inevitable and desirable response to the inflationary demand management of the previous two decades, but the methods employed to cure inflation were needlessly destructive.

Mr Friedman feels he is too far away to comment on the British experience, except to say that it has been more monetarist in rhetoric than in substance. On the US, where the Federal Reserve Board announced last Thursday that

it was formally abandoning its main monetary target, he shows no such restraint. The US authorities, despite their monetarist pretensions, have been trying to "fine tune" demand like unreconstructed Keynesians—and he does not share the financial markets' enthusiasm for this selective "seat of the pants" approach.

Mr Paul Volcker, chairman of the Fed, who has been virtually deified by Wall Street, gets Mr Friedman's unmitigated condemnation. "If somebody had wanted to deliberately adopt a policy to discredit monetarism they would have done what Volcker did," Mr Friedman decided in 1979 that he wanted high interest rates to reverse the fall of the dollar. Using monetarism as a "smoke screen," he imposed a "much too sharp contraction in monetary growth and inflation," which obviously led to a collapse of output and employment.

But would Mr Friedman accept that the markets went a bit wild, pushing the dollar up to an absurdly over-valued level, wiping out much of America's manufacturing industry in the process?

To him such a proposition is

absurd. The capital inflows which sent the dollar skywards were a normal "process of re-adjusting international portfolios." It may be objected that hundreds of office buildings financed by this cash are standing empty and that numerous industrial operations were put out of business by the fickleness of the exchange rate, but Mr Friedman is unimpressed.

He welcomes any reallocation of resources conducted by free participants in a competitive market. He rubs in the point by inverting the conventional wisdom about the overvalued dollar and the foreign inflows. "The only part of the inflow which was harmful was that occasioned by US protectionism—Japanese investments in the domestic car industry, for instance."

But if he refuses ever to blame market forces, he is modest enough to claim little credit for monetarism.

Although the US will soon see a resumption of inflation in the 5 to 6 per cent range, he thinks the insidiously rising trend throughout the world has been decisively reversed. But monetarism has had little to do with this improvement.

The credit goes to institutional changes which have "taken the profit out of inflation" for politicians. Bond market interest rates will rise quickly enough to thwart governments trying to regulate their deficits through inflation. Indexed tax systems have eliminated the fiscal windfalls from inflation.

Thus politicians now have more incentives to take inflation than to provoke it. How they will do this remains to be seen, but in the long run monetarism may come to be seen as the obvious solution.

The period since 1971—when the US abandoned the gold standard—is unique in human history, Mr Friedman says. For the first time no country in the world has had link between its money and any commodity standard. Previously, countries departed occasionally from commodity standards, but these episodes were sporadic and almost invariably disastrous—ending in hyperinflation.

The situation is different now because of institutional changes which will thwart monetary explosion of the kind which led



to past hyperinflations. As a result, the world is in a "transitional process" which will end with the establishment of some new "anchor" for long-term price stability.

To Mr Friedman the obvious anchor would be a fixed rate of growth of the money supply. Defined, with no statistical obfuscations, as the amount of cash and bank reserves in the economy, without any allowances for discretionary changes. This classic formulation of monetarism, which first appeared to politicians like Mrs Thatcher and President Reagan, has been consistently rejected as impossibly simplistic by monetary authorities like the Fed and the Bank of England. But Mr Friedman is contemptuous of the central bankers' objections.

At the technical level, he dismisses claims that financial liberalisation has made it impossible to manage the money supply. If central banks would only concentrate on controlling cash and reserve assets, a totally deregulated financial system would soon settle down to a stable competitive equilibrium. The real problem with monetary control is not technical, but

political. There is a simple reason why central bankers and finance ministers refuse to have their hands tied—they love power.

More broadly, it is the widespread lust for power among the middle classes which most worries Mr Friedman and makes him wonder about the ultimate stability of what he calls a free society. "If freedom were not so economically efficient, it certainly wouldn't stand a chance."

The threat to free enterprise comes from the "haves" not from the "have nots." It was the middle classes who created the welfare state, the progressive tax system and the numberless special-interest subsidies, which are the ultimate threats not only to economic, but also to political, freedom.

Freedom, as Mr Friedman understands it, has been the cornerstone of his work. Unlike Professor Friedrich Hayek, the other patriarch and Nobel laureate of free-market economics, he grew up in Brooklyn, not in central Europe. He had no direct experience either of fascist or communist oppression. This may account in part for his sunnier and more authentic

libertarian vision. While there is a discordantly authoritarian tone in Hayek's testament to economic freedom, the Road to Serfdom, the small and implied Mr Friedman seems to take genuine pleasure in unpredictable, chaotic, individualism. It is a pleasure and excitement which he has conveyed not only in his book, *Capitalism and Freedom*, but also in his television series, *Free to Choose*—the opening scene showed him almost drooling with delight at the teasing confusion of a Hong Kong street market. Indeed, he has been the target of many of his conservative friends and colleagues in the 1960s by opposing military conscription and advocating freer laws on abortion and even drugs.

Today, he has no doubt that freedom has triumphed in the "world of ideas." Apart from winning the theoretical arguments, even more important has been the utter disillusionment with socialism from Britain to Australia. Yet he is strangely pessimistic about the political condition of America. "We are less free today in every direction than we were 80 years ago," he laments.

What frightens him are invasions of economic freedoms—environmental regulations, controls on hiring and firing, trading bans with South Africa, sex discrimination laws. Above all, he worries about the burden of taxation. "I refuse to accept that requiring people to work from January 1 to some time in June for the government is a purely economic phenomenon, unless slavery is a purely economic phenomenon."

Why is it, then, that the "slaves" of Sweden, West Germany and Holland have managed to overtake the living standards of Americans, who are still comparatively free of taxes? Mr Friedman has an unexpected retort to this objection.

Because taxes are heavier and governments bigger in Europe than in America or Japan, Europe has more room for improvement. It would, therefore, be entirely consistent with a laissez faire outlook if a newly liberated Europe now started performing better than America and even Japan.

To the true believer there is obviously nothing that market economics can fail to explain.

NOTICE OF REDEMPTION

To the Holders of

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NOTICE IS HEREBY GIVEN that, pursuant to Article Three of the Indenture dated as of July 1, 1968, as amended by the First Supplemental Indenture dated as of May 10, 1984, among Bangor Punta International Capital Company (the "Company"), Bangor Punta Corporation and Morgan Guaranty Trust Company of New York, as Trustee, the Company has elected to redeem and shall redeem on March 25, 1987 (the "Redemption Date") all of its outstanding 54% Guaranteed Convertible Debentures Due 1988 (the "Debentures") at a redemption price of 100% of their principal amount together with accrued interest to the Redemption Date in the amount of \$12.25 for each \$1,000 principal amount, for a total of \$1,012.25 for each \$1,000 principal amount.

Payments will be made on and after the Redemption Date against presentation and surrender of Debentures with all coupons thereto appearing after the Redemption Date either: (a) at the Corporate Trust Department of Morgan Guaranty Trust Company of New York in New York City; or (b) subject to any laws or regulations applicable thereto in the country of any of the following offices, at the main office of Morgan Guaranty Trust Company of New York in Brussels, Paris or Frankfurt, or the office of S. G. Warburg & Co. Limited in London, or the office of Bank Mees & Hope N.V. in Amsterdam, or the office of Credito Romagnolo S.p.A. in Milan, or the office of Banque Internationale à Luxembourg S.A. in Luxembourg.

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BANGOR PUNTA INTERNATIONAL CAPITAL COMPANY

Dated: February 23, 1987

The right to be a refugee

THE case of the 58 Tamils, whose summary removal by immigration officials was thwarted temporarily by their show of defiance at Heathrow Airport and halted by the Home Secretary, has been the subject of a judgment of the House of Lords in four political asylum appeals. Both events reveal a serious defect in the administrative process of determining who should be accorded the status of refugee and entitled to asylum in the UK.

A person claiming to enter or remain in the UK, on the grounds that he is a refugee, is decided on exclusively by the Home Secretary through the immigration officials. No doubt each case is carefully considered. But whether such ministerial or official consideration is thorough and scrupulously fair cannot be tested in the courts, other than in a very limited manner by way of judicial review of the administrative action.

There is no appeal to the courts from the Home Secretary's decision denying refugee status; and no effective appeal lies to the Immigration Adjudicator or the Immigration Appeal Tribunal established under the Immigration Act 1971, if the immigrant claiming refugee status is denied the status by the Home Secretary and removal is being effected to the country where, contrary to the view of the Home Secretary, the immigrant is in danger of persecution.

In the Lords cases the immi-

grants argued that the courts should decide whether they were refugees and protected by the Geneva Convention (1951) and Protocol (1967) Relating to the Status of Refugees. But that contention was in direct conflict with the Immigration Act 1971, which entrusts to the immigration authorities the exclusive power and duty to determine whether any person should be given leave to enter or remain in the UK.

The appellants then tried another tack. They claimed that they were at least entitled to remain in the UK until their refugee status had been considered by the Adjudicator and, if necessary, the Immigration Appeal Tribunal.

Again, that contention flew in the face of what parliament had provided. The Immigration Act 1971 provides that the right to appeal arises only as and when the immigrant has left this country and returned home—perhaps to be persecuted.

In the absence of any proper appellate process before an independent and impartial tribunal, the courts are not entirely stripped of their function to protect an individual. Where the result of a flawed administrative decision may imperil life or liberty, the courts accept that they have a special responsibility to examine with a fine-toothcomb the precise process of decision-making.

In the one successful case before the Lords the scrutiny by the judges of that process

sending the immigrant back to Kenya, there was a risk that the Kenyans might take the immigrant to the frontier with Uganda. It was in reliance on some evidence that in the past Kenya had not complied with the Geneva Convention, by handing over some refugees to Uganda, which led the Lords to conclude that the Home Secretary had not properly taken into account, or had inadequately resolved the ambiguities and uncertainties surrounding the conduct and policy of the Kenyan authorities.

Much of the problem associated with refugee cases is that immigration officials display an instinctive (and sometimes unhealthy) scepticism about claims to refugee status. Refugees rarely make applications for asylum when they first arrive on these shores unless, of course, it appears that there is no other way of gaining entry.

In the one successful case in the Lords the immigrant had given information to the immigration official that was inaccurate, or there were discrepancies in his account of himself when posing as an intending visitor. The explanation for such apparently devious behaviour is not hard to find. A person fleeing from oppressive authorities in his homeland often displays a lack of confidence in the authorities of another country. His first aim is to ensure that he is securely inside the country of intended asylum. The fear is that he will be immediately turned back at the port of arrival. Entry is sought as a student or visitor and the application for asylum made thereafter.

Even a successful entry, whether by leave of the immigration authorities, or by some clandestine method, often means a delay in applying for asylum. It often happens that asylum is claimed only when the refugee



JUSTINIAN

feels that there is no alternative to imminent extrusion by the authorities.

The claim to genuine asylum, and counterclaim of sham by officials, breeds an unsatisfactory administrative process. Only an appellate system can remedy that unhappy state of affairs.

The Government may be forced to concede it as a result of the odour of the 58 Tamils. Or it may be forced to yield the point as a result of two cases currently before the European Commission of Human Rights at Strasbourg.



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More rhetoric than action

IT IS difficult to get excited about the outcome of the Paris meeting between leading finance ministers. It is true that all of the participants — bar the Italians — ended up rather pleased with themselves. Last year's slanging match between the US on one hand and the West Germans and Japanese on the other is clearly a thing of the past. Mr James Baker, US Treasury Secretary, went out of his way to praise the surplus countries. West Germany and Japan, for their part, expressed pleasure at the tone of the rather bland final communiqué. The sweetness and light is admirable in itself; the question is whether it will actually help alleviate the world's grave economic problems.

These problems were thrown into sharp relief last week when Brazil announced the indefinite suspension of interest payments on its huge commercial bank debt. Brazil's inability to service its debt is partially a reflection of mismanaged domestic economic policies. But there is no denying that its difficulties and those of other big debtors — from Mexico and Nigeria to the Philippines — are also a reflection of the sluggishness of world economic growth. The slowdown of growth in Japan and Europe is not just aggravating trade friction; it is contributing to political and economic instability in the Third World.

Private pledges

Against this backdrop, the Paris communiqué looks a touch complacent. Ministers and governments have, of course, agreed to "intensely" their efforts to promote global growth and reduce external imbalances. But the commitments of individual countries are not all that they might be. Japan, to be fair, says explicitly that it will "follow monetary and fiscal policies which will help to expand domestic demand"; cynics, however, will wonder whether Mr. Ichiro Miyazawa, the finance minister, has the power to push through the necessary dramatic policy changes if Japan is to reverse quickly its 40-year dependence on exported goods.

West Germany, disappointingly, is not even prepared to say it will try to boost domestic

demand. It talks instead of micro reforms and of reducing still further the share of public spending in gross national product. Europe's jobless are unlikely to be electrified by West Germany's promise to cut taxes by more than expected next year. The West Germans may, of course, have made more substantive private pledges on growth to Mr Baker; if so, it is a pity they had to be so silent in public. Taking the communiqué at face value, it is hard to believe that world growth in 1987 will be raised even by half a percentage point as a result of the Paris talks.

Explicit zones

Superficially at least, the finance ministers' commitment to exchange rate stability is more red-blooded. They state unequivocally that the present parities of the dollar, D-Mark and yen are broadly consistent with underlying fundamentals; in other words the markets have no excuse for further disruptive speculation. As usual, however, the governors and ministers are silent on what they will do if the markets decide to challenge their wisdom.

This is unfortunate because a challenge is quite probable. At the time of the Paris meeting in autumn 1985, it was universally agreed that the dollar had to fall further. Ministers could hardly announce this as a policy objective without the risk of getting egg on their faces. There is no corresponding consensus today that the dollar is at the right level. Professor Martin Feldstein at Harvard believes that the dollar must fall by another 20 per cent against the yen and D-Mark.

The worry about Paris, however, is not just that the finance ministers may have misjudged the dollar's equilibrium value but that comparatively little substantive progress was made in developing mechanisms for economic co-operation. It is a particular pity that greater efforts were not made to explore French and US ideas about explicit currency target zones. It is good to see more American grain loans to Spain and the world's leading finance ministers but the Paris agreement to agree is no substitute for concrete reforms and more domestic measures to correct imbalances.

No remedy for the farm crisis

BANKRUPT ARE apt to reach for desperate remedies to keep the bailiffs away, without much regard for the long-term consequences. So it is with the European Commission's latest farm policy proposals, and especially with its controversial and short-sighted plan for a tax on edible oils and fats — due to be tabled formally before EEC Agriculture Ministers today.

The Commission has been struggling for almost as long as its officials can remember to make ends meet in view of rampant spending in farm spending. The EEC budget looked dark for most of last year, and is in even worse shape for 1987. Efforts to curb the Common Agricultural Policy's voracious appetite for money through price pressure have repeatedly failed, so Mr Frans Andriessen, the farm policy commissioner, has been forced to look for new ways of feeding it.

Continuing excesses

This year's price proposals represent more of the same: if Mr Andriessen has his way, the price-cutting measures will be maintained, and the search for new sources of revenue to fund the CAP's continuing excesses will be stepped up with the oils and fats tax.

Mr Andriessen's continued emphasis on bringing EEC farm prices more closely in line with the world market level is welcome, as far as it goes. But even before ministers dilute his plans, there is little doubt that the small price cuts he has proposed will stimulate farmers to increase their output in compensation, rather than reduce it. The race between improving crop yields and a tightening cost-price squeeze will continue. Farmers have already taken many of their planting decisions for this year; the moves under consideration will only exert a significant influence on EEC harvests in autumn 1988.

What still seems to be lacking is any sense of a long-term strategy for European agriculture in an international environment that appears more hostile by the day. Mr Jean-Claude Pape, secretary-general of the Organisation for Economic Co-operation and Development, split out the problems in a harshly worded confidential memorandum at the end of last month: agricultural trade is flat,

or falling; world supply is growing twice or three times as fast as demand; public spending on farm support is at record levels almost everywhere; farm incomes are declining; the result is a dangerous increase in international economic tensions, and a proliferation of trade practices that the OECD terms "scandalous and ruinous". The fundamentals are likely to remain bleak, it says, for the next 10 years.

Against this background, it is scarcely comprehensible that the Commission should propose a new measure to raise money for agricultural support. The oils and fats tax — while applicable both to domestic and imported oils — is certain to aggravate trade frictions even more, at a time when the EEC and the US have just averted a major row over American grain loans to Spain and Portugal, and when members of the General Agreement on Tariffs and Trade are supposed to have agreed to refrain from fresh trade-distorting measures in Washington and an impressive array of developing countries which produce vegetable oils have protested at Mr Andriessen's plan.

Fundamental issue

Just as importantly, the proposal sidesteps the fundamental issue, which is that excessive resources are being devoted to agriculture, both by taxpayers and consumers, and that this is a serious drain on other parts of the economy. Simply transferring some of the burden from the EEC budget to the European consumer will not do, even if it eases the Commission's short-term funding problems.

Hardly anybody is pure when it comes to agricultural protectionism. But the fact is, according to the OECD's calculations, that the EEC subsidises its farmers directly and indirectly to a greater extent than most other important agricultural producers. At the very least, it should do everything in its power to avoid aggravating the short-term problems. Better still, the Commission and such recalcitrant EEC member states as France and West Germany would show some sign of readiness to co-operate in the sort of concerted long-term restructuring of world agriculture being called for with increasing urgency by the OECD.

AFTER MORE THAN four years grappling with the debt crisis, bankers and government officials must have had a sinking feeling of déjà vu when Brazil suspended payments to foreign creditors on Friday.

Since Mexico first ran out of money in August 1982, they have faced a series of cash crunches among large developing country debtors. Each has forced a new familiar pattern of emergency measures, followed by the long and exhausting process of negotiating new loans and rescheduling packages.

Every crisis appears more severe than the last. In the latest, the sudden contraction of Brazil's trade surplus and the collapse of its economic plans have made it the first major country formally to suspend interest payments.

One senior London banker likens the process to a game of Monopoly: the debtor country passes "Go" and receives £200, but the money is scarcely adequate when it moves round the board and lands on Mayfair. Then it all begins again.

It has become tougher and tougher to keep the game going. Bailed out three times between the onset of the crisis and 1985, Mexico ran into trouble again last year. It won significant concessions from the International Monetary Fund and other creditors, marking a watershed in the handling of the debt problem. However, the bank loans, which were a key element of the rescue package, have still not been signed because smaller bank creditors are reluctant to participate. A conclusion now appears to be near, however, with nearly 97 per cent of the \$7.7bn committed.

Brazil's sudden deterioration comes at a time when, partly as a result of the Mexican loan, the international banking community's approach to troubled debtor countries seems to be in disarray. The manner in which Brazil is handled will thus be a crucial test which could set the pattern for some time to come.

Mr Lionel Price, head of the Bank of England's international division, said recently that an element of weariness had crept into negotiations between banks and debtor countries, and that is, it would not be surprising. With each crisis, bankers have faced months of negotiation, conscious throughout that concessions would set precedents for dealing with other debtors.

It can be a soul-destroying business. The high-flying deal-makers, who originally made the loans to Third World countries, have moved on to newer markets, leaving the rescheduling experts to deal with the mess.

The approach since 1982 has been one of prolonged crisis management. Creditors, governments and individual commercial banks have been asked repeatedly to lend fresh money and reschedule existing debt on market-oriented rather than concessionary terms.

The aim was to help debtors keep up on interest payments — avoiding losses so huge they could have threatened the world's banking system — and to pave the way for debtors to renege voluntarily on loans once confidence in their economies was restored through IMF-supervised adjustment programmes. The granting of new loans with phased disbursements was designed to provide an incentive for debtors to adjust.

The process has, however,

WORLD DEBT

When the bankers become restive

By Alexander Nicoll

been undermined. Although some countries, such as Chile, have adhered to IMF programmes and fulfilled their obligations, others have objected to the stringencies involved. Peru has essentially broken relations with the Fund, and consequently with other creditors. Brazil's Government has steadfastly refused to adopt an IMF-sponsored programme.

Countries like Brazil and Mexico, which appeared to be making economic progress, have slid back into difficulties. The prospect of banks resuming large-scale lending that is not "forced" — that is, required as part of a rescue package — has been pushed further beyond the horizon.

The position of the banks has changed considerably. Many, though by no means all, have made significant provisions against their Third World exposure or have sold off loans into the secondary market at a discount. They see no reason why they should continue to put up new loans. Extending losses on which lenders for losses have not immediately been made in not viewed as sound banking.

Many no longer feel a strong compulsion to lend in order to preserve the world's banking system from collapse. That possibility has receded since the early days of the debt crisis. In addition, it is becoming

ever more difficult to persuade small banks to come into the rescue packages. Since banks are typically asked to put up the money in proportion to their exposure to a given debtor in 1982, many which have since written off or reduced their exposure see no reason to participate. It has always taken

impossible to draw the line between large and small creditors, only the largest banks would be left to work out debt problems. They would be highly exposed and with limited political clout.

The cracks in the united facade which has characterised the banks' handling of the debt crisis is not, however, confined to the small banks. Within the advisory committees of top banks which negotiate with debtors, there has been a series of sharp disagreements. In particular, Citicorp — the largest US bank and the leading bank protagonist in its role as chairman of the negotiating committees for five Latin American countries — has adopted a toughened stance. This has made it unpopular, not only with debtor governments and US officials, but also among its fellow banks.

Citicorp appears still to be smarting from Mexico's agreement. Mexico was the first

country to win a rescue package secured to the plan sponsored by Mr James Baker, US Treasury Secretary, who advocates more lending to enable debtors to grow their way out of debt.

From the IMF, Mexico obtained a precedent-setting agreement. This tied the amount of money to be lent to Mexico's economic growth and export receipts. From the banks, which also participate in the contingency arrangement, Mexico won a rescheduling agreement with a lengthened 30 years maturity, and a margin of just 34 percentage points over money market rates for interest payments — well below previous levels.

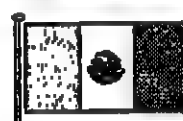
In tense meetings at the time of last year's IMF meeting in Washington, Citicorp made plain its reluctance to go along with these conditions. It agreed only under strong pressure from Washington.

Citicorp may have been concerned that a rash of agreements with easier terms would severely affect banks' profitability. It also believes that terms must be acceptable to banks in order to ensure that they will participate in Baker Plan-type lending, and to prepare for their eventual return to voluntary lending on market-related terms.

Immediately afterwards, Mr William Rhodes, the Citicorp

The compulsion to lend to save the world banking system from collapse is no longer so strong

Major debtors at a glance



MEXICO \$100bn debt

\$43.7bn being rescheduled, new loan of \$7.7bn still to be advanced; fourth restructuring in four years. Fall in oil prices undercuts economic progress. Historic rescue package under the Baker plan, last year but Commercial bank element yet to be completed.



BRAZIL \$102bn debt

\$6.7bn rescheduled last year. Sharp deterioration in trade position led to cash shortage. Has refused IMF agreement. New loans and rescheduling terms likely to be sought soon.



PHILIPPINES \$20bn debt

\$2bn rescheduled and \$825m new loan agreed in 1985. Discussions with banks on \$3.5bn rescheduling about to start.



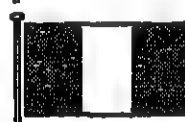
ARGENTINA \$50bn debt

\$14.2bn restructuring in 1985 and \$3.7bn loan. \$2.1bn loan being sought and \$30bn rescheduling from commercial banks after agreement with IMF and World Bank.



NIGERIA \$22bn debt

New Baker plan package involves commercial bank loan of \$320m and \$1.5bn rescheduling but bank deals still to be completed. Uncertainty over uninsured trade credits.



PERU \$14bn debt

Failure to keep up interest payments to IMF has made it ineligible for further IMF credit and prevented other negotiations.

official who chairs the Mexican advisory committee, warned that Mexico's terms should not be seen as a precedent. Debtors would continue to be treated on a case-by-case basis, he said. But other countries, such as the Philippines, have naturally seized on the Mexican terms as a benchmark on which to negotiate.

It is to underline its point, Citicorp has taken an obdurate line in two negotiations in which it is not the chairman. In both cases, the negotiating committees are headed by Manufacturers Hanover Trust, another New York bank.

Until a consensus was reached last Wednesday, Citicorp opposed a precedent-setting request by Chile to make interest payments once instead of twice a year — a move which could be seen as a step towards capitalisation of interest, which banks have so far rejected.

Citicorp also held out for months against a sharp easing of rescheduling terms offered to the Philippines. That country's talks look set to be extremely tough when they resume next week.

Some bankers say Citicorp's line is undermining its authority on the advisory committees. "A lot of banks are very fed up with Citicorp," says one London banker. "There's a feeling that Citicorp only likes the solutions that it thinks of itself."

A New York banker echoes this feeling: "It's not a question of widespread dissent among the advisory committees. It's just one bank that is causing it. The other banks feel the system is not perfect, but no one can come up with a better alternative."

These bankers say Citicorp's approach has become impractical by contrast with the pragmatic consensus seeking which marked negotiations in earlier years.

Yet even if bankers disagree about the handling of individual problems — a growing number is coming round to the view that longer-term solutions to the debt crisis may be required — they are almost certain to agree that Brazil's case underlines what most of them have been saying for the past four years.

Brazil's refusal to adopt an IMF programme, which has been a tenet of President Jose Sarney and Mr Dilson Funaro, his finance minister, was less important to bankers while the country was recording large trade surpluses.

But it has always been vulnerable to adverse developments. When the trade position was deteriorating earlier this year, creditor governments meeting under the auspices of the Paris Club conditionally agreed to reschedule some 1987 debt payments without an IMF agreement, but only after the intervention of the US Government.

To bankers, who are now almost certain to face a request for a large loan and rescheduling, the speed of the deterioration in Brazil's economy serves to underline the need for an IMF-supervised economic programme.

What remains unclear, however, is whether President Sarney will be able to bite the political bullet and return to the IMF. The outcome of Brazil's latest crisis will depend heavily on politics — not only in Brazil but also in the US, where top Government officials have been stepping up pressure on banks to speed up their lending.

Entrepreneur keeps his wings

Atlanta, home of the late Martin Luther King, is regarded by many as the spiritual capital of black America, so there has been more than usual interest in the financial troubles of Air Atlanta, which has become a symbol of black entrepreneurship.

The airline, a sparrow compared with Air Atlanta's rivals like Delta, started flying three years ago and attracts up-market business travellers by offering wider seats, fancy meals and free drinks. It is the brainchild of Michael Hollis, a 33-year-old black lawyer who learnt about Wall Street during a stint at Oppenheimer & Co. But, while he has been very successful in raising funds for his airline the venture has hit several pockets of financial turbulence.

North Carolina Mutual Life, the biggest black insurance company in the US, and the National Alliance of Postal and Federal Employees whose membership is mostly black, helped provide the early seed money, and General Electric Credit Corporation leased the aircraft. When they refused to inject extra capital, Air



"I do wish you wouldn't use Parliamentary language in front of the children"

Men and Matters

Atlanta turned to Aetna Life and Casualty and Equitable Life Insurance, two of the biggest US insurers, which earmarked a sizeable chunk of their "socially responsible" funds for the fledgling carrier.

Equitable, which is said to have sunk \$35m into the airline, hired its own investment bank, Jettette, to try to find a buyer for Air Atlanta, but to no avail. Earlier this month, as Air Atlanta landed in yet another financial crisis, Harry Kimbriel, an American Airlines veteran, who had been hired by Equitable to keep watch on its investment, resigned as Air Atlanta's president and chief operating officer after mounting an unsuccessful attempt to strip Hollis of some of his powers.

The resignation of a seasoned airline manager like Kimbriel has upset several investors. But just as the airline seemed on the brink of grounding its fleet, E. F. Hutton, the Wall Street broker which is in need of some good publicity after its recent well-publicised problems, stepped in and wrote a cheque for \$5.5m to keep it aloft.

This time, Hollis has Bill Cosby, the popular black comedian, to thank. In between starring in his weekly "Cosby Show", Bill Cosby appears in E. F. Hutton's TV commercials, and he put in a good word for Hollis with Robert Ritterer, Hutton's new chief executive.

Samuel stays

The smart new investment banking structure unveiled by Midland Bank today almost split the end of one of the City's oldest banking names: that of Samuel Montagu and Co, Midland's merchant banking subsidiary.

When Ernest Brutsche, the chief executive of the investment banking sector, set about preparing Midland for the Big

Bang, he needed to pull together Midland's treasury business, Samuel Montagu and Greenwall (the stockbroker firm acquired by Midland) into a single group.

This group was named Midland Montagu and it was thought for tidiness's sake that Samuel Montagu should be retained simply Montagu and Co but this proposal did not go down very well at Samuel Montagu where they have a strong sense of history. (Rather confusingly, the bank was formed in 1832 by one Montagu Samuel.)

They were particularly alarmed when the Midland house newspaper carried a story as recently as a fortnight ago saying that name change was going through. Finally Brutsche was persuaded that the name had a value which was worth preserving. So Samuel Montagu and Co is to live on.

Christopher Sheridan, chief executive of the merchant bank, tells me there is considerable relief, especially since the bank was recently appointed adviser to the Government on the flotation of Rolls-Royce and British Steel using its old name.

In the picture

The BBC's governors have decided that it might be a good idea if they were put in the picture about likely future developments in television. So they have turned for help not to their own well-staffed organisation but to outside experts in the new media of cable and satellite television.

In an unprecedented move, the BBC governors and board of management have arranged for a special briefing when they meet this week to review the corporation's next five years and what reforms may be necessary.

They will be helped by Andrew Quinn, managing director of Granada Television and

Has Big Bang meant little service from your broker?

co-ordinator of British Satellite Broadcasting, the DBS franchise holder, who will be able to ward off the extra competition coming from satellites.

Jon Davey, director general of the Cable Authority, will be on hand to describe how, in homes equipped with cable television, the new channels are already capturing up to 28 per cent of viewing times. The new media trio will be completed by Charles Levison, joint managing director of Super Channel, the British broadcasters' satellite channel now broadcasting to Europe.

If the governors have not reached agreement by then, on a new BBC director general, I am sure they could get some advice about that as well.

Political heat

Frans Josef Strauss has a perfect right to sit in the West German Bundestag in Bonn. It is just that for the past four years he has not wanted to. Unable to be Foreign Minister because that seat is occupied, he preferred to retreat to Munich, Bavaria, where he is in charge of everything.

Now, after last month's election, he has to decide again whether to go to Bonn or stay at home. Because there does not seem to be any job big enough for him on offer, the betting a week ago was that he would turn his back on Bonn again. But a terrible thing has happened.

The Greens have just got into the Bavarian parliament for the first time, much to his annoyance. And now the Green women have begun to demand access to the State Parliament's previously male-only sauna on at least one day a week. Even worse, the obedient, conservative women in Strauss's own party like the idea too and have joined forces, temporarily, with their younger and more scruffy sisters. The Social Democrat women in the parliament trying to outbid them, are saying one day a week is not enough.

Should the women get their way, it might be enough to drive the portly Strauss out of Munich.

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Observer

FOREIGN AFFAIRS

What the West failed to notice

By Ian Davidson

IN THE current propaganda game between the Kremlin and the White House, the Kremlin seems consistently to be able to take most of the tricks. But there remains an unresolved debate in the West whether the conciliatory face of Communism presented by Mr Mikhail Gorbachev is mainly a public relations ploy, or whether it is a genuine manifestation of a fundamental shift of Soviet policy, notably towards the rest of the world.

In Europe, there is a tendency to give Mr Gorbachev the benefit of the doubt. Earlier this month Mr Hans-Dietrich Genscher, West German Foreign Minister, said: "Let us take Mr Gorbachev seriously. Let us take him at his word." In the US, by contrast, there is a greater tendency to emphasise the traditional view that the Soviet system is, by its nature, inherently threatening and aggressive; the presentation may have changed under Mr Gorbachev, but the threat to Western interests remains, and it is a threat which is ultimately military.

Naturally, this debate is not likely to be settled any time soon, and perhaps it cannot in logic be settled: the Soviet Union has become a superpower, and however pacific its current objectives, the eventual resort to military force cannot be ruled out for all time. Nevertheless, Mr Gorbachev repeatedly tries to persuade the world that there has been a change in Soviet policy, as he did last week at the "years forum" in Moscow.

"I state with full responsibility," he said, "that our international policy is more than ever determined by domestic policy, by concentrating on constructive endeavours to improve our country. This is why we need lasting peace, predictability and constructiveness in international relations." Mr Gorbachev's dominant theme was the need to reduce and eventually eliminate nuclear weapons.

What made the speech so striking was the contrast with what is going on in Washington. While the Soviet leader was

setting out a broadly philosophical argument on international relations, nuclear weapons and the role of arms control, the US Administration was engaged in what appeared to be the final phase of an internal struggle over whether to conduct some Star Wars tests in defiance of the Soviet Union.

Under the 1972 Anti-Ballistic Missile treaty, the two superpowers forewent any nationwide defence against ballistic missiles, and accepted strict limits on the testing of new defensive systems. Enthusiasts for President Reagan's Star Wars now want to play ducks and drakes with the spirit of the treaty, by claiming the right to a broad interpretation of the letter, so as to be able to conduct experiments which are, on the face of it, forbidden.

It is not entirely clear why they think this tactic will serve their cause. A spectacular experiment in space might sustain popular support for the Star Wars programme. But a gambit transparently tailor-made to scupper any chance of a major Soviet arms control position in the two years since Mr Gorbachev came to power, and especially on the Reykjavik summit.

Europe tends to give Mr Gorbachev the benefit of the doubt

from the Democrat-controlled Senate.

Nevertheless, the struggle is causing manifest concern both in Western Europe and in the Soviet Union. The British Government, for one, has made it crystal clear that it does not hold with the broad interpretation, and in Moscow last week Mr Gorbachev accused the Americans of seeking to undermine the ABM treaty. "When the treaty is annulled," he went on, "the nuclear missile race will acquire new dimensions and will be complemented by the arms race in outer space."

Your red-blooded Reaganite will not be impressed by this sort of stuff. A speech is just

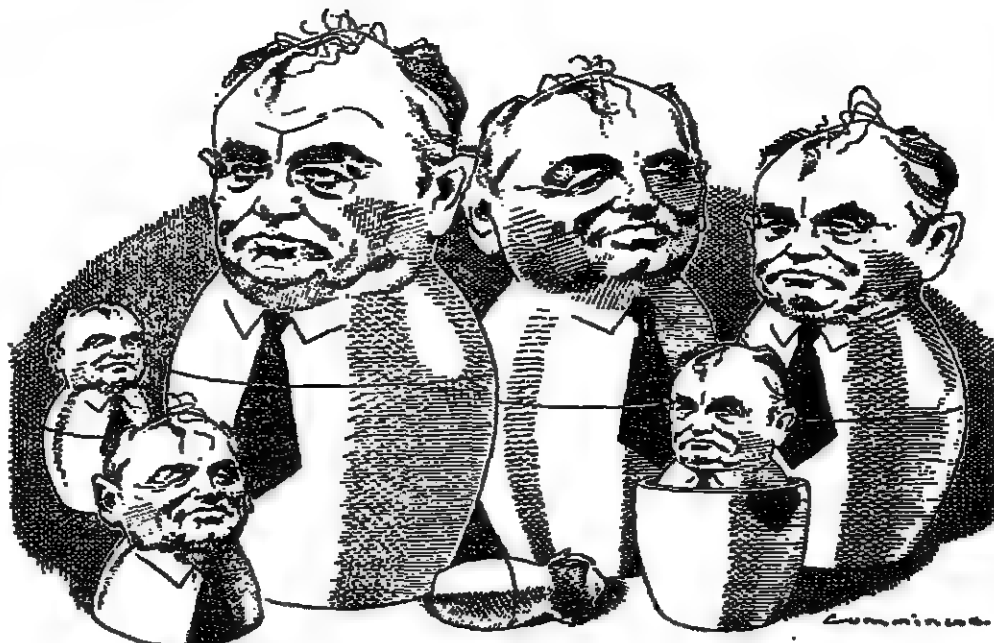
a speech, and propaganda is propaganda; obviously the Russians want to padlock President Reagan's Strategic Defence Initiative programme, but America cannot make its strategy contingent on what the Russians want. It is all very well for the Soviets to talk about nuclear weapons as if butter would not melt in their mouths, but we all know that Soviet military doctrine is firmly based on taking the offensive, using all arms.

Well, perhaps we do all know that, but perhaps what we know is incorrect because it is over 20 years out of date. A new study by an American strategic analyst argues that the Soviet Union's real doctrine on nuclear weapons, so far from being gun-ho, gives top strategic priority to the need to avert intercontinental nuclear war and to the desirability of arms control, and has gone ever since a fundamental doctrinal decision was taken in 1968.

If this argument is even approximately correct, it casts an extraordinarily brilliant light on the evolution of the Soviet Union's arms control position in the two years since Mr Gorbachev came to power, and especially on the Reykjavik summit.

It would not, of course, prove that the Soviet Union is not a military threat to the West, on the contrary, it could imply that the Soviet conventional threat to Western Europe is potentially even more serious than we had supposed. But it might prompt a second look at Mr Gorbachev's Reykjavik plan for elimination of all strategic nuclear weapons which, so far from being naive and insincere, might fit neatly with underlying Soviet doctrine.

Michael McGwire, the author of *Military Objectives in Soviet Foreign Policy*, is a distinguished strategic analyst at the Brookings Institution in Washington. The essence of his thesis is that December 1968 was a watershed in Soviet military doctrine. Before that date, it was held that any world war would inevitably involve intercontinental nuclear exchanges; after that date, it was believed that a world war would not



inevitably involve intercontinental nuclear exchanges. It seems a small shift, but it has immense operational implications.

Strategic nuclear exchanges are unavoidable in a world war, the Soviet Union must be in a position to attack US missiles in their silos as soon as war itself is seen to be unavoidable; and that means having a very large missile force. If on the other hand strategic nuclear exchanges are not unavoidable, the top priority for the Soviet Union must be to avoid the devastation of the homeland, and that entails a set of very interesting consequences.

First, the Soviet Union only needs enough missiles to deter the use of American strategic missiles. Second, it has a clear interest in strengthening arms control, the lowest possible ceiling on the American strategic arsenal. Third, it has a clear interest in strengthening and structuring its conventional forces so as to be able to take out NATO's nuclear weapons in Europe and, through a high-speed blitzkrieg, drive the Americans out of Europe.

The evidence for Mr McGwire's thesis is pretty recent stuff, mostly related to subtle changes in successive editions of key Soviet works on strategy, and I am not qualified to pass judgment on the details. But the general thrust of his argument prompts a number of comments.

First, the idea of a Soviet watershed in 1968 is entirely compatible with what was going

on in the West. At that time, NATO was laboriously shifting its strategy from "massive retaliation" to "flexible response," which was an early euphemism for American reluctance to contemplate the use of nuclear weapons in Europe. That reluctance must open up the possibility that war might stop short of intercontinental nuclear exchanges.

Second, Soviet generals (like Marshal Ogarkov) may feel they must prepare to fight and win a nuclear war, because that is

In the US, the traditional view of aggressive Soviets still holds

their job. But few Western experts are confident that it would be possible to fight a controllable nuclear war, and it would be surprising if the Russians had a magic solution to a problem which has so far eluded their Western opponents. Indeed there is some evidence that Ogarkov was sacked precisely because he insisted on arguing the case for a nuclear war-fighting strategy.

Third, McGwire's thesis is certainly compatible with the intensity of Soviet opposition to NATO's new Euromissiles, because they could threaten the Soviet homeland from Europe. Hence Moscow's apparent readiness to negotiate away all such

missiles in Europe.

Fourth, one of NATO's main anxieties now is that modern short-range missiles will give the Soviet Union the capability to attack Western targets with conventional warheads, thus heightening NATO's nuclear dilemma.

McGwire claims that the two superpowers resonate to two very different models in seeking to prevent another world war. For the US, the key model is Munich and World War Two: stand up to the enemy. For the Soviet Union, it is Sarajevo and World War One: take political steps to avoid situations of tension, in which a chain of events can lead inevitably to conflict.

Such metaphors are bound to be imperfect. What is undoubtedly true is that the US has over the years shown the greatest inconsistency in its attitudes towards arms control; and this may be because the attempt to combine the co-operative assumptions of an arms control negotiation with the confrontational assumptions of an anti-Munich posture is likely to be inherently unstable.

McGwire claims that the Soviet Union has been much more consistent towards arms control. I am not sure, but you would be hard pressed to find any government in Western Europe which would have greater confidence in Washington's current arms control policy — if it were not for the fact that this is over superpower.

Military Objectives in Soviet Foreign Policy by Michael McGwire, Brookings Institution, \$39.95.

Lombard

All the parties are wrong

By Samuel Brittan

WINSTON CHURCHILL made a famous remark that democracy was a very bad system, but other systems were worse. In the run-up to an election, we receive frequent reminders of the first part of his remark.

We have on the one hand a British Government, which is prepared to put in jeopardy the hard won gains of low inflation and sustainable growth. It is likely to do so by cutting taxes and reducing interest rates at a time when home demand is growing more than enough in the absence of these stimuli.

Greenwell Montagu has just pointed out that according to the doctrine enunciated by one Nigel Lawson, when an aspiring Financial Secretary to the Treasury, the Chancellor should make no tax cuts at all. Unfortunately, both the Lawson speech and the Greenwell bulletin and much financial comment generally, are based on the PSBR ratio about which one can argue indefinitely. It would be much simpler to argue in terms of demand.

The only reason that so-called Keynesian demand management was inflationary is that it was conducted in real terms, ignoring inflation. There was, and is, nothing wrong with demand management as such.

You might think that the Opposition parties, which do not have this hang-up on Keynes, would be enjoying themselves, talking about financial prudence — knowing that they would merely have to condemn what the Government is doing. But no. Their main disagreement with the Government is just that they want more public spending instead of tax cuts.

Unfortunately, the Alliance differs only in degree from Labour in preferring collective spending to spending by individual citizens of their own income. One does not have to be a fanatical Gladstonian to believe an ample amount of public goods and of income redistribution can be provided from the 44 per cent of the national income that even the Thatcher Government promises to devote to public expenditure.

The Opposition parties say that public expenditure pound for pound creates more jobs. This is the mirror image of the even more fanatical insistence of US-style supply-siders that tax cuts will have this effect. It is difficult to see why a pound spent by a private citizen should produce more or fewer jobs than a pound spent by government. The argument against private spending is supposed to be that it leaks into imports and promotes jobs in other countries. But private spending in other countries such as Japan and Germany — which are much better able to afford tax cuts — leaks into spending on British goods.

It was only a little while ago that critics of European fiscal austerity argued for "supply-side friendly" expansion of demand. By this they meant, in part, that demand stimuli should take the form of tax cuts, especially of marginal rates, and that joint international action would see that import leakages cancelled out. The only thing that has changed is that Britain, which has not been guilty of fiscal austerity since privatisation was invented, is no longer a country which needs demand stimulation at all, as the sensationally bullish February CBI survey demonstrates.

Unfortunately, Alliance speeches in favour of public rather than private spending rely on model simulations in which the former appear superior. They ignore all important "technical" explanations, for example, in the February London Business School Economic Outlook: "The properties of the model are such that the favourable effects of a policy shock wear off after a time." In other words any job benefits are temporary; and in a few years unemployment returns to a level determined by the characteristics of the labour market.

Some highly selective expenditure directed at the long-term unemployed might improve these fundamental characteristics of the labour market. So more assuredly would a break-up of traditional collective bargaining as advocated by Mr Kenneth Clarke. But job creation does not justify a general preference for either public or private spending, which should be determined by fundamental political values.

A national curriculum

From Patricia Wright

Sir, — While hydroponics — standardised feeding of measured doses of predetermined nutrients — works well enough in the mass propagation of house-plants, I find it hard to believe that a national curriculum will do much towards producing generations of hick entrepreneurs.

I have also noticed that people I meet who favour a national standard curriculum as the way to national economic health, also urge the importance of parental choice in education to meet the needs of the individual child — and their own children often need to attend independent schools. So perhaps the problem lies in a flourishing "two nations" philosophy of national education, rather than in the lack of one.

I happen to believe that a more important influence on national educational attainment is the national system of social values; it does seem significant that West Germans consider about twice as important as the British to develop in children qualities like a feeling of responsibility, independence, and determination. In addition, they rate a sense of leadership eight times more highly than we do. But do we want to discourage Britain's greater commitment to unselfishness (rated 10 times higher here than in West Germany), tolerance and respect for others (50 per cent), good manners (ditto, approx) and obedience?

Patricia Wright
7 Whiston Place,
Oxford

Teacher status

From Mrs D. Roseman

Sir, — I endorse the views of Mrs Pat Clayton (February 18) in response to the review by Joe Rogaly (February 11 and 12) on British education. I refer, in particular, to the apparent failure to reduce that teaching wherever it is needed, is held in contempt by British society, and not least in the universities from which some new teachers are expected to come. Neither legislation nor even extra money can, by themselves, now generate the enthusiasm and respect that we had in abundance in the 1890s.

We cannot put the clock back, even if it were appropriate, after such vast change. But there is no virtue in continuing to ignore the unalterable fact that time and skill spent on new generations is the most important investment of all and will not be realised without

Letters to the Editor

some personal sacrifice by all concerned. The whole environment for this delicate plant is new hostile. I speak as one who experienced the chronic social disadvantages of a deprived area in the 1980s, softened only by the high quality and commitment of the staff in the schools. It was a privilege for which a price in personal terms had to be paid for the opportunity to compete by candle-light for the rare chance of scholarships in a remote rural area. I owe almost everything I have enjoyed to this one highly charged opportunity.

(Mrs) Dillys Rawson,
37, The Drive,
Amersham, Bucks.

Investment is not a driving force

From Mr R. Jones

Sir, — May I suggest to Mr MacLean (February 18) that he has the wrong end of the stick in his views vis-à-vis the economies of Calcutta and West Germany. Surely there is little investment in Calcutta because it is an economic disaster area rather than the other way round. Likewise after the war the West Germans were sufficiently educated, disciplined and determined to rebuild their economy to know that if they were to succeed they had to create and maintain adequate investment.

To me it seems obvious that while the lack of adequate investment can certainly inhibit growth, it does not work the other way round. Investment is not a driving force in itself and pouring it into the economy will be about as effective in producing growth as pushing on the end of a piece of string unless the motivation and the intelligence to make good use of it are already present.

R. H. Jones,
7 Maple Avenue,
Musschenheim.

Popular since 1251

From the Leader, Bolton Council

Sir, — Bolton's reputation as a centre of excellence in the north-west was laid down in 1067 but 900 years later your Munich correspondent (Reebok) stays several steps ahead of Puma — February 17) has

obviously not learned his history or his geography as he believes this thriving centre of trade and industry has crossed the Pennines and is now in the depressed north-east!

Bolton has been a popular north-west market town since 1251. It was the centre of the cotton industry and witnessed the birth of Crompton's Mule and Arkwright's Spinning Jenny and was the birthplace of the first Lord Leverhulme.

The decline of the cotton industry was not the end of Bolton — it has changed with the times and attracted major new industries to the town and so to the north-west.

Typical is the Reebok factory and the company's decision to set up its administrative and marketing headquarters for the rest of the world outside the UK in Bolton. Many other household and international names have their UK operations based in the north-west and Bolton and more are poised to come to the town. Please do not turn our signposts around! (Councillor) R. L. Howarth, Town Hall, Bolton, Lancs.

Attitudes to TV

From the President, National Viewers' Listeners' Association

Sir, — Having been aware, over many years, of Christopher Dunkley's opposition to our work and of the way in which he takes every opportunity to misrepresent it, I was not the least bit surprised to read his comments (February 18) on CA's research into public attitudes to the "red triangle" warning symbol.

This found that 86 per cent of viewers are glad to have a warning of offensive material. The viewers concerned in CA's survey were not asked if they approved of the material in such programmes, but whether they were grateful for the warning that they could avoid the offensiveness it contained.

I know how anxious he is — as he always has been — to spread the idea that we "represent a very small minority." It has become something of an obsession with him and it leads him into strange arguments. He criticises us for showing only short extracts of the CA films. He must know that no MP would have had the time to sit through films of that length and our only option was to do

precisely that.

I'm so glad he agrees with us about Themroc. As far as "The Sliding Detective" is concerned, I agree entirely that it was in many ways an outstanding film. However the violent, explicit intercourse scene enacted before the eyes of a young boy did, as many other critics noted, break new ground and made nonsense of the obligations under which the BBC is supposed to operate in relation to "good taste and decency" and we allow those controls to be swept away at our peril. Furthermore it was shown at a time when many immature youngsters are still watching but that does not seem to concern Mr Dunkley in any way.

Mary Whitehouse,
Ardleigh, Colchester, Essex.

Lecturers' pay

From Mr G. Bernard

Sir, — The proposed increase in university lecturers' pay has been misleadingly reported (February 12). Presented in the usual way as a percentage increase of the previous year's salary, the offer is equivalent to 5.3 per cent from April 1986 (but not paid till March 1987), 10 per cent from April 1987 and 6 per cent from March 1988. Despite the large sums of extra government money and despite the newspaper headlines of large increases, in only one of those years does the rise exceed the norm of 6 per cent to 7.3 per cent. This offer does little then to compensate for several years in which lecturers' pay has risen less than that of comparable groups. It will also do little to halt the "brain drain" of academics overseas.

Worse still, inadequate though it is, this settlement is not, as far as one can judge by the figures, being fully funded by the Government. That means that the financial squeeze on the universities will intensify. The worst consequence of that will be a further reduction in the number of posts that the most brilliant young graduate students can compete for and that after years of dearth. In my subject, between 1981 and 1986 the total number of historians at UK universities fell from over 900 to under 800 and just 33 historians were appointed to lectureships. Inevitably there will be less money to spend on books, and more time-consuming and agonising committee meetings at which diminished resources are painfully redistributed. The demoralisation of the universities will continue.

George Bernard,
Department of History,
The University,
Southampton, Hants.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday February 23 1987

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INTERNATIONAL BONDS

Hopes of a more stable dollar help to lift performance of issues

IT WAS a brave Eurobond dealer who was prepared to put his money where his mouth was at the end of last week while the market's fate hung in the balance ahead of the weekend finance ministers' meetings to discuss possibilities for economic co-operation and currency stabilisation, writes Clare Pearson in London.

Since dealing was desultory on Friday, the market had plenty of time to ponder the different directions it might take in the coming days.

As far as the Eurodollar sector was concerned, the dilemma was that any firm agreement at the weekend to support the dollar should lead to a rally while disagreement, or empty statements of intent, could send it sharply lower.

The "we've heard it all before" school of thought, which implied a continuing wariness about Eurodollar bonds, seemed the most prevalent on dealing floors on Friday.

There were others, however, who detected a distinctly firmer tone.

Indeed, the hope of a more stable dollar seemed to help the trading performance of some of the new issues. Those for SEK and GMAC, for instance, which had looked tightly priced at the outset, achieved small gains while a 10-year deal for the World Bank was trading well in spite of initial nervousness about its long maturity.

In the secondary market Eurodollar prices were maintaining their gains at the close although retail buyers were still barely sighted.

Elsewhere, Euroyen dealers were certainly not looking for selling opportunities on Friday - even after the Japanese authorities had announced a 1/4 point cut in the discount rate to 2 1/2 per cent, effective from today.

The basis of their bullishness was the strong and sustained appetite for Euroyen bonds among Japanese investors. This was reflected in last week's new issues, many of which were longer-dated, and for the supranational and sovereign names that Japanese investors favour.

Diversification into Euroyen bonds has become self-fuelling because a growing investor base encourages more and better quality new issues while this core of bonds further stimulates demand. Euroyen issue volume has stepped up significantly in the first weeks of this year.

One of the reasons for the abundant Japanese interest in the Euroyen market has been the desire to limit currency risk. This has been particularly stimulated as the financial year approaches its end on March 31. All this is combined with a certain disenchantment with the Japanese government bond market, where yields have been driven ever lower recently so that at one point

last week the benchmark No. 89 bond touched a low of 4.68 per cent. By investing in a Euroyen bond instead, an investor can pick up around 50 basis points.

Some dealers said another factor was speculation that there would be a change in the tax treatment of domestic bonds. The alteration which investors fear is the disallowance of "coupon laundering" - the practice of reducing the tax liability on a bond by selling it to a tax-exempt institution during the period when coupons are paid.

The one worry hanging over Euroyen dealers is that the market may have peaked. It has certainly suffered a recent correction after a tremendous run since the beginning of this year, during which the most popular issues have achieved price gains of around 3 1/2 points.

At any rate, its resilience is likely to be tested in the coming days since a volley of deals is expected

although limited swap opportunities make any "jumbo" issues unlikely.

Dealers in the D-Mark market, like their colleagues in the other sectors, where little inclined to trade actively on Friday, and price changes were mixed in low volume.

In their free time, however, some could not help being assailed by nagging fears about what might lie in wait for them when they returned to their desks this morning. Any stabilisation of the dollar would draw fire from the D-Mark market, which flourishes on currency speculation.

Longer-dated Euro-DM bonds seemed to have fallen out of favour. On Friday, a recent 15-year deal for Austria was quoted as low as four points below its issue price, as was a 10-year issue for the province of Quebec.

Last week's new issues generally fared better as they were for shorter maturities and were reasonably

priced. A five-year deal for Avis, for instance, met good demand as did a five-year issue for the Central Bank of Turkey.

While fixed-rate dealers were pondering the currency markets last week, Eurodollar floating-rate note (FRN) specialists were contemplating a further crash in the perpetual FRN sector.

Dealers were wondering if a price floor could ever be established for these bonds and if they counted as debt instruments at all. The essential problem is that they have no maturity date and have many of the characteristics of equity, though not the upside.

Earlier this year there were hopes that a price floor of around 90 would emerge, a level at which zero coupon bonds could be tacked on to them, ensuring repayment after a given number of years. This was not an idea which investors readily accepted, however.

The latest downturn in the mar-

ket seemed to be a delayed reaction from an earlier wave of Japanese selling as dealers tried to pass on paper they had bought a few weeks ago. Although prices of most of the issues for UK clearing banks did not fall as far last week as they had at the end of last year - the first shake-out in the sector - issues such as the Lloyds Bank series 3 were bid at around 88.

The number of market makers in the perpetual FRN market has now dwindled to 10, and dealers say that only the UK clearing bank issues are really traded.

In the conventional FRN market the first classic FRN of the year surfaced. This was for American Express Bank and seemed to meet fair demand. The market was generally nervous following rises in short-term interest rates and the fall in the perpetual sector.

In Switzerland last week prices were lower to unchanged, with investors increasingly reluctant to

EUROMARKET TURNOVER Turnover (\$m)				
Primary Market	Straights	Conv	FRN	Other
US\$	4,147.9	28.0	4,517.4	
Yen	2,343.5	645.7	3,018.5	
Other	3,531.5	4.3	480.5	215.3
Prev	2,134.4	448.5	-	202.7
Secondary Market				
US\$	27,215.3	1,000.4	17,207.0	5,558.7
Yen	21,537.8	1,941.2	15,848.5	5,419.8
Other	18,232.0	488.0	3,501.6	16,128.5
Prev	10,190.7	287.0	3,848.5	10,277.6
Creditor Euroclear				
US\$	19,435.0	41,455.7	80,571.7	
Yen	14,798.4	36,270.4	51,068.8	
Other	17,542.9	15,544.3	37,087.4	
Prev	16,515.1	21,144.2	37,058.3	

Week to Feb. 19, 1987. SOURCE: AIBD

take on low yielding paper in the primary market.

The Sfr 100m issue for the World Bank, announced on Friday, was unusually led by Citicorp Investment Bank and Shearson Lehman rather than one of the "big three" Swiss banks which lead the main bond syndicates.

EURONOTES AND CREDITS

Japanese interest for Fuji deal

BY ALEXANDER NICOLL IN LONDON

THE announcement of a \$100m Eurocommercial paper programme for Fuji Photo Film may have sent a few shivers through the market last week.

There are clear signs that Japanese banks as well as securities houses are showing growing interest in a market from which they have so far held back. This is likely to heighten competition in a sector which is already tough and has many more players than the much larger US commercial paper market.

Among the five dealers for Fuji Photo are two Japanese bank subsidiaries alongside Nomura International, the arranger. They are Bank of Tokyo International and Mitsui

Finance International. The others are Algemene Bank Nederland and Merrill Lynch Capital Markets.

It is only since October that banks have been allowed to act as dealers on ECP programmes. With their corporate customers increasingly turning to it as a source of short-term funds, they are bound to want their share of dealerships. Securities houses have been quietly building a presence, though it is still limited. Nomura, for example, has about 10 dealerships so far.

Finland's United Paper Mills has mandated Citicorp for a \$100m eight-year multiple option facility including a \$30m revolving credit with a 6.25 basis point facility fee for four years and 7.5 thereafter,

with interest set 12.5 basis points above Libor. Citicorp also completed its \$11m syndication of a renegotiated facility for Electricité de France and increased a Pirelli deal from \$75m to \$100m.

Dixons Group, the UK retailer, has arranged a £200m multi-option facility through Barclays de Zoete Wedd, including a £75m standby credit with an underwriting fee of 5 basis points - though this will initially be 3 basis points because the credit will be "unavailable." The maximum spread over Libor will be 12.5 basis points, with a 2 basis point utilisation fee.

The \$385m facility for Federal Express was heavily oversubscribed and may be increased.

Spanish banks funnel funds to ailing utility

SPANISH BANKS have provided

Fuerzas Electricas de Catalunya SA (Fecsa), the financially troubled electricity utility, which Pta 24th (\$186.7m) to help it overcome its debt crisis. Reuters reports from Madrid.

A spokesman for one of the five banks involved in the operation said the move "will provide Fecsa with badly needed funds, and it is also a gesture of goodwill."

The bank pool bought part of the debt owed to Fecsa by Empresa Nacional Hidroeléctrica del Ribagorçana (Enher), the state-owned electricity company, as a result of a Pta 600bn asset swap signed last year among Spain's leading utilities.

The government-backed swap transferred nuclear power plant holdings and other assets from En-

terprise to Fecsa.

Enher agreed to pay Fecsa Pta 30bn over a three-year period. It has already paid one yearly instalment, and the rest has been acquired by the banks to hand over to Fecsa.

The Madrid stock exchange suspended trading in Fecsa shares on February 6 while the company's 180 domestic and foreign creditors renegotiated the company's Pta 594bn debt.

As a result of an error in processing, a report in last Thursday's Financial Times on delays in the syndication of a loan to Enher stated that Fecsa's difficulties were typical of the Spanish electrical utility sector. It should have made clear that Fecsa was not typical of the industry.

Top jobs at Fermenta go to outsiders in board changes

BY SARA WEBB IN STOCKHOLM

FERMENTA, the deeply troubled Swedish chemicals and antibiotics company, announced further changes in its senior management at the weekend.

Mr Kjell Brändström, managing director of Industrierörden, the Swedish investment company which is the largest single shareholder in Fermenta, has stepped down as chairman of the Fermenta board and will leave the board on March 10. Mr Bert Sjölin will take over as chairman.

Mr Ulf Lignell, deputy managing director of Göteborgs Bank, will leave his post as Fermenta vice chairman on March 10.

Göteborgs Bank has had to make heavy provisions this year for

doubtful loans to both Fermenta and Mr El-Sayed, the former driving force behind the company, and Mr Lignell admitted that it had been difficult to represent both Fermenta and Göteborgs Bank at the same time.

Mr Bo Söderberg, the acting managing director of Fermenta and a senior executive at Industrierörden, will be the new vice chairman of Fermenta, and Mr Bertil Holmberg is the newly appointed managing director.

Mr Brändström said he was leaving the board so that he could move away from the day-to-day running of Fermenta and concentrate instead on running Industrierörden and on finding a new industrial partner for Fermenta.

"Industrierörden is not the ideal owner for Fermenta, there is no synergy effect and we do not know the business," Mr Brändström said.

Industrierörden is discussing whether or not to split up Fermenta. Fermenta's plant protection subsidiary in the US is one of the few profitable parts of the Fermenta group and made a pre-tax profit of \$20m in 1986.

Mr Sjölin is chairman of Monksjö, the forest products and investment group, and has been a member of the Fermenta board since December 30 1986.

Mr Holmberg is credited with restructuring the Swedish department store Ahlens and putting it back on its feet while he was the managing director.

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December, 1986

INTERNATIONAL CAPITAL MARKETS and COMPANIES

US DIESEL ENGINE MAKER SEEKS TO BOOST SALES

Cummins drive to restore profit

BY NICK GARNETT IN COLUMBUS, INDIANA

CUMMINS, the US diesel engine maker which made a \$102m net loss last year on sales of \$2.3bn, has set itself a target of restoring profit margins to about 5 per cent of sales by the end of next year.

The world's largest independent engine maker, it is operating at break even.

Mr Henry Schacht, Cummins chairman and chief executive officer, conceded, in an interview at the company's headquarters in Columbus, Indiana, that the goal of achieving its profit margin targets by the end of 1988 depended on demand. "It could be sooner or later," he said.

"I am quite optimistic about intermediate prospects over the next few years. We have been through a long process of restructuring based on the belief that markets are flat and highly cyclical."

The changes include the introduction of the B and C series engines in the 55 to 250 horsepower range in a deliberate move to reduce depen-

dence on Cummins' traditional strength in higher horsepower engines, where demand is shrinking.

It also cut the price of its engines in 1984 by up to 40 per cent to bring them in line with "world prices" set by Japanese producers. It has been forced to drive down its production costs to meet those prices.

Last year it announced the closure of a number of plants, representing 13 per cent of its floor space, in a rationalisation programme that incurred after-tax charges of \$17m.

Cummins concedes that the sales programme of its new B and C series engines, which have entered a market suffering particularly severely from aggressive pricing, has been slower than expected. Mr Schacht described it as being about a year behind planned production.

Output of the B and C series is centered on a joint venture with J.I. Case, the US construction and agricultural equipment maker, in a co-owned \$350 project at Rocky

Mount, North Carolina.

The plant, which has a capacity to produce 150,000 engines a year, came on stream in 1983. So far, however, Rocky Mount has produced just 70,000 engines in total for both Case and Cummins.

The plant is producing at the rate of 20,000 units a year for Cummins and a similar number of units to go direct into Case machinery.

Mr Mike Howell, vice president for corporate strategy at Cummins, said the two companies expect to raise output from Rocky Mount to an "economic level" by 1990. It would be in excess of 100,000 units a year for the two companies together. By that time Cummins also expects to be shipping 20,000 engine kits from Rocky Mount on top of complete units.

Cummins also assembles the D series in the UK and Brazil. It is understood that Case will begin production of the D series at its plant in Neuss, West Germany.

Cummins produced 123,000 en-

gines last year and 20,000 kits - down from 184,000 completed engines and some kits in 1984. Total cash sales have been static for the past two years.

The North American truck market accounted for 70,000 unit sales in 1985, down from 77,000 the previous year. North American industrial application took up 31,000 engines as against 28,000 in 1985.

Mr Schacht expressed confidence in Cummins' place in the supply of engines to US heavy truck makers. The company last year had 56.5 per cent of the US heavy duty diesel truck market, slightly up on 1985.

A few years ago Cummins became nervous when a number of US truck producers which used Cummins engines were purchased by European truck builders making their own engines. However, penetration of European-made engines in these trucks has so far been only minimal.

US clears Celanese sale to Hoechst

By Roderick Oram in New York

THE FEDERAL Trade Commission has cleared the way for the \$2.85bn takeover of Celanese, the US chemicals group, by Hoechst, one of the big three West German chemical companies, following Hoechst's agreement to sell certain US polyester textile fibre assets.

The FTC, which oversees industrial competition, last month sought a preliminary injunction against the takeover on anti-trust grounds. It said that the merged group would have a dominant position in polyester fibre markets, outstripping the present leader, Du Pont.

American Hoechst, the US arm of the West German group, said it would sell within one year a package of its own and Celanese's assets in the sector.

NEW INTERNATIONAL BOND ISSUES

Currency	Amount	Maturity	Av. life	Coupon	Price	Book Number	Offer yield
U.S. DOLLARS							
Marshall Ind. Fin. *	30	1992	5	7 1/4	101 1/4	Midco Secs. (Europe)	7.320
Federal Home Loan Bk (H)	200	1997	10	7 1/4	101 1/4	Dalva Secs	7.585
GTE Finance (H)	100	1994	7	8	101.30	Yamachi Secs.	7.752
Topco Inc. 2 (H)†	100	1992	5	7 1/4	100	Bankers Trust Int.	6.780
Shawmut Export Bk. (H)†	125	1991	4	7	100 1/4	Bankers Trust Int.	6.780
American Express Bk. (H)†	200	1995	12 1/2	7 1/4	100	Shawmut Life Ins. Co.	7.138
SBAB ‡	200	1992	5	7 1/4	101	Salomon Brothers	8.855
Macmillan Medical ‡	100	1986	8	8	100 1/4	Morgan Stanley	7.684
World Bank ‡	250	1997	10	7 1/4	101	Deutsche Bk. Cap. Mkts	7.684
General Electric Cr. ‡	100	1994	7	8	101 1/4	Morgan Stanley	7.684
General Electric Cr. ‡	250	1992	5	7 1/4	101.65	UBS (Secs)	8.728
Christiana Bank ‡	30	1997	10	8	101 1/4	UBS (Secs)	8.728
New Zealand ‡	100	1997	10	8	101 1/4	UBS (Secs)	8.728
Atlantic Fin. Fed. S&L ‡	175	1990	3	7 1/4	101 1/4	Goldman Sachs	8.037
CANADIAN DOLLARS							
Granatino (Hemco) ‡	75	1994	4	8	101 1/4	Morgan Guaranty	8.705
Wagon Wheel Bk. ‡	75	1994	7	8	101 1/4	Salomon Brothers	8.828
Deutsche Bk. Fin. ‡	125	1994	7	8	101 1/4	Deutsche Bk. Cap. Mkts	8.705
AUSTRALIAN DOLLARS							
Export Finance ‡	50	1988	3	14 1/4	101 1/4	Marshall Lynch	14.102
Metalsgesellschaft Fin. ‡	50	1992	5	14 1/4	101 1/4	Marshall Lynch	14.082
Baymeyer Fin. ‡	50	1992	5	14 1/4	101 1/4	Baymeyer Hypothek	14.082
D-MARKS							
Air Canada (H) ‡	200	1997	10	6 1/4	100	CSFB-Effektbank	9.375
SEB ‡	200	1993	8	5 1/4	100	Deutsche Bk.	9.375
Aula Fin. Services ‡	100	1992	5	5 1/4	100	Commerzbank	9.375
Central Bk. of Turkey ‡	125	1992	5	8 1/4	100	Commerzbank	9.375
SWISS FRANCES							
Edinburgh Co. (H) ‡	30	1992	5	1 1/4	100	B. de la C. de la Suisse	1.875
Edinburgh Co. (H) ‡	40	1992	5	1 1/4	100	Edinburgh Bank	1.506
ICI P. International (H) ‡	50	1997	10	(3-4)	(108)	Edinburgh Bank	4.528
ICI P. International (H) ‡	200	1997	10	(3-4)	(108)	Edinburgh Bank	4.528
City of Oslo ‡	25	1988	5	4 1/4	100 1/4	Edinburgh Bank	4.570
City of Oslo ‡	25	1988	5	4 1/4	100	Edinburgh Bank	4.570
City of Oslo ‡	25	1988	5	4 1/4	100 1/4	Edinburgh Bank	4.570
Edinburgh Co. (H) ‡	20	1992	5	(2)	100 1/4	UBS	4.588
Edinburgh Co. (H) ‡	200	1992	5	(2)	100 1/4	UBS	4.588
City of Oslo ‡	250	1987	5	4 1/4	99 1/4	Handelsbank	4.583
Talbot Energy Co. ‡	30	1992	5	4 1/4	100 1/4	UBS	4.532
Talbot Energy Co. ‡	20	1994	5	4 1/4	100 1/4	UBS	4.532
Hagmann Co. (H) ‡	100	1992	5	4 1/4	100 1/4	UBS	4.598
Marine Finance Co. (H) ‡	150	1992	5	(1 1/4)	(100)	Edinburgh Bank	4.578
World Bank ‡	100	1994	10	4 1/4	100	Edinburgh Bank	4.578
County of Copenhagen ‡	45	1992	5	4 1/4	99 1/4	Edinburgh Bank	4.532
STERLING							
Worthington ‡	100	1997	10	10 1/4	100 1/4	Worthington Securities	10.127
Worthington ‡	50	1992	5	10	100 1/4	Worthington Bank	9.961
YEN							
Edinburgh Co. (H) ‡	40	1992	5	8 1/4	101 1/4	Fuji Int. Fin.	8.432
Mitsubishi Bk. Denmark ‡	75	1992	5	7 1/4	101 1/4	Dai-ichi Kangyo Bk.	8.518
Edinburgh Co. (H) ‡	100	1999	12	8	98 1/4	Bank of Tokyo Int.	8.518
LUXEMBOURG FRANCES							
Edinburgh Co. (H) ‡	300	1992	5	7 1/4	100 1/4	Kreditbank Int.	7.438
Edinburgh Co. (H) ‡	300	1992	5	7 1/4	100 1/4	Kreditbank Int.	7.438
Edinburgh Co. (H) ‡	250	1992	5 1/2	7 1/4	100	UBS	7.290
City of Rotterdam ‡	600	1993	8	7	100	Kreditbank Int.	7.080
DANISH KRONER							
Edinburgh Co. (H) ‡	200	1993	6	10 1/4	100 1/4	Pharmabank	10.721
YEN							
Edinburgh Co. (H) ‡	150m	1992	5	8	102 1/4	Shawmut Life Ins. Co.	4.432
Edinburgh Co. (H) ‡	300m	2002	15	8.3	100	Yamachi Secs.	5.370
Edinburgh Co. (H) ‡	200m	1992	8	8 1/4	104 1/4	Yamachi Int. (Eur)	4.503
Edinburgh Co. (H) ‡	100m	1992	8	8 1/4	101 1/4	Yamachi Int. (Eur)	4.572
Edinburgh Co. (H) ‡	200m	2007	20	5 1/4	102	Dalva Secs	5.705
Edinburgh Co. (H) ‡	150m	1999	8	8 1/4	101 1/4	Bank of Tokyo Int.	4.588

Buoyant exports boost for Grincor

By Jim Jones in Johannesburg

GRINDROD UNICORN (Grincor), a South African freight and shipping company, which joined the Johannesburg Stock Exchange last November, benefited from greater export volumes and favourable exchange rates in 1986, but domestic operations were affected by the economic recession.

Turnover rose to R218m (\$105m) from R147m and the pre-tax profit was R17.8m against R4.4m.

The directors attribute part of the profit increase to a change in foreign exchange management. Dollar exposure is now managed on a voyage basis rather than selling forward a portion of dollar-based revenue. Domestic profits were increased through gains in market share and tight cost control.

Net earnings of 34.4 cents a share were slightly higher than the 33.4 cents forecast in the company's prospectus. The dividend of 16 cents matched the prospectus forecast.

Bond adds to Hong Kong television stake

BY KEVIN HAMLIN IN HONG KONG

MR ALAN BOND, the Australian entrepreneur, has fortified his holding in HK-TVB, the territory's leading television company, by purchasing a further 12.6m shares for HK\$178.6m (US\$22.6m).

The move comes only a few days after Bond International, the locally quoted subsidiary of Bond Corporation, Mr Bond's Australian holding company, acquired a twin-towered office complex for HK\$1.9bn. That in turn followed hard on the heels of Mr Bond's public

apology for making misleading comments on the value of Bond International.

The new shares increase Bond International's stake in HK-TVB by 3 per cent to 28.7 per cent. The holding bought from Mrs Christina Lee, a HK-TVB director who is the widow of Mr Harold Lee, the concern's founder and former chairman.

Mrs Lee was paid HK\$14.4m for the shares, slightly above Friday's close at HK\$13.90. Bond International had paid Sir Run Run Shaw,

the film maker who controls HK-TVB, the same amount for his personal 23.7 per cent stake in January.

The deal in January was seen as a precursor to Bond International seeking full control of the group. Sir Run Run now holds 20.4 per cent through Shaw Brothers, the film company, and is believed to have the loyalty of another 20 per cent of shareholders.

Bond International said Mrs Lee's shares had been bought after consultations with the

government. Non-British interests cannot currently control broadcasting companies, but a review of the television ordinance now under way could open the door for Bond to acquire a majority.

Bond International has invested HK\$4.65bn in the territory since last October, with nearly half of that pumped in during the past week. The group's other main holding is a residential property portfolio, bought from Hongkong Land in October last year for HK\$1.4bn.

Pickens buys shares in two energy groups

BY OUR NEW YORK STAFF

MESA LIMITED Partnership, the Texas oil and gas company run by Mr T. Boone Pickens, a leading corporate raider, has declared small stakes in Burlington Northern and Amerasia Hess, both of which have significant energy interests.

Mesa said that on December 31 it owned 1.8m shares in Bur-

lington Northern with a market value at that time of \$95.65m, and 1.8m shares in Amerasia Hess worth \$21.6m. The stakes represented 2.4 per cent and 2.2 per cent respectively of the two companies' equity.

Mr Pickens' group gave no indication when or for what reason it had purchased the stakes

or the price paid when it reported ownership to the Securities and Exchange Commission. Both target companies have long been considered takeover candidates.

Shares of all three companies rose following the disclosure. Burlington Northern closed up \$2 1/2 to \$68 1/2, Amerasia Hess

gained \$ 1/2 to \$29 1/2 and Mesa added \$ 1/2 to \$16 1/2.

Mesa recently sold a small stake in Diamond Shamrock for a minimal profit after it failed to take over the energy group. Mesa is well financed, however, and is known to be actively seeking other targets.

Consolidated income after financial items in 1986 amounted to SEK 645 million, compared with SEK 911 m in 1985. Income after nonrecurring items totaled SEK 1,005 m (1985: 907 m).

The Board of Directors has proposed an increase in dividends per share, from SEK 4 last year to SEK 4.50.

Group investments in property, plant and equipment amounted to approximately SEK 1,370 m (1,208 m).

AGA Group Preliminary results for 1986.

Consolidated sales and income, as per preliminary financial report, SEK m	1986	1985
Sales	9,315	9,755
Operating expenses, etc.	-7,838	-8,149
Normal depreciation	-557	-537
Operating income	920	1,069
Dividends, etc.	41	25
Net interest items	-78	-193
Exchange rate adjustments	-38	10
Income after financial items	845	911
Nonrecurring items	160	-4
Income before year-end provisions and tax	1,005	907
Operations, SEK m		
Gas Operations		
Sales	4,856	4,687
Operating income	561	707
Income after financial items	559	648
Frigoscandia		
Sales	1,412	1,642
Operating income	130	130
Income after financial items	131	116
Uddeholm Tooling/ASSAB		
Sales	2,031	2,379
Operating income	121	156
Income after financial items	109	127
Power		
Sales	1,053	1,045
Operating income	115	118
Income after financial items	82	50

AGA Group sales in 1986, according to the preliminary financial report for the year, amounted to SEK 9,315 m, compared with SEK 9,755 m in 1985. Consolidated operating income after normal depreciation totaled SEK 920 m (1,069 m) and income after financial items was SEK 845 m (911 m). Two large companies, Frigoscandia AB, a former subsidiary of Frigoscandia, and Starless Bar AB, formerly a part of Uddeholm Tooling, were sold during the year. The divestments reduced Group sales by approximately SEK 600 m and operating income by SEK 5 m.

Income from Gas Operations declined in 1986, partly because of a drop of 16 percent in the average exchange rate for U.S. dollars from 1985 to 1986. The decline in the value of the dollar also had negative effects on Latin American currencies. Weak industrial development in Mexico, the U.S. and Finland, as well as intensified competition in Scandinavia and other markets, also had negative effects on Gas Operations. Income from gas distribution companies acquired during the year in the U.S. and Norway was negligible. Consolidated income for the year was also charged with sharply increased costs for investments in fixed assets, product development and marketing. The combined net effect of these factors was reduced profit margins from Gas Operations.

Various measures were implemented during 1986 to strengthen AGA's positions. Investments in property, plant and equipment for Gas Operations rose from SEK 922 m in 1985 to SEK 1,060 m last year and gas distribution companies were acquired in the United States and Norway. Furthermore, in the beginning of 1987, AGA and ESSAB formed a jointly owned manufacturing company, Gas Control Equipment, for gas welding products.

Around year-end, AGA acquired close to 100 percent of all shares in Mij Rommenholler N.V., a Dutch listed company which is one of Europe's leading producers of carbon dioxide. The results of the Rommenholler

Group are not included in AGA's consolidated accounts for 1986. As announced earlier, AGA has terminated its long-standing cooperation agreement with L'Air Liquide in jointly owned gas companies in West Germany, the Netherlands, Belgium and Luxembourg. Effective January 1, 1987, AGA assumed full ownership of the Dutch and German companies and L'Air Liquide of the companies in Belgium and Luxembourg. At the same time, 25 percent of the German operations was transferred to L'Air Liquide. The acquisition of Rommenholler and the termination of the cooperation with L'Air Liquide have strengthened AGA's position in Europe.

AGA also reached a technology agreement with Nippon Sanso, a major Japanese gas company, near the end of 1986. According to the terms of the agreement, AGA will gain access to Nippon Sanso's technology for production, utilization and marketing of highly purified gases and equipment for the electronics industry.

Frigoscandia noted favorable business development during the year, especially for its freezer operations. A small cold storage company in Great Britain was acquired in July and, in December, Frigoscandia strengthened its freezer operations through the acquisition of Stein Associates Inc. of the U.S. Sales and income figures for Stein Associates in 1986 are not included in AGA's consolidated accounts for the year. Uddeholm Tooling/ASSAB reported lower income in 1986. The decline was due partly to the exchange rate for U.S. dollars and generally weaker business trends in important markets. Comprehensive structural changes and investments are now being made throughout the Uddeholm Tooling Group. For instance, Uddeholm will supply Componenta Kilsta with metallurgical products from mid 1987, which will increase capacity utilization at the Hagfors mill.

Favorable business development was noted for Power Operations during 1986. The 1985 and 1986 figures for Power are not completely comparable because of the sale in July of several large power plants to a new Swedish power production company owned mainly by a consortium of insurance companies and pension institutes. Uddeholm Kraft AB, the AGA Group's power company, will continue to manage the distribution of power purchased from the consortium's production company. The reduction in operating income from this agreement will be offset by an improvement in net interest items. AGA has the option to repurchase the power plants after 1997.

During the summer, an offer was made to the shareholders of AB Tresor, an AGA subsidiary, to acquire the company's convertible debentures in AGA, which were later converted to AGA shares. In parallel, AGA purchased the remaining Tresor shares and has now requested compulsory redemption of all outstanding shares.

Nonrecurring income during 1986 exceeded SEK 400 m, including capital gains from the sale of AGA's power plants and the Tresor transaction. Nonrecurring expense included a direct write-off of SEK 175 m pertaining to consolidated goodwill arising from companies acquired in 1986 and earlier. In addition, SEK 70 m was allocated for structural changes and previous commitments within Uddeholm. According to preliminary figures, net nonrecurring items yielded a surplus of SEK 160 m, consolidated income before year-end provisions and tax thus amounted to SEK 1,005 m.

Income per share after full tax amounted to SEK 10.50, based on preliminary figures for the year. Corresponding income in 1985, based on preliminary figures, net nonrecurring items yielded a surplus of SEK 11.20. The corresponding calculation of income per share after tax paid yielded SEK 13.20 (14.80). The total number of AGA shares at year-end was 47,233,552. The Board of Directors will propose to the Annual General Meeting a dividend per share of SEK 4.50, compared with SEK 4 last year.

The official financial report for 1986 will be released on March 25 and the Annual General Meeting will be held on May 26.

Lidingö, Sweden

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U.S.\$100,000,000

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(Incorporated in Hong Kong with limited liability)

7 7/8 per cent. Guaranteed Notes Due 1993

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S. G. Warburg Securities

Yamaichi International (Europe) Limited

Bank of China London Branch

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Dresdner Bank Aktiengesellschaft

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Merrill Lynch Capital Markets

Morgan Guaranty

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

Shearson Lehman Brothers International

Svenska Handelsbanken Group

Union Bank of Switzerland (Security Services) Limited

Westdeutsche Landesbank Girozentrale

10th December, 1986



N.V. Nederlandse Gasunie
(Incorporated in the Netherlands with limited liability)

ECU 50,000,000

7 1/2 per cent. Notes due 1994

and 50,000 Warrants to subscribe for a further ECU 50,000,000

7 1/2 per cent. Notes due 1994

Mitsubishi Finance International Limited

Commerzbank Aktiengesellschaft

Banque Générale du Luxembourg S.A.

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Generale Bank

DEJ International Limited

Istituto Bancario San Paolo di Torino

Kreditbank International Group

The Nikko Securities Co., (Europe) Ltd.

Société Générale

Yamaichi International (Europe) Limited

17th February, 1987



Nordiska Investeringbanken
(Public limited company)

¥8,500,000,000

Reverse Floating Rate Notes due 1991

Mitsubishi Finance International Limited

BankAmerica Capital Markets Group

The National Bank of Kuwait S.A.K. The Nikko Securities Co., (Europe) Ltd.

Svenska Handelsbanken Group

20th November, 1986



Postipankki

¥5,000,000,000

7 1/4 per cent. Dual Currency Yen/U.S. Dollar Notes due 1992

Mitsubishi Finance International Limited

Bank Brussel Lambert N.V.

Crédit Lyonnais

J. Henry Schroder Wagg & Co. Limited

Berliner Handels- und Bankverein

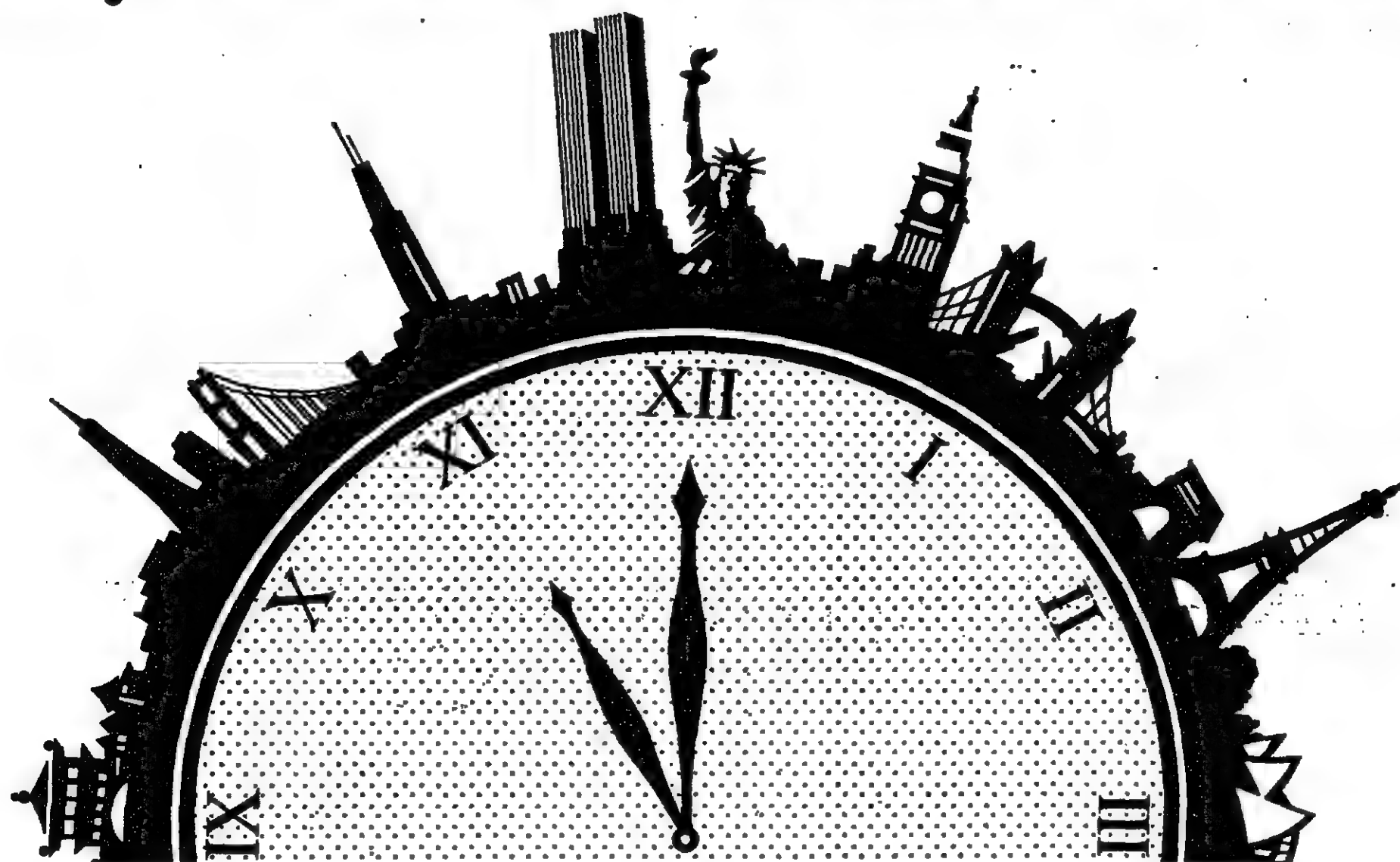
Svenska Handelsbanken Group

26th February, 1987

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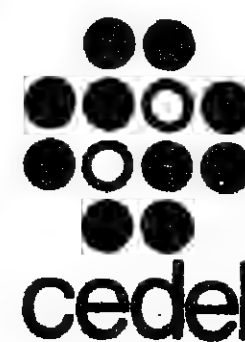
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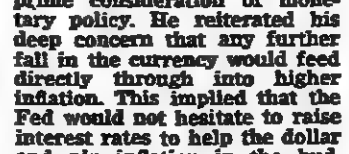
Salomon Brothers International Limited



Dollar and Brazil worries stifle partial recovery

AND YIELDS (%)		1 week ago		4 wks ago	
Last Change	Friday on yield				
8.00	+0.4	7.05	7.20	6.90	6.90
6.06	+0.1	5.95	7.70	5.85	5.85
6.00	6.10	5.75	7.60	5.46	5.46

PERFORMANCE INDEX		PERFORMANCE INDEX		
Average yield	Last week	12 wks ago	26 wks ago	
(%)	(%)			
98	4.50	134.58	130.76	123.39
98	4.18	135.87	131.52	125.82
22	5.46	135.18	131.20	125.10
98	4.18	134.66	131.47	125.77
18	4.11	131.12	132.18	128.10



24	5.36	134.10	129.57	126.00
46	6.30	135.28	131.58	128.78
22		5.22	5.48	5.29

par yield.

Source: Nomura Research Institute,

of a record \$19.7bn was revised

Roderick Oram

e rally

between dollars, yen and D-Marks.

Working against sterling on the domestic front are the recent weakening in oil prices—the spot price of Brent crude slipped below \$17 per barrel last week to its lowest level this year—and widespread signs of an upturn in inflation.

Sterling also has to get over the hurdle of Friday's latest figures on trade and the current account.

Exchange rate considerations aside, some factors are working in the gilt market's favour which could underpin prices at their new, better level.

One is a perception that equities are now pretty expensive and, given electoral uncertainty, it may be time to bail out and take profits. Some of these funds could move into gilts.

Another is that the market is again untapped. After a sluggish start the long-run £800m of 9 per cent Treasury 2008—was finally exhausted last week

Janet Bush

Budget prospects underpin the rally

between dollars, yen and marks.

Working against sterling on the domestic front are the recent weakening in oil prices—the spot price of Brent crude slipped below \$18 per barrel last week to its lowest level in a year—and widespread signs of an upturn in inflation.

Sterling also has to get over the hurdle of Friday's latest figures on trade and the current account.

Exchange rate considerations aside, some factors are working in the gilt market's favour which could underpin prices at their new, better level.

One is a perception that equities are now pretty expensive and there is a lot of uncertainty, it may be time to bail out and make profits. Some of these funds could move into gilts.

Another is that the market is again untapped, after a high-growth start, the long tap £800m of 9 per cent Treasury 2008—was finally exhausted last week.

Janet Bush

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Due 1994

Capital Markets Limited

Dahwa Europe Limited
Lynch Capital Markets
Stanley International
International Limited
G. Warburg Securities
Bank og Kreditkasse

Handelsbanken Group




Figure 1. The building of the Ministry of Health, Ankara, Turkey.

PENDING DIVIDENDS

Nikki Tait on the merger activity in investment trusts

REF ID: A620 8033

and February, 1987

100-443889-100

23

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arbitration (8) Saturday.

[illegible]

Royal Heritage Life Assur.—Contd.									
Shield Assurance Ltd									
40 Uxbridge Rd, W5 2BS.									
Shield Life Inspr	1102.2	107.8	107.8						
		1.30	1.30						

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Mr. L. D. L. 1000
1000
1000

J. Henry Schroder Wagg & Co Ltd		Warburg Inv Mgmt (Isle of Man) L	
120 Cheapside, London EC2		1 Thomas Street, Douglas, Isle of Man	
Acc in Trs Jan 14	538.93	0.80	Obt
Cheapside Feb 19	511.77	2.56	97.8
	545.12	0.04	57.1

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1.86	World Fund NAV	521.09	-0.0
4.48	World Wide Growth Management		
4.48	10a, Boulevard Royal, Luxembourg		
	Worldwide Gen Fd	548.50	

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The Thelwell Firm 30 Vickers St, Centa Ltd, King William Street, London, EC6R 9AP	RICK, RAYMOND 100, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 9
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USA	100	100	Gardner	75	13
UK	98.84	98.84	GAZ	74	13
France	98.84	98.84	Hansen TSL	13	BOM
Spain	98.84	98.84	GAZ	74	13
Germany	98.84	98.84	Hansen TSL	13	BOM
Sweden	98.84	98.84	GAZ	74	13
Switzerland	98.84	98.84	Hansen TSL	13	BOM
Belgium	98.84	98.84	GAZ	74	13
Italy	98.84	98.84	Hansen TSL	13	BOM
Japan	98.84	98.84	GAZ	74	13
South Korea	98.84	98.84	Hansen TSL	13	BOM
China	98.84	98.84	GAZ	74	13
India	98.84	98.84	Hansen TSL	13	BOM
Indonesia	98.84	98.84	GAZ	74	13
Malaysia	98.84	98.84	Hansen TSL	13	BOM
Philippines	98.84	98.84	GAZ	74	13
Singapore	98.84	98.84	Hansen TSL	13	BOM
Taiwan	98.84	98.84	GAZ	74	13
Thailand	98.84	98.84	Hansen TSL	13	BOM
Vietnam	98.84	98.84	GAZ	74	13
Yugoslavia	98.84	98.84	Hansen TSL	13	BOM
Other	98.84	98.84	GAZ	74	13
Total	98.84	98.84	Hansen TSL	13	BOM

[illegible]

LONDON SHARE SERVICE

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Mar	Joe Di Mego	Executive 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Shand

Committed to Construction

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Hotel and villas in Turkey

TAYLOR WOODROW INTERNATIONAL has won its first contract in Turkey to provide construction management services on a film project to build a coastal hotel and villa complex. The company is working with the contract arm of Gama Endustriyel Tasarim ve Montaj A.S., of Ankara, Turkey, contractor and developer of the complex at Antalya, on the country's south coast. Work has started and is due for completion by the end of 1988.

The project will include the 200-room Ramada Antalya Hotel, a six-storey building with a reinforced concrete frame on concrete foundations. A mixture of two- and three-bedroom villas in traditional Mediterranean style will be built in the hotel grounds. The complex will have also extensive sports facilities, including a swimming pool, tennis courts and a marina.

A near-55m contract for a City office development of 73,000 sq ft (gross) has been won by FAIRCLOUGH BUILDING'S Suburban-based southern division. The 10-week project, at St Andrew Street, ECA, entails construction of a 10-storey office block in a joint development with Norwich Union Fire Insurance Society and Rockfort Land. The structure will consist of reinforced in-situ concrete basement and group floor, with the steel upper floors comprising a light frame and "Eolonic" permanent shutter floors and roof, with lightweight concrete topping. The external design varies on each facade to complement surrounding buildings. Fairclough is also installing suspended ceilings in all office areas, together with full air conditioning, heating and cooling services throughout.

QUARREY CONSTRUCTION CO has obtained two contracts in the Wakefield area, worth more than £3.5m. The largest, worth £2.1m, is for J. Sainsbury and is at Kings Road, Wakefield. The other is a factory for Sirdar, at its Alverthorpe premises, Wakefield.

CONSTRUCTION

Wimpey to build prison in Woolwich

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

GEORGE WIMPEY subsidiary Wimpey Construction Management has been awarded a £50m contract by the Property Services Agency to build the new London urban prison at Woolwich.

This will be the first prison to be built in the capital since Fentonville in 1855. It will house 850 inmates and is part of a £632m programme to build 20 prisons in England and Wales giving a total of 10,600 extra prison places by 1996.

Wimpey was awarded the contract to build the Woolwich prison—a brick and reinforced concrete structure to be built on part of the disused Woolwich Arsenal site—after extensive negotiations with the PSA.

The Agency has decided to opt for a management contract for a project of this size, security and complexity, and asked the UK's principal management contractors to bid.

Wimpey was chosen after a series of interviews with the PSA, with the final contract being awarded not just on price but also on the company's management capability and the form of management contract it could provide.

The prison is scheduled to be completed in June 1991, with the contract expected to take 42 months.

£12m leisure and retail complex in Stevenage

The building and civil engineering division of TRAFALGAR HOUSE has secured over £27m of new contracts.

Largest is for Willett with two buildings totalling 17.1m. The first, worth £12.5m, is for construction of a leisure and retail complex in Stevenage, for Trafalgar House Development. The second, valued at £4.6m, is for a warehouse and distribution centre in Mandevia Way, SW1, for British Telecom.

Trollope & Colls Management has won an £8.5m contract from the London Borough of Brent for construction of a Court House complex at Willesden, NW10. Specialist refurbishment contractor—Trollope &

When finished, it will form part of a top-security court and prison complex which could be used to replace the Old Bailey for terrorist trials.

The secure court is still being designed. The contract to build it is expected to be worth about £10m and will be let separately from the prison contract.

Woolwich is the first of the new generation of open gallery prisons to be built in the UK.

It features open atriums and shorter corridors than the previous generation of 1970s-designed "hotel corridor" prisons to give easier supervision and more natural light.

It also has separate toilet cubicles for each cell to avoid slopping out, and is designed to provide complete separation between prisoners on remand and those who have already been sentenced.

A total of ten of the PSA's new prison building contracts have already been awarded, with another ten still to be let.

The PSA's prison building programme is being carried out in parallel with a £300m a year Home Office programme to refurbish old prisons to add another 6,000 prison places.

Colls City—has been awarded two contracts totalling £50m: the first, for Trillium, is in Canary Wharf, E14, and involves work for a new 100m maintenance area for the company; the second is for refurbishment at St Swinburns Lane, EC4.

Two civil engineering contracts have been awarded to Cementation Construction, each worth £0.5m. In Sunderland, reclamation of derelict land at North Sands, Salford, at Tetra Way, for the Borough of Sunderland. For the Welsh Water Authority, south eastern division, the company will be building a reinforced concrete service reservoir, and associated works at Pontilunrath, Mid Glamorgan.

Finance

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

COMPANY MEETINGS—TODAY
Barnard Brothers Ltd. (10.30)
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FINANCIALTIMES
Because we live in financial times.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Stock	Div	P/E	Sis	High	Low	Close	Change	Stock	Div	P/E	Sis	High	Low	Close	Change	Stock	Div	P/E	Sis	High	Low	Close	Change	Stock	Div	P/E	Sis	High	Low	Close	Change	
ACME		10	100	100	100	100	100	ACME		10	100	100	100	100	100	ACME		10	100	100	100	100	100	ACME		10	100	100	100	100	100	100

ADSK	14 450	20	19	20	20	1	Chile	29 444	324	294	29	1	PIATs	11 551	274	274	274	+	Wardens	20	1522	174	19	+
ADT	12 465	18	17	18	18	+	China	29 444	324	294	29	1	PIATs	11 551	274	274	274	+	Kruger	40	21 476	194	19	+
ADT	12 465	18	17	18	18	+	China	29 444	324	294	29	1	PIATs	11 551	274	274	274	+	Kruger	40	21 476	194	19	+
ADT	12 465	18	17	18	18	+	China	29 444	324	294	29	1	PIATs	11 551	274	274	274	+	Kruger	40	21 476	194	19	+
ADT	12 465	18	17	18	18	+	China	29 444	324	294	29	1	PIATs	11 551	274	274	274	+	Kruger	40	21 476	194	19	+
ADT	12 465	18	17	18	18	+	China	29 444	324	294	29	1	PIATs	11 551	274	274	274	+	Kruger	40	21 476	194	19	+
ADT	12 465	18	17	18	18	+	China	29 444	324	294	29	1	PIATs	11 551	274	274	274	+	Kruger	40	21 476	194	19	+
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FINANCIAL TIMES SURVEY

Telford

Set up originally to provide breathing space for the people and industries of the West Midlands conurbations, the new town has switched instead to winning overseas and, in particular, Japanese investment

Aid comes from overseas

By Anthony Moreton

TWO WEEKS AGO a large sign went up in a field opposite one of the many roundabouts in Telford proclaiming Epson: We're on our way. Another Japanese company had decided to set up a manufacturing operation in the town.

A mile up the road bulldozers were, at the same time, already putting in foundations for an expansion to Ricoh's recently built plant.

These two high-technology companies—Epson is to make printers and possibly portable

computers, Ricoh turns out copiers—are typical of what is happening in the new town.

When Telford came into existence in 1968 it was part of the foundries and metal-bashing West Midlands, heavily geared towards a part of industry that was about to go into serious decline. In the intervening period the emphasis has been switched to light industry, much

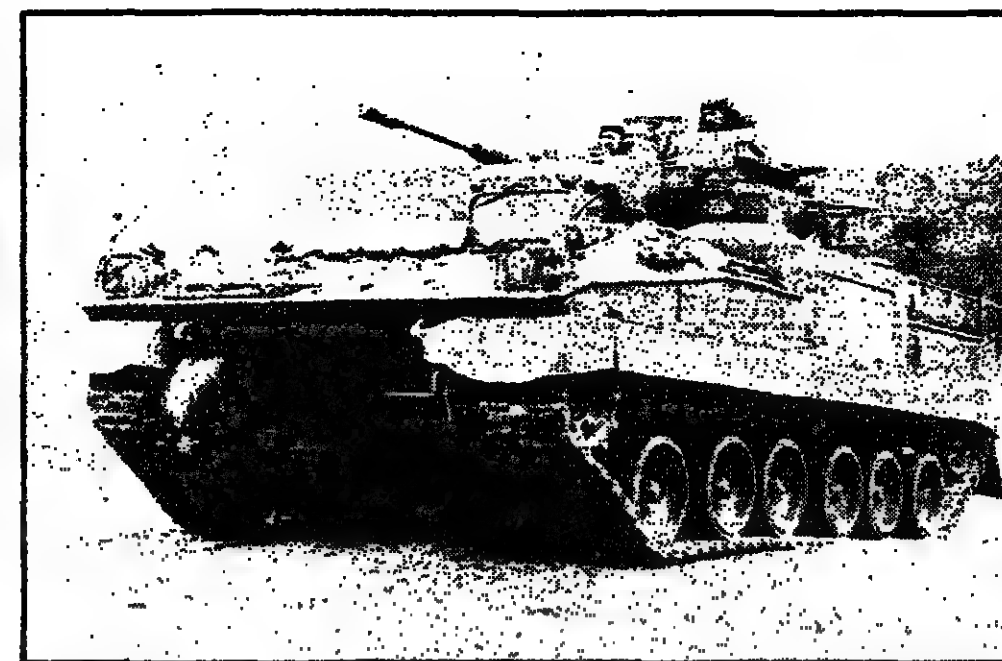
of it white-collar industry with a leavening of service jobs and a big infusion of overseas capital.

The newcomers, on which the economy is now heavily dependent, are represented by companies such as Tatung, from Taiwan, with personal computers as its main product, Peaudouce, from France, which has just spent £10m on a plant to produce nappies for the UK market, Lindemann, from West Germany, a machine-tool manufacturer, Benecot, a Dutch concern turning out garden furniture and Unimation, from the US, in robotics.

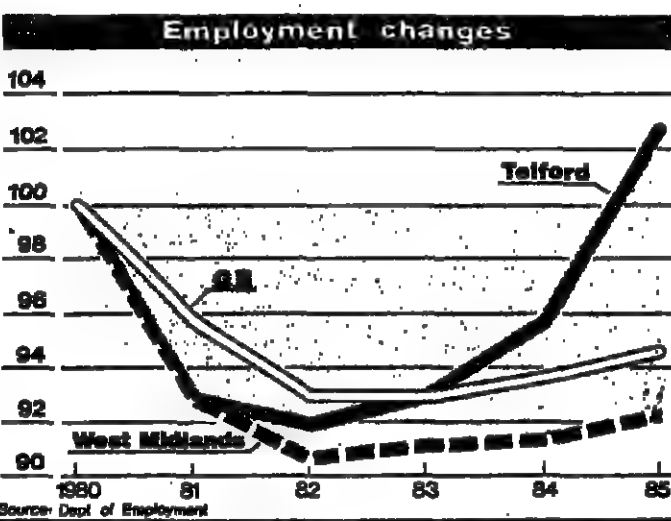
Alongside the town centre the bulldozers are busy on a new large store for Marks and Spencer. The Marks' store will be just around the corner from the modern, all-glass headquarters for the UK side of the Swiss engineering concern Brown Boveri.

Another building reaching the final stages of construction work is the Trustee Savings Bank's national training centre. Windsor Life Assurance is relocating from Windsor. The District Land Registry is to come, complementing the Inland Revenue's PAYE data processing centre, which has already arrived.

These white-collar employers bring good jobs: the PAYE centre has 1,000 and may go to 1,500; Windsor Life starts at 200; Marks and Spencer at 150 and the District Land Registry will bring up to 600 jobs.



Left: Robots, made from UK-sourced parts, are produced at Unimation, part of the US company, Westinghouse Electric Corporation. Above: This Warrior 26-ton mechanised combat vehicle carrying 10 men into battle is made by GKN Defence. The Ministry of Defence has recently ordered 1,048 vehicles.



For a town that has a persistent 19.2 per cent unemployment rate, almost half as much again as the national average, all these arrivals are good news. Without them and the diversification they bring, the jobless total by now would have been higher. But even with them, Telford is hardly creating sufficient work to absorb the numbers going onto the unemployment register.

The town has a young population with a large number coming out of the schools each August. It also has a high degree of long-term unemployment among the over-50s.

In round figures, some 2,000 school-leavers come onto the register each year and 1,000 men reach the age of 65. According to Mr Chris Mackrell, commercial director, the town is having to run faster each year just to stand still.

"Despite this," he says, "the position is much more encouraging now and certainly much more encouraging than in the rest of the West Midlands. The days when we almost despaired of getting on top of the situation have gone."

Telford, thanks to the arrival of so many new companies, is the only place in the region where there is real growth. This

has enabled us to take a much more relaxed view of affairs."

The centre itself is sparkling new, with the shops surrounded by a sports centre, ice-rink and hotel, all having the gloss of buildings just opened. Further away, in the suburbs, if they can be described as such in a place only created 19 years ago, are the older villages, like Oakengates, Wellington and Ironbridge, where the industrial revolution might be said to have started.

This blend of ultra-new and Victorian old is linked by a road system designed for the cars of the 21st century.

Complementing its industrial initiatives, the town has also set out to capitalise on the growth of the short stay holiday market in the UK. It contains within its borders one of the international heritage sites designated by the United Nations Educational Scientific and Cultural Organisation (Unesco)—the Ironbridge Gorge, the cradle of the Industrial Revolution. The town's largely covered shopping area has also provided modern shopping facilities which again are helping to make Telford a magnet for shoppers over a wide area.

The despair, according to Mr Mike Morgan, general manager

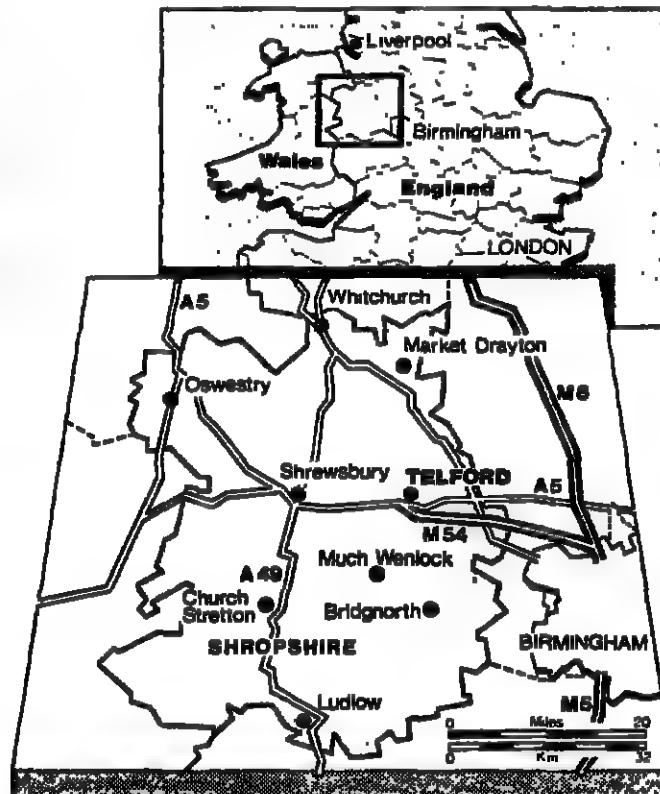
of the new town, came when older-established companies such as GKN Sankey were shedding labour almost by the week. As the recession bit into the West Midlands GKN Sankey's workforce in Telford tumbled from around 7,000 to some 1,300.

"To have to contend with something like that is traumatic," Mr Morgan states.

Mr Morgan believes that part of the success of Telford lies in the fact that it is no longer highly dependent on a single customer industry—motors. "We have attracted both the products and the services for the Britain of the 1980s and 1990s. This has become our strength."

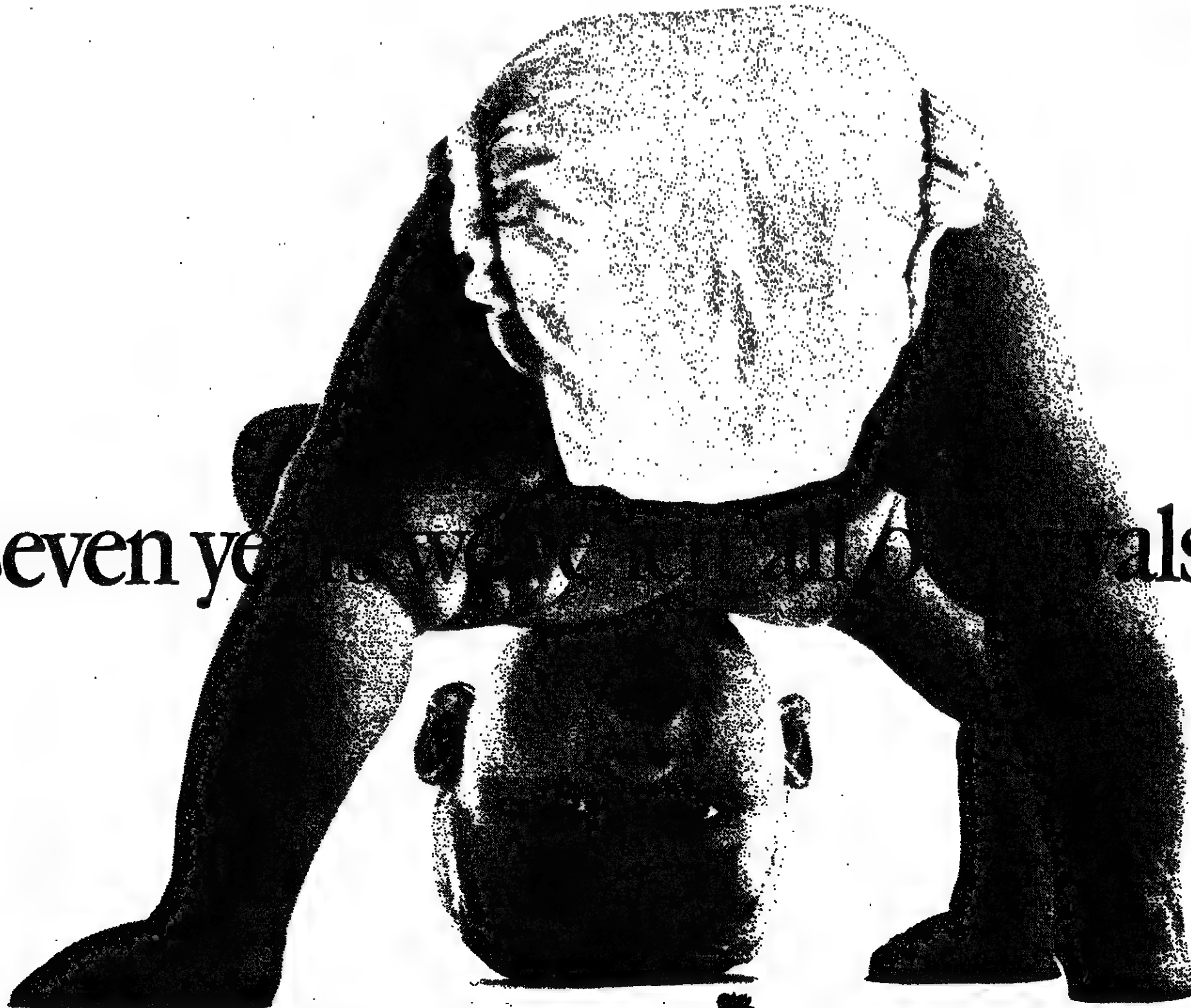
The change in current economic conditions can be traced, according to Mr Mackrell, over the past three years but Mr Morgan pinpoints the underlying switch in the fortunes of the town further back, to the point in the mid-to-late-1970s when the town was allowed to go out and attract inward investment from a wider market.

Telford was set up to encourage the movement of industry within the West Midlands, largely out of Birmingham but also some of the other older



Continued on Page 2

In seven years we've moved from the bottom to the top. Obviously this is where we intend to stay. So we've invested £10 million in a new



Seven years ago, Peaudouce came into the U.K. market right at the bottom. Now we're right at the top. Obviously this is where we intend to stay. So we've invested £10 million in a new

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factory in Telford which will provide new jobs and produce more nappies than any other factory in the U.K. It should help us to keep our rivals where we feel they belong. Behind!

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GKN

GKN SANKEY DIVISION

In the mid 1920's GKN first recognised the investment potential in Shropshire and acquired an existing engineering concern, Joseph Sankey & Sons Limited.

Now in 1987 GKN Sankey occupies a 144 acre site and employs one of the largest engineering workforces in Shropshire.

GKN Sankey Division has its Headquarters in Telford and its prime manufacturing resources are shared by three major operating units:

GKN SANKEY AUTOMOTIVE OPERATIONS

GKN DEFENCE

GKN COMPOSITES

Each Unit is autonomous, using the most up-to-date Computer Aided Design and Manufacturing facilities.

Each Unit is a leader in its own field using some of the most modern manufacturing technology available in the world. These three separate operational units are responsible for a unique range of products in the world of Defence, Transportation and Communications.

Military vehicles, suspension componentry, including springs from composite materials, agricultural and off-highway products, truck and car components, British Telecom kiosks and more, are manufactured at GKN Telford.

GKN was one of the first to invest heavily in Shropshire and is working in Telford for a future even better than its past.

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Facsimile 0952-44947

Telford 2

International connection

Why Japanese plants
are moving in

AT ONE point, as the M54 motorway bisects Telford, it runs past the Ricoh plant on one side of the road and the Tatum factory on the other. Ricoh, from Japan, stands in a campus site on its own; but Tatum, from Taiwan, is surrounded by other overseas concerns such as Kuhn Farm Machinery, from France, and Benico, from Holland.

Nothing could better illustrate the international dimension to industry in the town. Telford has the largest single concentration of Japanese plants in any one urban centre in Britain. Wales may have more in total, but Telford has the most in one place. Ricoh makes photocopiers, and Maxell cassettes and floppy discs. The bulldozers on the Ricoh site point to the expansion that has only recently been confirmed in Tokyo.

In addition, Toshiba and Nikon have sales and service centres. These four are about to be joined by Seiko Epson, producing printers and an NEC plant for the production of video recorders and colour television sets.

Nor is this the end: according to Mr Chris Mackrell, commercial director, at least two other concerns are talking about the possibility of moving in. Japanese interest was summed up by Mr Ichiro Hattori, president of Seiko Epson, when he said that Britain was the most developed of all the European markets.

"You also have the most experience. And we like dealing with the British. You have a tradition for engineering and quality that no company in the world can match."

Mr Hattori's enthusiasm for the unmatchable British engineering, an area in which many observers would have thought the Japanese themselves have a strong, if not pre-eminent, position, may perhaps be explained by the fact that he was speaking at the unveiling of his company's plans to set up a factory in the UK. A little poetic licence on such occasions is, perhaps, understandable.

But he was clearly speaking without hyperbole when he said that "the majority of Japanese industry like doing business here." Because it is a theme repeated by others.

Mr Ken Kakurai, managing director of Maxell, commented that the company had arrived in

Telford confident about the ability of the workforce to produce to its highest standards. It also believed high-quality materials and components could be obtained in the West Midlands.

"When we started we brought in most of our parts because it was very difficult to get precisely what we wanted. But we eventually succeeded in the West Midlands and are now very happy."

Not everything is bought locally, even now. Maxell finds just over half its components in the UK, a figure that is rising; that means it still brings in considerable amounts from Japan and could be seriously hit by the recent EEC move against dumping.

Finding the right components from good suppliers at the right time is not a peculiarly British problem. Mr Kakurai says, Japanese producers in Japan do not always immediately find suppliers able to meet their specifications.

"Sometimes it takes a year, even two years, to get acceptable components in Japan so that if it takes some time in Britain to get just what we want that is not so very different from the position in Japan."

If the Japanese have problems with components they



Mr Ichiro Hattori, president of Seiko Epson; Britain the most developed of all the European markets

appear to have few problems about Telford itself. A survey on Japanese direct investment in the UK, undertaken by Economic Development Briefing, of London, showed that more Japanese companies named Telford than any other area when asked if they could recall any British economic development organisation that had impressed them.

Such a favourable response for Telford was all the more surprising because the West Midlands as an area did not rate particularly highly. Scotland, London and the South East and

Wales had the edge. Japanese investment is, of course, by no means the only source of companies arriving from overseas. Tatum, from Taiwan, is a good example. It employs just on 1,000 workers, producing television sets and personal computers, more than all the Japanese companies in the town combined.

From Europe there has been a steady stream of newcomers. Last November Peaudouce, the French manufacturer of nappies, which claims already to have a quarter of the £250m a year disposable nappy market in Britain, unveiled plans to spend £10m on a factory, its first outside France. The plant will create at least 235 jobs and is expected to be in production by the spring.

The factory is a giant 180,000 sq ft and Peaudouce has acquired another six acres of land for possible future expansion. Even within the new building it will be able to produce over 500m nappies a year.

Until now Peaudouce has supplied the British market from its home base and Mr Mike Chambers, the UK general manager, said it had chosen Telford partly because of its position on the motorway map and partly because of the ready availability of skilled workers.

A month before Peaudouce announced its move another French company decided to take a £1,000 sq ft plant to pro-

duce PTFE (polytetrafluoroethylene) for injection mouldings, creating 130 jobs. Unimation and MacDermid, two Americans, occupy nearby sites to one another while among others flying Old Glory are Union Sales, and Martin Industries. Elsewhere among the 600 newcomers, not all of them from overseas, of course, are two from Denmark, Merlin Gerin, from France, Bischoff Klein from West Germany, Trigon packaging, from New Zealand, and the British headquarters of the Swiss concern Brown Boveri.

What the overseas companies bring to Telford, and therefore to the British economy as a whole, according to Mr Hattori, of Seiko Epson, is the willingness "to use the strength of the skills resident in the local markets to promote our products. All of our overseas operations are staffed by nationals and managed by nationals. You will find very few Japanese in Epson's international operations."

At Maxell Mr Kakurai admitted to having just five, including himself, apart from a few on short-term, largely training, assignments. This clearly holds great potential for job creation, "according to Mr Hattori. "Long-term, it is the only way to survive."

Anthony Moreton



A step back in time takes place at the Ironbridge Gorge Museum when the Prince of Wales inaugurates the new wrought ironworks. Blists Hill, on March 6. Above is a view of the High Street, Blists Hill, which will have its own Treasury-approved token currency. The Prince of Wales will be presented with a metal set of coins. He will also set in

motion the steam hammer to bring the ironworks into operation. The equipment came from the Atlas Ironworks of Thomas & Son, Bolton, the last wrought ironworks in the world. The objective at Blists Hill is not simply to preserve plant typical of the trade in its heyday but to run the works on a regular basis and to produce and sell wrought iron.

Aid from overseas

Continued from Page 1

centres such as West Bromwich and Wolverhampton. Ten years ago the planners called a halt to this policy, believing it was economically harmful to inner cities and Telford was allowed to look further outwards, not only to the rest of the UK but also abroad.

It immediately chose three areas as its primary target—the South East of England, Japan and the US.

The marketing effort in Japan has been successful. Telford has the largest concentration of Japanese manufacturing and service companies of any single town in Britain and the signs are that more could be on the way.

"We appointed a brilliant agent, Miss Mia Teno who has been the lynchpin. And we discovered that Japanese companies want to control the whole environment, not just inside the plant but outside, in the grounds, too. We could offer them this facility because we have a large number of campus sites that they could develop to their own satisfaction."

"Two of these Japanese newcomers have taken sites of over 50 acres each and we still have a big site of 90 acres available. Where else could you get such a facility?"

Success in Japan has not been emulated in the US, though, which Mr Mackrell attributes to the fact of "sheer size" competition from other British development agencies and inadequate depth of penetration.

As a centre for investment Telford has benefited greatly from the opening of the M54

motorway, designation of the enterprise zone and the conferring of intermediate-area status in 1984 under the government's regional aid programme.

The motorway has provided us with a fast and efficient link with every other part of the UK," according to Mr Ken Kakurai, head of Maxell. "It makes distribution so easy." His words are echoed by Mr Neil Jordan, director of MacDermid, offshoot of a US concern.

The enterprise zone took root immediately. It is 80 per cent full and is expected to be full by the end of the year. Some 1.5m sq ft of space has been occupied and another 275,000 sq ft is under construction, with 3,700 jobs having been created by it.

The development corporation has to wind up its affairs by 1991 under plans announced last year by the government so that Telford will have to live, after that, on self-generated expansion. Already, there has been a change of emphasis pointing the way the town will have to go.

The private investor will have a much bigger role to play since the development corporation will no longer be there to act as catalyst. Signs that the institutions are becoming interested in Telford are emerging with some speculative office developments taking place outside the enterprise zone.

In the recession, Telford, according to Mr Morgan, refused to chase the market down by making its land cheaper. The result was that it held its quality image. If we capitalise on that sensibly in the next few years, he says, the town will be well set up for the day, four years away, when it has to stand on its own feet without our aid.

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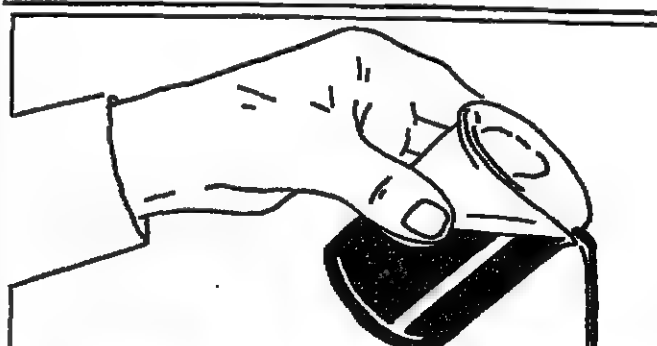
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Housing

Private sector market expands

THE RANGE of housing offered throughout Shropshire, from the quaint country cottage to the expensive executive home, is now being mirrored in Telford. But that was far from being the case in the new town's early days, when the initial brief was to provide overspill for Birmingham and the West Midlands as a whole. Only recently have developers felt sufficiently confident to come in and build homes, up to and including the most exclusive.

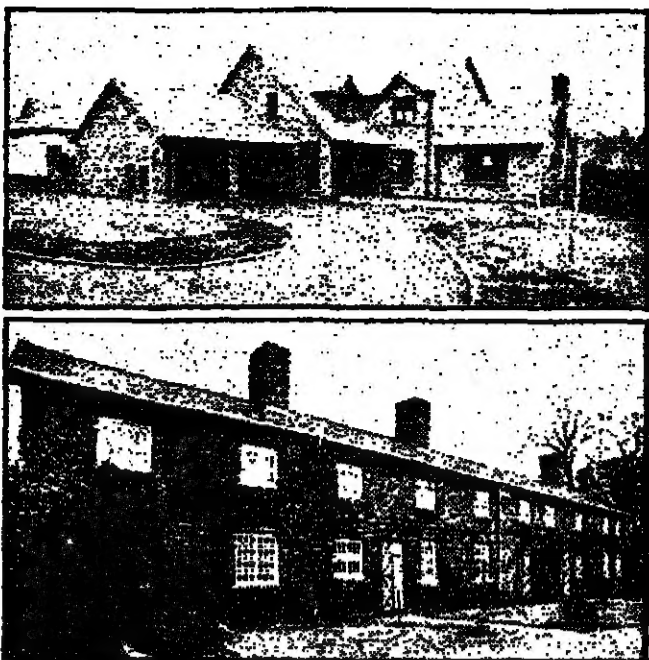
The first contract, let in 1967 primarily for public housing, was intended to get the ball rolling. Homes were built on what had been the Shropshire coal fields, land which required extensive reclamation. Land that was able to be serviced was limited, while the market for private housing was weak with no significant levels of local employment or wealth.

The corporation, which set an initial target of 48 per cent public to 52 per cent private housing, believed that a build up of the rented sector would encourage the development of other services such as schools and retailing, in turn persuading the private sector that Telford was an attractive proposition.

"It was a battle to get the private sector interested," reflects Mr Tony Drake, Telford Development Corporation's chief private housing officer. "We had to try to stimulate an element of buoyancy in an otherwise depressed area."

Land prices, even more depressed than those around Wolverhampton, reflected the limited demand. The corporation tried to build confidence by improving the environment and community facilities. Even with confidence instilled and the environment improved, land prices lagged behind. Only a limited number of private developers were prepared to take the initial gamble, and only on a certain number of homes.

The first significant breach in this credibility barrier came with the opening of the first phase of the town centre. It was further dismantled with the announcement of the M54, and further still with the road's completion in 1984. But only in the past two or three years have salary and employment levels been created to support the executive housing market, with the decision by the Inland Revenue to set up its regional headquarters in the town, and the attraction of investment by Japanese companies.



New and old homes: housing at Priorslee village

With greater confidence have come improvements to overall levels of design and layout. "Builders are now prepared to invest more money, whereas in a less buoyant market there is less money available for fills and niceties," says Mr Drake.

The corporation, as both landowner and planning authority has been in a position to persuade private developers to create interest and variety. Some 4,500 private homes have already been built on 120 sites sold by the TDC, but it has refused to sell land where builders were not prepared to experiment with design and layout. Developers, though they have sometimes agreed reluctantly, have usually accepted that the experiment has worked, some incorporating the new designs into their range.

The TDC has also sought to escape from housing vogue, such as Tudorisation, and achieve variety by selling areas in stages, rather than in their entirety.

The housing market has at the same time broadened, especially so at the professional end, while house buyers now see Telford less as a risky proposition, more as a town where their asset is likely to appreciate.

But the corporation does not necessarily see the much

improved standards of housing as an implied criticism of its earlier efforts. "It is always easy to say, with hindsight, that what is now being built is better than was put up in the 1960s. We were under financial constraints, while policy and designs have changed. The early housing has generally stood the test of time," says Mr Drake.

The number of people now wanting to buy their homes is indicative of the basic soundness of the initial stock, he says. Of the 12,000 homes built for rent in Telford, 3,000 are now sold, 2,300 occupiers have put in offers, while a further 2,000 have made inquiries about buying. The price of rented housing varies with location, size and the amount of discount allowed, but for someone with a full tenant's discount, houses are going for as little as £5,000.

The corporation, which has built, in the main, for families, has also included flats and single person housing in its programme. It has, in addition, catered for the elderly, people who had come to the town in the 1960s or those moving into Telford to be near their families. There is little public sector housing building now, with some 20 specialist homes a year being built. However, there is still land

for further private developments. A further 1,210 acres is zoned for housing, 861 acres of it already serviced with the remainder due to be serviced before the demise of the corporation in 1991. By 1991, the private housing stock is expected to increase by at least 3,000, while there is likely to be continued growth well into the next decade if present market conditions are sustained.

The greatest demand, at present, is for three and four bedroomed houses, costing between £30,000 and £50,000, while you could expect to pay at least £15,500 for a starter home, and anything up to £140,000 for four or five bedrooms, executive style.

Increasingly popular are the older refurbished and modernised homes, particularly in the Ironbridge neighbourhood, though because so much of the area was derelict, large country houses are few and far between. One example is a building that originally housed a spa, and, when taken over by the corporation, a dress house which has been converted jointly by the TDC and Tarmac into three Georgian homes, each worth over £70,000.

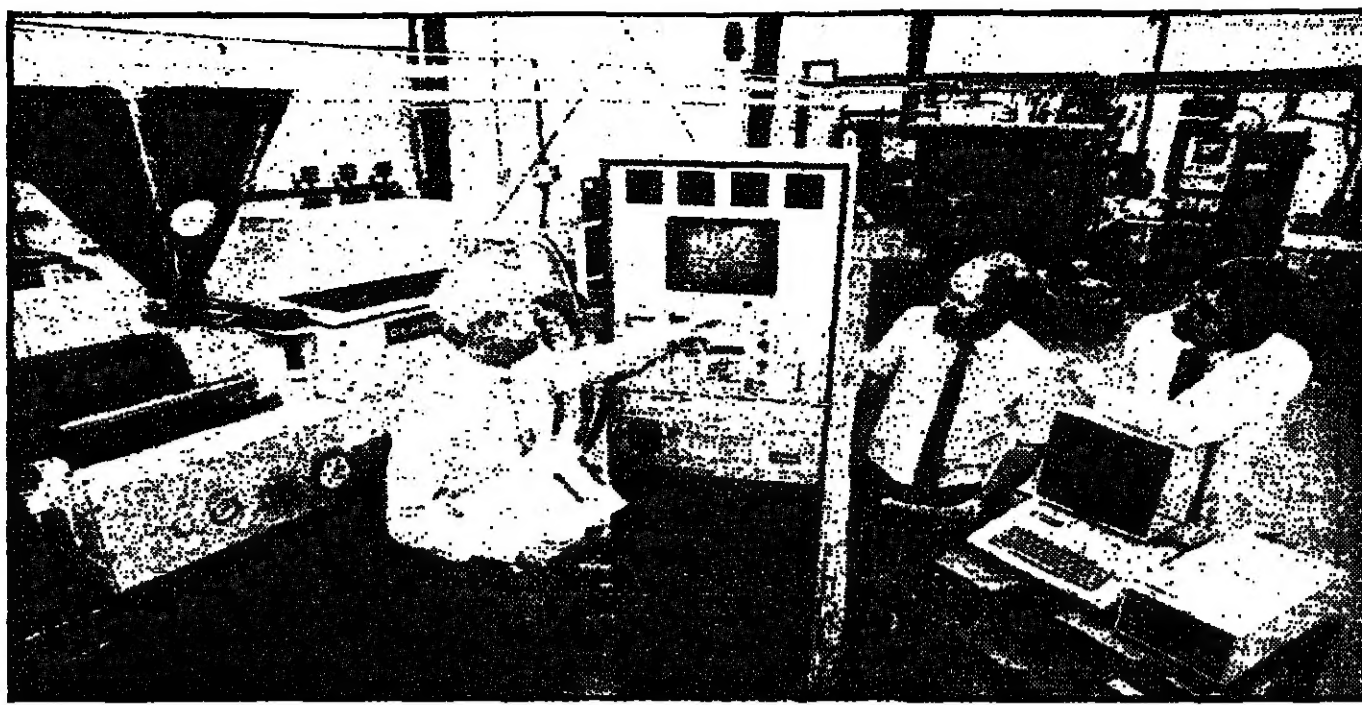
The eventual balance is likely to tip heavily towards the private sector, with possibly as little as 25 per cent of housing in Telford remaining public. The burning question is: what happens to the housing that does remain in the TDC's ownership in 1991?

There seem to be three main options. The most unlikely is that it will pass into the Commission for New Towns' portfolio. Sale to housing associations is another possibility. But the most likely is that it will be vested in the local authority.

The Government's view is that these houses would be an appreciating asset, and that the local authority would also derive income from rents, as well as rates. The local authority, which is still in negotiation with the TDC over the terms of the housing transfer, seems likely to push for some form of compensation for the addition to the stock in its custodianship.

"We, as a responsible body, have to look at the alternatives," says Mr Drake. "As part of our run down duties, we have to ensure that the town can grow on its own, carry on under its own steam, and that the work we have done is cared for."

Alastair Guild



The plastic processing industry training centre on the Halesfield estate

Enterprise zones

Hedge-hoppers discouraged

LIKE MOST of the 17 enterprise zones designated in the second wave in 1984, Telford's comprises a patchwork quilt. It covers five separate patches of land, none interlinked.

This was contrary to the 1981 first wave, introduced on the crest of the Conservative success at the general election of 1979 and intended to show that business, once stripped of bureaucratic constraints, would boom.

The first wave, places like Swanscombe, the Isle of Dogs in London's East End, and Clydebank, were large, around 600-700 acres each — and almost universally one area.

Telford, like so much of the second wave, is much smaller at 275 acres and disparate. It is, though, highly successful.

Some 80 per cent of the land has been taken and Mr Elwyn Jones, the Welsh-born deputy commercial director of Telford Development Corporation, confidently predicts it will be full by the end of the year.

Such success has eluded a number of the older zones even though identical inducements — a 10-year rates holiday, 100 per cent capital allowances on new plant, fewer planning controls — are available everywhere.

"From the outset we have been determined to maximise the benefits for the town as a whole," he says, conscious of the fact that although the development corporation acts as manager the zone is actually the baby of the local authority.

The local authority, Wrekin Council, was at first sceptical of the concept. A visit to even more socialist Corby, whose zone has been outstandingly successful, proved the clinching factor.

In its three-year life Telford's enterprise zone has been blessed with a number of important entrants. The most important, in jobs terms, is Taiung, the Taiwanese electronics concern which employs just over 1,000.

Across the way, Ricoh, Japanese high-technology company, has taken the whole of area three.

Mr Jones attributes Telford's success to a number of factors. First, though not necessarily the most important, has been the restriction on retailing within the zone.

Telford took a hard line on retailing from the start, prohibiting stores from occupying buildings of more than 4,000 sq ft. Mr Jones is scornful of the approach of places like Swansea, which have opened their doors to retailers and is now

heavily dominated by supermarkets, hypermarkets and a range of DIY outlets. Such a policy, he believes, only shifts activity from the city centre, to the detriment of the latter. Telford's zone is clearly a place of industry, most of it manufacturing.

Secondly, it has cracked down on hedge-hoppers, those concerns which have moved a mile or two just to take advantage of the financial incentives. "It has been no part of our policy to denude other parts of Telford or surrounding Shropshire to prove the zone can work," he says.

"If an existing local company wanted to come in it had to prove it needed a bigger factory and that it would employ more people. Some Telford businesses have met this criterion but most companies have come from outside. Some, like Taiung and Ricoh, have come a very long way indeed."

The result is that overseas names represent a high proportion of the 50 or so concerns that occupy the zone. The foreign flags that fly outside factory premises are not unique to the zone: the town itself has a high proportion of overseas inhabitants but the foreign content within the zone has helped to

bolster the general strategy the development corporation has followed assiduously since it was allowed to look abroad for inward investment eight years ago.

Having five separate plots of land designated as one zone has produced one important economic benefit in allowing specialisation to take place. Area one within the zone, that nearest to the town's shopping centre, and the only area that is not largely in the corporation's ownership, is a service centre. It now contains a hotel, owned by the Queen's Moat group, a national training centre for the Trustee Savings Bank is being built and Windsor Life, an insurance company, is to move in.

Area two has been given over to high-tech units while area three has Ricoh. Area four has some big newcomers, such as Unimation, Lucas and Clifford Williams and only area five has older works on it.

The point about the zone, according to Mr Jones, is not just that it has filled so quickly, but also that it has helped focus attention on Telford as a whole. "This is the really gratifying thing about it."

Anthony Moreton

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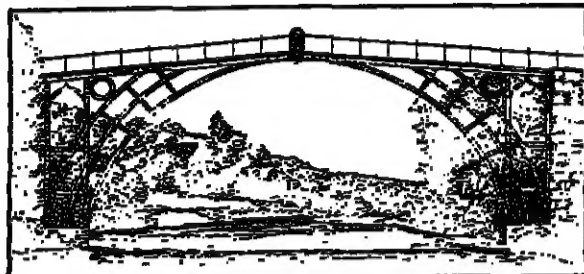
Telford 4

Retailing

Shopping hierarchy avoids out-of-town expansion



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A FORTNIGHTLY shopping trip to Telford, laid on by the Aberystwyth bus operator, is just one indication of the growing importance of retailing in the new town. The Welsh coast is over two hours away, but within a 30 minute drive there is a population of over one million, giving the Telford Centre a significance far beyond its immediate catchment area of 125,000.

The development of the largely covered centre, like the rest of the town, has been incremental. The first phase, opened in 1973, included a Carrefour hypermarket with 55,000 sq ft of retail floor space, one of Sainsbury's largest UK food stores at 25,000 sq ft, together with 25 unit shops including Boots and W R Smith. Phase II opened in 1982, with a 50,000 sq ft Debenhams department store. National chains like C&A and Mothercare were also drawn in, while the fashion trading element was considerably strengthened with the addition of such outlets as Chelsea Girl, Dorothy Perkins and Pages.

The final stage, programmed to open this October, includes a 90,000 sq ft Marks & Spencer store and eight unit shops, marketing of which will start soon. The M&S unit, which is being heralded as "the state of the art" in retailing, will include a strong element of food sales, consolidating the facilities provided by Carrefour and Sainsbury and the range of specialist shopping. These units, not under cover, are now being let.

The phased development of the Telford Centre has enabled district and local shopping in



Hasseldine House, part of Telford's covered shopping centre

the town to adjust, with five years separating the completion of each stage. When Phase I was completed, Telford's population stood at 70,000. It has since grown by over 50 per cent. "We don't see M&S and the other retailers likely to be attracted to Phase III as being in competition with other shopping in Telford, but as strengthening the town's sub-regional role," says

Mr Christopher Mackrell, TDC's commercial director. The shopping hierarchy in Telford forms a pyramid. Below the main centre are district shopping centres, mainly for weekly convenience shopping, many of them improved and refurbished by the TDC, with access roads and car parking provided. At the base of the pyramid are local shopping centres, small neighbourhood developments with newsagents, food stores and a few specialist shops.

A balance has been sought throughout the town, and we have worked closely with the local planning authority in agreeing strategies and development control policies aimed at supporting and strengthening this hierarchy," says Mr Mackrell.

ing employment," says Mr Mackrell.

There is still room for further retail expansion, both within the Telford Centre and in areas immediately adjoining. The corporation is awaiting outline planning approval from the Secretary of State for the Environment for a retail warehouse development of 140,000 sq ft on a site immediately to the west of the town centre. Though there are as yet no detailed plans for the site, the corporation says there has already been considerable interest from retailers wanting to take space in any development or acquire sites.

Further expansion of the existing town centre could be accommodated by the conversion of surface area into multi-storey car parking for instance. There is also scope for retailers to provide additional floor space within their units.

The development corporation, which has let and managed the centre so far, also sees room for cosmetic improvements to Phase I, while major improvements could follow the completion of Phase III. The final phase is being developed in partnership with M&S.

Shops in district and local centres are being sold to tenants, though local centres built by the corporation as part of substantial housing schemes, will remain in its ownership until the future of the estates themselves has been resolved.

The Telford Centre will itself be sold "as an investment" towards the end of the corporation's life, in 1991, as part of its asset disposal programme but not until after Phase III is complete and is seen to be trading successfully.

Mr Mackrell believes that the attraction of shopping in Telford will endure beyond the corporation's life. "Because it has been developed in a green field context, we have been able to cater for the requirements of modern retail outlets. The range of shopping now being provided indicates that we have been able to supply that flexibility."

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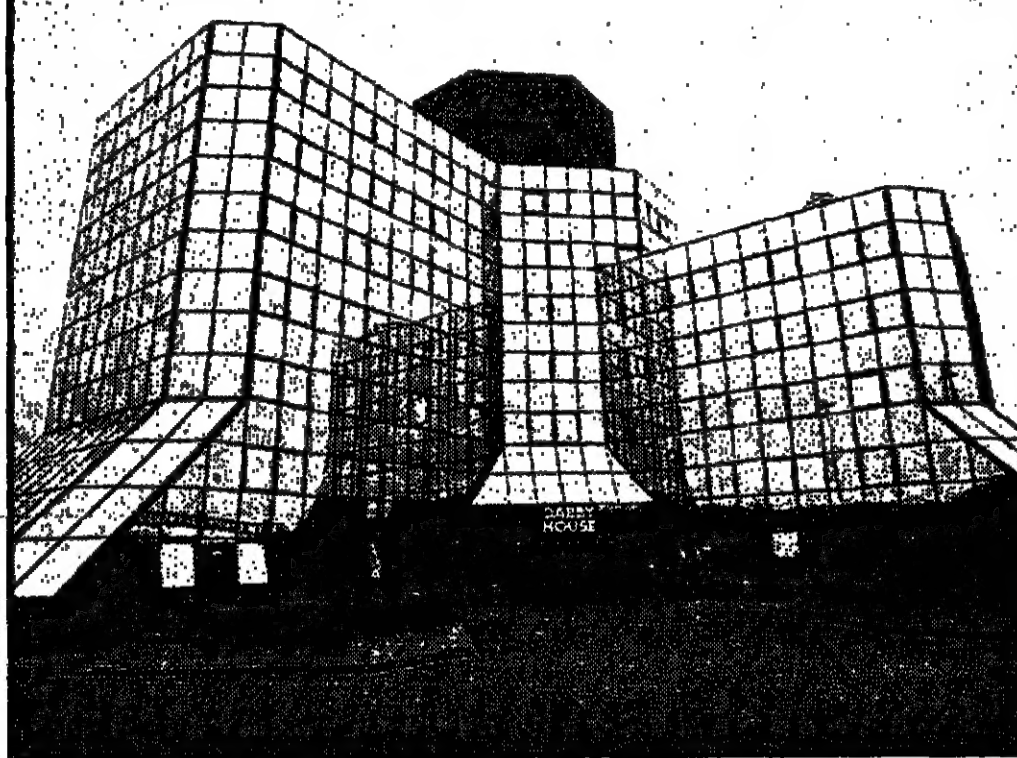
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The offices above house the UK headquarters of the Swiss engineering group Brown Boveri

Offices

A flourishing sector

EMERGING FROM Telford station, you cannot miss the bright blue letters BBC staring down from the top of a seven storey office block. This, the UK headquarters of the international Swiss engineering group with a staff of more than 200 is a forerunner of a changing Telford skyline and a flourishing office sector.

The Inland Revenue was the first major office employer to move to the new town. Already employing over 1,000 in various locations within and around the town centre, it is expected to take on a further 200 staff within the next four years. The IR's National Development Centre for data processing and the computerisation of the tax system is based in the town, across a few sites, but work starts in May on the construction of its main new development centre of 130,000 sq ft.

The development corporation is having discussions, meantime, with the Property Services Agency, acting for the Land Registry which already employs some 100 people in temporary accommodation and hopes to start construction of a new district land registry in about three years time. Staffing is scheduled to build up to 400 by the early 1990s, and ultimately to 600.

Both the Inland Revenue and the Land Registry offer training programmes for staff they may need to recruit, while Telford College of Arts and Technology also provides training for clerical and secretarial staff.

But Windsor Insurance, which announced within the last few weeks the relocation of its headquarters from Windsor is bringing with it a high proportion of its staff. It is the first financial services company to decide to move its entire operations here. Construction will start towards the end of this year on a 50,000 sq ft building, within the Telford Enterprise Zone, with room on the site for expansion.

In addition to buildings for identified occupiers, there is a growth in speculative office development. A 13,000 sq ft scheme last year by Wilson (UK) of Birmingham of self-contained

office units is one example. These were let quickly to organisations such as Barclays Bank and Toshiba. Next month, Wilson will start construction of another speculative block of 35,000 sq ft in the enterprise zone.

"There is considerable interest from speculative developers in the remaining areas scheduled for offices in the business park sector of the zone," says Mr Christopher Mackrell, Telford Development Corporation's commercial director. The financial inducements available in the zone have encouraged a steady, if not accelerating rate of office development over the past three years, while the region, as a whole, has suffered from the recession.

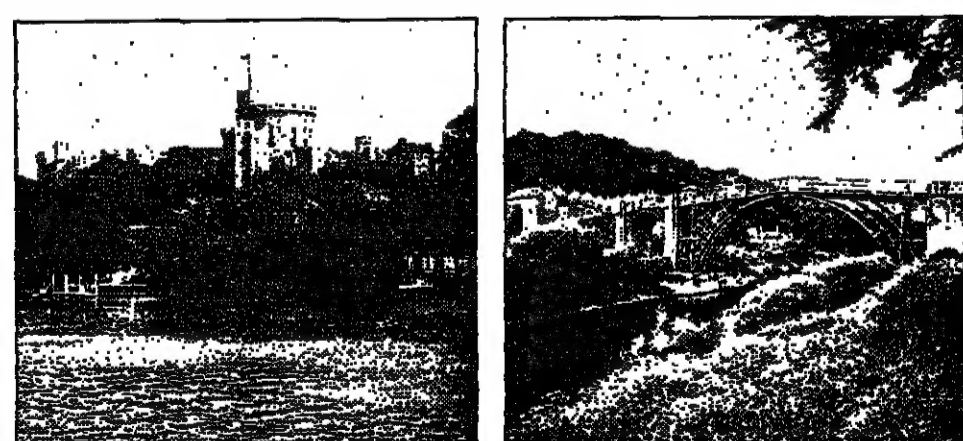
"But what is also encouraging is the level of inquiries from developers interested in undertaking schemes within the town centre, but outside the enterprise zone," says Mr Mackrell. Many of the most central sites are fast disappearing, but a number of areas have been identified adjacent to the town

centre, so allowing for substantial growth in office employment in coming years. "We have 80 acres in reserve, though some of this will be developed for high-tech office/industrial units, rather than traditional office developments."

With queues already forming for the 6,000 sq ft of vacant office space in the town, it is expected that Telford will continue to be an attractive proposition for speculative developers. Rising office rents are also indicative of a buoyant office sector. They have doubled over the past five years, now standing at £8/sq ft for small suites and £25-25.50/sq ft for larger floor space.

Traditionally, this part of Shropshire has been serviced from Shrewsbury and the West Midlands conurbation. But with an already substantial growth in the professional service sector in the town, for example solicitors, accountants and insurance brokers, it is hoped to make Telford self-sufficient, and eventually a net exporter of such services beyond its immediate boundary.

Alastair Guild



WINDSOR MOVES TO TELFORD.

The Windsor in question is the insurance company Windsor Life. They're moving their Head Office from Windsor to the Telford Enterprise Zone alongside such famous names as Ricoh, Tatung and T.S.B. In the Telford Enterprise Zone they'll pay no rates until 1994.

But if you think that's all the Telford Enterprise Zone has got going for it, just cast your eyes over the following list.

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- It lies in beautiful countryside close to the historic area of Ironbridge.

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To find out more about Telford's Enterprise Zone and Business Park ring Elwyn Jones, Enterprise Zone Manager on 0952 613131.



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PROFILE/MAGNA

Entrepreneurs with a sweet tooth

SIXTEEN YEARS ago Robert and Beryl Foskett were trundling around the streets and lanes of Shropshire and across the border into North Wales, in a Walls Whisky van selling soft ices. Today, their travelling is limited to driving by car into their factory in Telford where they have become one of the largest speciality confectionery manufacturers in Britain, perhaps even in Europe.

The Fosskett have built a business that the height of the season employs 450 people and is expected to have a turnover this year of over £7m. "We are entrepreneurs," says Mrs Foskett proudly. "And one of the things we want to continue in the company is our entrepreneurial style."

Speciality confectionery to the Fosskett means Easter eggs and the hollow-moulded Christmas chocolate novelties that children of all ages find in their stockings.

The big household names in this business are Tobler, Rowntree, Cadbury and Terry; Magna Specialist Confectionery is not in this same-dropping league because it has concentrated on one main line and has not been seduced into chocolate bars or any of the other items made by the major groups.

"We have found a niche in the market," says Mr Foskett, "that has proved to be highly profitable. We are seasonal manufacturers and have found a part of the market that the big boys simply do not want to cater for."

The chances are that in the next few weeks a large proportion of the Easter-egg-buying public will actually buy one of the Fosskett's eggs, even if unknowingly. Half Magna's output ends either in the High Street multiples or is sold under the label of other manufacturers.

This private label business is good trade and has grown with the growth of the supermarkets and stores.

Mr Foskett, whose rotund form indicates a liking for the product, is careful not to name names. "They wouldn't like it at all." But he tells of one supermarket chain that had 16 outlets when the Fosskett first started supplying them and now has 350. "As their business has grown so has ours."

The business was not always as big and as profitable as now. Although the two gave up the ice-cream business in the early 1970s, by which time they had 16 vans on the road and the Walls agency for their native county, Magna's real growth has come in

the past five or six years. Until the early 1980s the Fosskett had largely produced eggs made from chocolate compounds. "It was the move into milk chocolate that realised our potential," says Mrs Foskett, whose tall, slim figure looks as though she never touches the product. "This brought us a lot of trade from the private label customers and now these are a most important part of our clientele."

The move out of ice-cream was hastened by the growing attraction of freeze drinks—the sachets of flavoured liquor which are bought for, and frozen in, home freezers. Mr Foskett takes up the story: "I could see these were eating into our ice-cream business and we decided to start to sell them. It coincided with a feeling that ice-cream was far too seasonal. What did we do during the winter?"

Although Magna has since moved on to speciality chocolates, freeze drinks still account for a quarter of turnover and the company claims to have the brand leader in Munch Bunch. The importance of freeze drinks within the company is that it gives Magna another season.

Both the Fosskett and the company have reached the point where they have grown to

to Easter and Christmas novelties from August to December. Freeze drinks fills the gap between April and August.

Magna is not only fortunate in not having all its eggs in one basket, so to speak, but also in avoiding the base of other seasonal producers—how to finance stocks that only shift once a year.

The eggs leave the new Telford factory weekly to the clients. The company moved into the plant two years ago and is now thinking of doubling in size which would mean another 150 workers.

Even so, there is a tendency for financing to be bunched heavily during two or three distinct periods of the year and Mr Foskett would clearly love to see another line in even out the seasonal fluctuations in financing.

So too, no doubt, would their bank manager, whose initial backing of £800 set them on their way 14 years ago when they branched into freeze drinks. They still have their original projections, handwritten on one sheet of paper in bold letters, suitably framed for everyone to see.

Both the Fosskett and the company have reached the point where they have grown to

the point of needing more specialist financial and other professional advice. This most clearly surfaces in a so far unresolved debate over whether the company should continue as a private entity or seek a quote on the unlisted securities market.

The planned expansion on the adjoining site will cost at least £200,000. This could be met partly out of profits, which reached £280,000 in 1985, the last full year for which figures are available. Mrs Foskett hopes Telford Development Corporation will help, "in the same way it has helped the Japanese and other overseas concerns." If it does, the company might not need to, or simply might not, think about the USM. Mr Foskett remains unconvinced of this argument.

Nevertheless, there is a need to finance a small—about 8 per cent of turnover—but growing export business, especially to Italy, West Germany, Spain, Denmark, Holland and Southern Ireland. Hollow Easter eggs are very British, and very much admired.

And the question that almost everyone asks is answered by Mrs Foskett, who says: "Not really, I see enough eggs at work to satisfy me without wanting to eat them at any time."

Anthony Moreton



Robert and Beryl Foskett, owners of Magna, the speciality confectionery business



A technician working in the laboratory at MacDermid Chemicals, Stafford Park

PROFILE/MacDERMID

In the right sort of niche

THE RECEPTION hall at MacDermid's Telford plant is dominated by a bright red tartan. The unsolicited might, to their cost, jump to the conclusion that this was the MacDermid tartan.

Archibald MacDermid, born in West Kilbride in the early years of the century before emigrating to America as a young man, in fact first chose the tartan of his bride, a MacGregor, to fly as the company's emblem but when he found even that colour scheme less than what he wanted he "adopted" a nearby pattern as his tartan.

Such practicality and attention to detail has turned the company he started into a leading concern within the speciality-chemicals world, a company that now has a turnover of \$86m a year (approximately £57m), and production centres in the UK and Spain, as well as in the US.

The links with Scotland remain and are close, but they now exist through customers rather than family relations.

MacDermid began life in Waterbury, Connecticut, supplying chemicals for cleaning metals. Westbury was, as it still is, the centre of the brass industry in the US; and the embryonic company produced chemical

processes for cleaning metal plating, such as car bumpers, for the equally embryonic motor industry.

Metal cleaning technologies remain important, but today MacDermid has moved into higher-technology applications. One of its main customers is the printed-circuit-board industry, strongly entrenched in Scotland's Silicon Glen.

The need to supply Scotland was very much in the mind of the company when it was looking for a UK site in the early 1970s. Its philosophy then was to service its customers from nearby sources of supply, and almost simultaneously with the search for a site in the UK, it was looking for another in Spain.

Mr Neil Jordan, a director of the UK company, says that the company drew circles of about 50-miles radius around Manchester, Birmingham and London, then looked within them for potential bases.

The Birmingham and Manchester circles overlapped, and Telford emerged within the overlap. "Telford had two advantages going for it," says Mr Jordan. "At that time there was talk of building the M45 motorway from the existing M6, and so

we knew communications would be first rate.

"Secondly, our main customers were either up in Scotland, or down in the south of England. Telford was more or less equidistant between them."

More recently, many MacDermid customers have emerged in the West Midlands, two of them in Telford itself, so that the supply-chain in places has become even shorter.

After 15 years, expansion is now in the air and the company has just negotiated a two-acre site. Mr Jordan will not say what this will do for turnover, "since it will give our competitors a pretty good idea of what we are doing", but he does admit that the European operation as a whole is just under a quarter of the parent's total sales, which puts it at around \$20m (£13m).

MacDermid can undertake this expansion, not just because of its financial strength but also on the back of its technical abilities. It has developed speciality chemicals for metal and plastic surfaces, to the point where, according to Mr Jordan, "it is a market leader for the supply of chemicals and imaging-processes to the printed-circuit-board industry."

Not all the company's processes are manufactured at Tel-

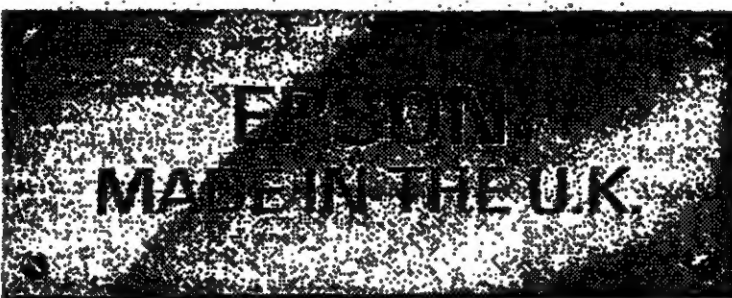
ford, though. MacDermid itself has over 600 products, of which Telford produces about a quarter. It also takes almost all its R & D from Waterbury. There is some R & D input from Telford and from Barcelona.

In the last few years the company has moved into supplying products for the micro-electronics industry, which essentially means the silicon chip. This business is small in the UK but relatively big (relative to the US and Japan, for instance) in Europe and it is considered a growth area.

A more recent boom point is polymer-thick film for multi-layer technology. Printed circuitry, each bonded to its neighbour with a chemical. MacDermid makes the chemical.

Speciality chemicals are very much a niche business. MacDermid does not attempt to compete with the bulk business of ICI, Hoechst or Bayer. Indeed, it sells its own speciality chemicals to ICI. By comparison with these giants, it is a minnow in turnover terms. But the sea is full of minnows, as well as the occasional whale, and everyone seems to do very nicely from co-existence.

Anthony Moreton



We'll be printing 10,000 of these every month from now on.

From now on the world's number one computer printers will be made in Britain — in Telford, to be precise.

That's where the Seiko Epson Corporation is making a massive £11 million investment over the next three years.

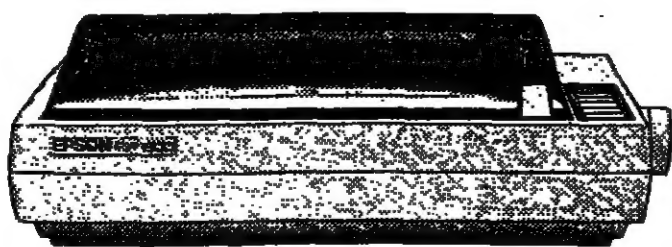
Yet that is only the beginning of Epson's commitment to manufacture in the

U.K. from the largest industrial site ever taken up in Telford.

Starting right now from temporary premises and in 1988 from our 55 acre site, Epson will employ initially 100 and later create around 350 new jobs to build Epson printers for sale all over the U.K., Europe, Scandinavia and the Middle East.

Epson's investment at Telford reflects its belief that Britain offers the best potential in Europe to produce and export its products.

Epson is particularly proud therefore that the birthplace of industry is now the home of the world's leading computer printer manufacturer.



EPSON

Telford 6

Tourism

The short-break market is the main target

THE PYRAMIDS of Egypt, the Grand Canyon, St Kilda, Fountains Abbey in Yorkshire and Shropshire's Ironbridge Gorge may at first appear to have little in common. Nevertheless, as they are unrivalled, the gorge, a cradle of the industrial revolution, and the county's premier tourist attraction was judged as such by the UN Educational, Scientific and Cultural Organ.

It is just one of the attractions drawing in increasing numbers of visitors to Shropshire, over 1m last year spending some £35m directly and employing 6,000. The knock on benefits for the county's economy are thought to be considerable, with tourism also playing its part in keeping rural services viable.

The county council and district authorities are intensifying their co-operative efforts to build on this base. The county, which moved into promotion 18 months ago, now has a budget of £20,000 for projecting it as a destination. It has produced a colour brochure for large scale distribution through tourist information centres, is attending travel trade shows in the UK and Europe, and recently brought in 30 travel journalists jointly with British Rail, the tourist board and other local authorities to give Shropshire's attractions a wider airing.

The county is less than one hour's drive from the West Midlands conurbation, just over an hour from Merseyside and Man-



Ironbridge on the river Severn is famous for its bridge across the gorge which has been designated an "international heritage site" by Unesco.

chester and less than three hours from London. It is this short break market which the county sees as offering the greatest potential for immediate growth. A film, A Bridge with the Past, made by the British Tourist Authority is also being used to woo the overseas visitor. Last month it was shown at a travel fair in Utrecht in Holland, where it received an encouraging response.

A Bridge with the Past, one of the themes of Shropshire's campaign plays on the importance

of the Ironbridge Gorge, which last year had one 4m visitors. As well as the iron bridge itself, the world's first, it boasts a number of other attractions. The museum of iron in Coalbrookdale tells the story of Abraham Darby and the uses of iron that followed.

The tiles that surround Victorian fireplaces were first made, and are again being made in the area's tile works, while at Blists Hill, a Victorian village and industrial community has been recreated. A new blast furnace

will be opened later this year by Prince Charles. The second single most important attraction is the Severn Valley Railway, one of the longest private railways in the UK, with 12 miles of track running from Bridgnorth, down the valley to Kidderminster. Last year it attracted over 300,000 paying passengers. As well as ordinary trips, it can be hired for private functions and conferences.

Weston Park, the home of Lord Bradford, to the east of

Telford, is another popular destination, with over 100,000 visitors. As well as the house itself, built in 1871, there are parklands, designed by Capability Brown, a butterfly farm, children's playground, and an annual balloon rally.

Shropshire's rural past is recreated at the Acton Scott Working Farming Museum, near Church Stretton in the centre of the county. Owned and run by the county council, it is based on the working life of a Shropshire farm at the turn of the century, before the petrol engine.

The farm's 20 acres are ploughed using shire horses, while its cows, sheep, poultry and pigs are of breeds not often seen in today's countryside. Farm produce and rural crafts from the farm are sold to visitors, last year numbering 50,000, including many school parties.

The land where England borders Wales was not always one of rural tranquility, of course. Shropshire, a base for raids against the neighbouring Celts, was itself not immune from return harassment. This past is reflected in the string of border fortifications, some of them now just across the border, including castles at Chirk, Powys and Montgomery and Ludlow, perhaps the most dramatic.

For the second theme of its current promotion, the county council chose "the best of town

and country." Shrewsbury, for example, chosen by the Normans as a defensive site, with a castle built on a loop in the River Severn, later grew into a substantial Tudor settlement, and this period is reflected in the range of architecture from that period still preserved. Close to the county town is what was once one of the Romans' most important UK settlements.

Shropshire also offers a topographical variety, from rolling rural countryside to dramatic hill country in the south. The bold Wrekin hill is difficult to miss on a visit to Telford, with the Long Mynd uplands lying in the centre of the county.

Those with an interest in local tourism believe that the potential of this range of attractions has not yet been fully realised. Hotels are also awakening to the possible growth in business. The privately run 60-bed Prince Rupert, which once served as the HQ for his Royalist forces during the English Civil War, has undergone a programme of improvements.

The Park House, near Telford, is a conversion of two neo Georgian buildings by a national hotel chain, to create a 30-bed room hotel, while the 100-bed room Telford Most House, in the town's enterprise zone, has been built largely with motorway access in mind.

Alastair Guild

Profile/Maxell



Mr Ken Kakurai: "British companies can reach our desired standards."

A taste for British homeliness

At nine o'clock in the morning Mr Ken Kakurai looks as though he has been at work for hours. He bounds quickly into the windowless room and thanks one for coming at this hour because he has so many other appointments that day.

His English is all but faultless and were it not for one small detail he might even be taken for one of the 200 employees in the Maxell plant at Wellington, an old village that has been absorbed into the modern place that is Telford. Whereas all the workers are wearing the company uniform—a sort of white track-suit trousers with a matching white blouson top, as they would if they were back in the Osaka headquarters—Mr Kakurai just has the blouson over the blue-striped trousers of his two-piece suit.

In the five years he has been in this country, Mr Kakurai has, unlike many of his compatriots, become very anglicised. For his first eight months in Wellington, he stayed in the two-star Charlton Arms, where the ambience is British homeliness rather than business chic. There, he joined Rotary, became a supporter of the local soccer team, Telford United, and joined eagerly in other local activities.

Maxell is part of the Hitachi group and the Telford plant produces video cassette tapes and floppy discs. It chose the Shropshire town in preference to sites in Scotland, South Wales and the North East, and ahead of others in West Germany, Belgium and Holland.

Mr Kakurai has no regrets. "We came to Telford because of the suitability of the workforce, the high-quality materials and components that can be had in the region, the good communications available with the rest of the UK as a result of the M54 motorway and because of the good relations we expected to find with the local community."

Mr Kakurai's rotarianism might be said to have done a lot to foster those good relations. If he pays tribute to the quality of the components available in the UK that this could be a problem area and he freely admits that British standards are not always as high as those in Japan.

"Japanese companies work to Japanese industrial standards. These are higher, more exacting than British industrial stan-

dards. There is a difference between the two.

"But this is the home of industrialism and there is no question that British companies can reach our desired standards. We just show them what we want and before long we have got it."

He gives an example. "We want a very small screw to fix the cassette case. Each case has six screws which are fitted, by automated machinery from the inside. We are bringing those screws in at the moment but we have been talking to a large number of suppliers, telling them exactly what we want. We have been talking to the Department of Trade and Industry, which has put us in touch with others, and we have been talking to trade organisations."

"I know we shall get what we want in time from Britain. It's just a matter of searching for the right supplier."

He offers another example. Maxell wanted a particular sort of small spring and Mr Kakurai had been talking to a company in the West Midlands that made pens. The chairman was intrigued by what he had heard, went back and produced some moulds that might produce the desired quality of spring, found they did and won an order not only from Maxell but subsequently from other Japanese companies, too.

If it takes time to get the supply relationship right in Britain it is not always plain sailing in Japan, which might surprise some British businessmen who have been led to believe in the supposed invincibility of Japanese suppliers. It can take a year, sometimes two, to achieve the right balance there.

The result of the encouragement of British suppliers is that local content in the plant has grown from an initial 10 to 15 per cent to over 50 per cent and Mr Kakurai expects it to go even higher.

He is pleased. He likes things British, is proud that his boss, Mr Atsuo Nagai, president of Hitachi Maxell, has translated a short biography of Thomas Telford, the bridge builder and the man after whom the new town was named, into Japanese.

It is difficult to believe that a busy international businessman like Mr Nagai would have the time to undertake such an exacting work. Perhaps one of his minions did it for him. But whoever did it the result is a contribution to Anglo-Japanese relations.

Anthony Moreton

Last year over 7,000 new jobs were created in Telford. In that same period over one and a quarter million square feet of factory floor space was let.

This year will see the start of multi-million pound building programmes from Seiko Epson, NEC, Ricoh, Peudouce, Mats and Spencer, and the District Land Registry.

In short, in Telford things are going well. So well, in fact, that it is now the fastest growing town in the West Midlands.

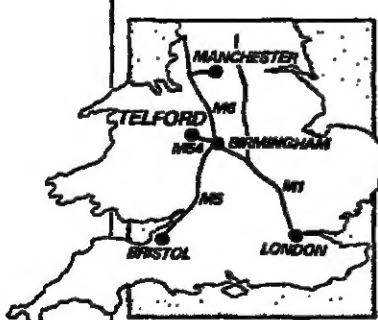
But it's not only the quantity of the development going on in the town that bodes so well for its future. It's the quality, too.

The companies we've mentioned will be working alongside the likes of Maxell, Nikon, Lucas Industries, Westinghouse, British Brown Boveri, Tatung and many others.

Companies of this stature don't make the decision to locate in a town on the basis of short term profits. They'll only invest if they're convinced of a site's long term viability.

TSB	NEC
TRIGON PACKAGING	HOOVER UNIVERSAL
EVER READY	LUCAS INDUSTRIES
GLYNWED	NIKON
WINDSOR LIFE	WARNER & SWASEY
BAIRD GROUP	BAT PRODUCTS
MERLIN GERIN	GKN SANKEY
PLASTIC OMNIUM	BISCHOF & KLEIN
PEAUDOUCE	WESTINGHOUSE
INLAND REVENUE	TATUNG
TOSHIBA	RICOH
TISSOT	MAXELL
SEIKO EPSON	EPWIN GROUP

PERHAPS IT'S TIME WE BOUGHT A NEW SIGNPOST.



Manufacturing, however, isn't the only type of development that has been attracted.

Barclays and Lloyds have both chosen Telford for Business Banking operations. The Inland Revenue have established their National Computer Development Centre in the town. And the insurance company Windsor Life are moving their headquarters from the south east to Telford's Enterprise Zone.

The town has also developed into a thriving community. Population has grown from 80,000 in 1971, to over 111,000 today. 20,000 new homes have been built and land has been set aside for 12,000 more.

Telford's facilities are everything you'd expect and include a racquet and fitness centre that serves six counties, as well as one of the most modern shopping complexes in Europe.

As the town is set amongst some of Britain's finest countryside, opportunities abound for enjoying the outdoor life. Indeed, nearby Ironbridge has recently been declared a World Heritage Site by UNESCO.

To find out more about Telford's success just ring Chris Mackrell on 0952 613131. Or better still, visit the town yourself. You can take the M54 Telford Motorway, or travel by train from London Euston in just over two hours.

As for our signpost, well don't worry. In Telford we've got six sign writing businesses, and like so many other businesses in the town, they're all doing rather well.

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